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FINANCIAL TIMES

THURSDAY JANUARY 21 1993

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Europe's Business Newspaper

Bosnian Serbs approve Geneva peace proposal

Bosnia's Serbs approved the first stage of an international peace plan accepted by their leader, Dr Radovan Karadzic, in Geneva last week. The self-styled Bosnian Serb parliament voted in favour of the constitutional principles for a future state of Bosnia-Herzegovina, though it was clear that privately most deputies were still deeply opposed. Page 12: Caution on military option, Page 6

Spain to sell off 25% of banks The Spanish government plans to raise Pta150bn (\$1.3bn) by selling a 25 per cent stake in Argentaria, state-owned banking group, the biggest-ever share placement by a Spanish institution. Page 13

Greeks outraged at Danish speech Greek MEPs described as "moral and ethical disgrace" remarks by Uffe Ellermann-Jensen, the outgoing Danish foreign minister, calling on Athens to stop blocking EC efforts to recognise Macedonia, the former Yugoslav republic. Page 12

Germany to legislate on insider dealing Germany is expected to make insider dealing a criminal offence by the end of 1993 and introduce a centralised supervisory body to regulate the securities industry. Page 12

AMR, parent company of American Airlines, reported a \$145m operating loss in the final quarter of 1992, bringing AMR's net loss for the year to \$235m. Page 13

Japanese wins bitter fight to lead WHO Dr Hiroshi Nakajima of Japan won his battle for re-election as director-general of the World Health Organisation in a bitterly contested campaign which pitted Japan against the US. The election was fought amid complaints of vote-buying, with the US accusing Japan of going beyond the limits of persuasive diplomacy. Dr Nakajima's previous five-year term saw a decline in staff morale, and donor discontent over the impact on WHO programmes.

Russia launches crisis packages Russia adopted a programme of financial stabilisation and tight monetary policies after estimates that inflation is running at 10 per cent a week. Page 2

Lyonnaise des Eaux Dumps Shares In the French water and building group tumbled and were then suspended after an announcement that 1992 profits would not exceed FF1400m (74m), a third of the earlier forecast. Shares are expected to resume trading today. Page 13

Japanese bankruptcies soar Corporate bankruptcies rose by 32.1 per cent last year, the fastest rate in Japanese history, according to a private research group. Page 4

Air France, French state carrier, announced a consolidated loss of FF13.2bn (\$507m) for last year against FF6.5bn in 1991, but said it expected to halve the loss this year. Page 4

Denmark lays EC plans Denmark set out ambitious plans for its six-month presidency of the European Community which include opening negotiations on EC enlargement with Austria, Sweden and Finland, and tougher environmental policy. Page 2

Elf on Galt talks Sir Leon Brittan, European trade commissioner, plans a series of top-level meetings next week, including with the new US administration, aimed at achieving a rapid end to the Uruguay Round of world trade talks. Page 5

Bols/Wessanen merger talks Bols, Dutch spirits and beverages group, and Wessanen, big Dutch food group, are considering a full merger by means of a share swap to create a group with a value of Fl 5bn (\$2.7bn). Page 14

Unisys, US computer and defence manufacturer, produced annual net profits of \$361.2m last year, against a net loss of \$1.4bn in 1991. Page 15

Angolan oil town seized Unita rebels appear to have scored a notable victory against Angolan government troops with the capture of the oil town of Soyo, which accounts for a third of Angola's production. Page 4

Chernobyl repairs needed Ukraine's Chernobyl nuclear power plant is in urgent need of costly repairs to reduce fire hazard, according to EC safety inspectors, who said it was irresponsible to keep the plant operating.

By Paul Bettis
and Michael Cassell

THE British Airways board will meet this morning to discuss the conclusions of an internal inquiry into its "dirty tricks" campaign against Virgin Atlantic and to consider urgent steps to restore the company's battered image.

Some BA directors met last night to prepare for today's special, full board meeting which is being seen as critical in BA's effort to prevent the affair from escalating any further.

It also emerged yesterday that the European Commission is interested in examining if BA abused its dominant market position.

The Commission confirmed yesterday that it had received a complaint from Virgin about alleged abuse of BA's dominant position in the allocation of take-off and landing "slots" at London's Heathrow airport.

Despite mounting criticism of BA's discredited campaign and its subsequent handling of the affair, the airline does not appear poised to make sweeping changes

in its top level management. Big investors and employees are demanding that the company take action. But calls for the resignation of either Lord King, the airline's chairman, or Sir Colin Marshall, BA's chief executive, have been dismissed by board members.

Sir Michael Angus, a non-executive deputy chairman of BA and president of the Confederation of British Industry, said last night: "Nobody is seeking the resignation of either Lord King or of Sir Colin".

Although Sir Michael has been tipped as a possible interim chairman when Lord King steps aside in the summer, he said he had not been asked to take on the role.

The question of splitting the responsibilities of chairman and chief executive - both of which have been expected to go to Sir Colin - is not believed to be regarded as an urgent issue.

The board will, however, be giving attention to an 80-page report into the airline's efforts to undermine Virgin by Linklaters & Paines, BA's solicitors.

The document is understood to

lend weight to the airline's repeated claims that the covert campaign was confined to a limited number of employees and did not reach the highest levels.

The report, however, damns aspects of the airline's anti-Virgin operations and some directors appear to accept that those responsible should be dismissed. Legal, public relations and marketing personnel are thought to be most at risk.

It is also likely, as part of its damage-limitation exercise, that the board will consider establishing a compliance committee to

enforce a code of conduct within the company to ensure BA does not become embroiled in such a highly damaging affair again.

BA is maintaining a high-level dialogue with Mr Richard Branson, the head of Virgin, in an attempt to prevent further legal action against it.

Virgin's head has maintained his threat to sue BA in the US on antitrust grounds, a move which could undermine its efforts to take a stake in USAir, the sixth-largest US carrier.

BA still in the mud, Page 13

BA board meets to discuss findings of inquiry



Bill Clinton takes the oath as 42nd president of the United States from Chief Justice William Rehnquist at his inauguration on Capitol Hill yesterday, as wife Hillary looks on

Clinton pledges US renewal

By Jurek Martin in Washington

PRESIDENT William Jefferson Clinton yesterday summoned his country to join him in "a new season of American renewal".

Spoken in as 42nd president at noon on a brilliant sunny day before tens of thousands of the highest and lowest of his fellow citizens, the 46-year-old former governor of Arkansas promised in a 14-minute inaugural address

that "the era of deadlock and drift is over".

"There is," he proclaimed, "nothing wrong with America that cannot be cured by what is right with America." But "it will not be easy, it will require sacrifice," he said, echoing themes so frequently invoked in his long run for the presidency.

He admonished Washington ("this beautiful capital") for being consumed by "who is in

and who is out, who is up, and who is down." Americans "deserve better and in this city there are people who want to do better. Let us resolve to reform our politics so that power and privilege no longer shout down the voice of the people."

It was an address aimed at his domestic audience, as is customary, but he pledged to meet all external challenges because "there is no clear division today between what is foreign and what is domestic - the world economy, the world environment, the world AIDS crisis, the world arms race affect us all."

He said that "together with our friends and allies, we will work to shape change, lest it engulfs us all." But, "when our vital interests are challenged or the will and conscience of the international community defied, we will act - with peaceful

diplomacy when possible, with force when necessary."

As is also traditional, the new president thanked his predecessor, "for his half century of service to America". Mr George Bush, who had met the Clintons in the White House and escorted them to the Capitol, rose and acknowledged the applause, which broke out several times in the middle of the address when Mr Clinton seemed to hit a rhythmic stride as he spoke of his "new season of renewal".

If the speech lacked memorable lines, its message was clear. It was also brief - as is not always Mr Clinton's wont. His aides said only George Washington and Abraham Lincoln, no

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Kohl's pact plans survive with IG Metall's backing

By Quentin Peel in Bonn

GERMAN chancellor Helmut Kohl's plans for drastic government savings and higher taxes to finance new subsidies for the east German economy ran into a barrage of public criticism from left and right yesterday.

But his plans to negotiate a "solidarity pact" with trade unions and employers, centred on the savings package, appear to be still on course, with crucial support coming from IG Metall, the 4m-strong engineering workers' union.

The federation of German industry (BDI) backed the cuts in public spending, but attacked plans for tax rises as creating new uncertainty in the German economy.

Mr Theo Waigel, the finance minister and chief architect of the DM20bn (\$12.5bn) a year cuts, is expected to fly to Frankfurt today to present the deal to the Bundesbank. While he warned against hopes of immediate interest rate cuts from the central bank, he said the package should have a "positive" effect on future decisions.

In another move seen as hopeful in the negotiations for the overall solidarity pact, which would open the way for a relaxation of the bank's monetary policy, two leading state premiers agreed to co-ordinate their negotiating positions. Mr Kurt Biedenkopf, the Christian Democrat leader in the eastern state of Sax-

ony, and Mr Oskar Lafontaine, Social Democrat premier of the Saarland and deputy leader of the opposition party, agreed on a joint strategy at a surprise meeting in Dresden.

As the rest of the Social Democrats, and most of the German media, expressed consternation at the government's proposed cuts in social spending, and abolition of tax allowances, as well as a DM10bn increase in the 1993 budget deficit, the insiders in the talks were far more sanguine.

A spokesman for IG Metall welcomed several leading concessions.

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NEWS: EUROPE

Counting the cost of weathering ERM storm

The French franc, Danish krone and Irish punt – all weak recently in the European exchange rate mechanism – seem to have survived the worst of the currency storms. Partly reflecting the D-Mark's decline against the dollar, the three currencies have recovered from their lows. Although the French franc, in particular, could be a hostage to

political tensions in the run-up to the March parliamentary elections, immediate pressure for another ERM realignment has diminished. However, all three countries, suffering from very high real interest rates and facing poor growth prospects, are counting the costs of standing up to speculative pressures.

IRELAND

Battle for punt leaves long list of casualties

By Tim Coone in Dublin

"THROUGH good days and bad days with the Irish pound, this was one of the most satisfying," Mr Bertie Ahern, the Irish finance minister, had reason to enjoy the statement by EC finance ministers who on Monday strongly supported the Irish government's four-month battle to defend the punt against devaluation.

But has it been a pyrrhic victory as some analysts now say? The cost has been considerable and forecasts for the Irish economy in 1993 are the gloomiest in years.

In defending the punt after sterling's abandonment of the ERM last September, the government exhausted its entire stock of reserves worth £2.3bn (\$4.9bn) in August. It has borrowed abroad to rebuild them to around £2.8bn now, abandoning its policy of capping foreign currency debt at £6.9bn before the crisis.

Foreign holders of Irish gilts, mostly German financial institutions, sold £1.8bn of a stock of £4bn held by them before September. Their appetite for new purchases will depend on prospects for the economy, which are not promising.

Irish commercial and mortgage interest rates were pushed up by three percentage points last October, as the central bank raised its own lending rates to defend the punt. Personal overdrafts now carry interest rates of around 19 per cent, commercial loans are around 16 per cent, while mortgage rates are 14 per cent. Inflation was only 3 per cent

last year, and is now expected to fall to only 1.5 per cent this year. "The monetary squeeze facing Ireland is now greater than in the UK at the height of its monetary squeeze before its abandonment of the ERM," says Mr Chris Johns, chief economist at the Bank of Ireland.

This week, interbank interest rates for one-month money were below 20 per cent, having reached 100 per cent a fortnight ago. The threat of a further 3 percentage point rise in commercial rates has thus receded, but paradoxically, the strengthening of the punt against the D-Mark and sterling has thrown the focus back on the exchange rate problem.

Since September the punt has been revalued against sterling by around 14 per cent, and has placed severe pressures on Irish industry. The heads of prominent exporting companies have recently started to call openly for devaluation.

On a trade-weighted index, bringing in the currencies of Ireland's main trading partners, the punt has been revalued by around 4 per cent since September.

For an open economy such as Ireland's, heavily dependent on trade, this has worrying implications. Mr Tom Jago, president of the Irish Business and Employers' Confederation, said last week that their latest statistics show "a very depressing downturn in order books, investment plans and employment expectations". The Dublin-based NCB stockbrokers noted: "The short-term impact of a successful defence of the

currency would, on balance, add to deflationary pressures already in train and we would expect growth in real GDP to be no better than 0.5 per cent in 1993."

Davy stockbrokers are issuing a profits warning for Irish corporations this year and predict that even if German interest rates fall, Irish rates are unlikely to fall significantly before the end of 1993.

This all creates a dilemma for the new coalition Flanna Fail-Labour government which has committed itself to attacking lengthening dole queues as its priority. It faces some tough budget decisions next month, and its commitment to keep borrowing down to within 3 per cent of GDP leaves little space for manoeuvre.

With no policy changes, the government itself predicts a rise in unemployment of 34,000 this year from its present 290,000. Independent analysts believe the increase is likely to go as high as 50,000, rising to 19 per cent of the workforce from 16 per cent, already the highest in the EC.

Was it all worth it? "Certainly," the government argues. It says the benefits of having credibility within the ERM and low inflation enhances competitiveness and puts Ireland in the fast track to European Monetary Union. This is the strategic goal. Once achieved, the argument goes, Ireland can finally shed the perception that its economic fortunes are forever hostage to those of the UK – a perception which precipitated the last assault on the punt.

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Denmark's former prime minister and now president of the Christian Democratic group in the parliament, noted that a Danish government was not yet in place in Copenhagen. "Never in my experience has a presidency started under worst auspices than today," he told low MEPs.

Denmark's goals for its presidency include opening negotiations on EC enlargement with Austria, Sweden, Finland, and – as soon as possible – Norway; greater openness in EC decision-making; devolving responsibilities to the lowest level in the Community according to the principle of subsidiarity; tougher EC environmental policy; and closer political and economic ties with eastern and central Europe.

Mr Ellermann-Jensen, one of Europe's longest-serving foreign ministers, told reporters at a farewell news conference that his speech had been cleared by the main parties in the Danish parliament. In Denmark, Mr Poul Nyrop Rasmussen, the Social Democratic leader, is trying to form an SDP-led government after 10 years of Conservative-Liberal rule, but a new coalition may not be in place until the weekend.

In his speech to the European Parliament, Mr Ellermann-Jensen said the conflict in

from its ERM floor of DKr3.901 to the D-Mark, at DKr1.837.

French money market rates have risen all this week, in spite of the stronger currency, with 3-month French francs rising yesterday to 11% per cent from a previous close of 11% per cent.

In Dublin, the overnight lending rate for the punt is well down from the 100 per cent seen in the first week of November.

But the cost of borrowing points for 11 months was at around 17 per cent last night.

Earlier this week, Denmark's central bank cut its key lending rate by 1 percent to 12 per cent.

However, 3-month kroner were still trading nearly 500 basis points above 3-month D-Marks yesterday.

DENMARK

Resilient krone sees off the speculators

By Hilary Barnes in Copenhagen

THE upheavals in the EMS have left Denmark with high short-term interest rates and an abrupt loss of competitiveness in important export markets. But, in spite of a prospective change of government, Denmark appears to have weathered the crisis – and the central bank is proclaiming victory.

"Defence of the krone has not cost us a thing. It has cost the speculators, who have

lost," said Mrs Kirsten Morghorst, vice-president of the Danish National Bank.

The UK, Sweden, Finland, Norway and the southern European countries – all of whose currencies have fallen in the past few months – together account for about a third of Denmark's exports.

But this has not yet dented Denmark's current account surplus, about DKr25bn (\$3.95bn) last year, or 3 per cent of GDP. Furthermore, the domestic political turbulence which erupted last week with

the resignation of the prime minister, Mr Poul Schlüter, has had a positive impact on financial markets. The krone has strengthened against the D-Mark, the one-month Copenhagen interbank offer rate has fallen by more than 2 percent points to 15, the all-share index fell 4.7 points in two days, but bond prices have risen.

Firmness on financial markets in part reflects the view that the new Social Democratic government, expected to be installed later this week, will

be in a better position than Mr Schlüter's administration to secure a Yes to the Maastricht treaty when it is submitted to a second referendum this spring.

In spite of only sluggish Danish economic growth, the markets are also impressed by inflation of only 1.4 per cent for the latest 12-month period. Mr Erik Hoffmeyer, the national bank governor, now says that in all important respects Denmark's economy is more stable than Germany's.

Short-term interest rates have nevertheless been high for long periods. Some companies have been paying loan rates of up to 20 per cent. According to Mr Michael Teit Nielsen, economist at the Federation of Small Enterprises, this is creating a vicious circle. "As equity capital is eroded the banks are less and less willing to lend money," he said.

Despite the national bank's optimistic view, Denmark is as eager as any other EC country to see the Bundesbank making significant cuts in interest rates.

Italian bankers act on Efim debts

By Robert Graham in Rome

THE Italian bankers association (Abi) is to set up a legal panel to consider ways of ensuring repayment of debts owed by Efim, the state industrial holding placed in liquidation last July.

Italian and foreign banks are due £9.500bn (\$16.88bn), the largest accumulation of debt owed to banks as a result of the collapse of any Italian group.

Despite repeated government attempts to spell out the details of payment to creditors, both domestic and foreign bankers remain confused and are increasingly impatient.

Yesterday's decision empowers Mr Tancrèdi Bianchi, president of the Abi, to nominate a panel of three to four lawyers headed by Mr Piero Schlesinger, a prominent jurist and president of Banca Popolare di Milano.

Within a month the panel would be expected to be in a position to provide advice on the best approaches to recover credits.

Mr Bianchi is also seeking a meeting with Mr Giuliano Amato, the prime minister, to obtain reassurances. Italian banks are owed almost 50 per cent of Efim's debt.

This week the government confirmed it had raised the ceiling from £4,000m to £9,000m for bonds to be issued to cover debt. Mr Alberto Predieri, the liquidator, had earlier sought a £10,000m ceiling.

Mr Bianchi said yesterday it was essential to clarify the procedures for paying off the bank credits.

He also voiced his concern over the lack of clarity in the government's recent decision to separate Efim's defence and aerospace activities and place them on a lease basis with Finmeccanica, the main industrial subsidiary of IRI, the state holding.

He said the destination of the cash flow from these leased companies needed to be clarified – would it be used by Finmeccanica, used to repay debts or accumulated to attract future purchasers?

Copenhagen sets out EC aims

By Lionel Barber in Strasbourg

DENMARK yesterday presented the European Parliament with ambitious plans for its six-month presidency of the EC, which it said would be unaffected by the impending change of government in Copenhagen.

Mr Uffe Ellermann-Jensen, outgoing Danish foreign minister, said there was a broad consensus among the principal Danish political parties on EC policy. "There is no need to worry whether the Danish presidency will function," he said.

But Mr Leo Tindemans, a

Belgian former prime minister and now president of the Christian Democratic group in the parliament, noted that a Danish government was not yet in place in Copenhagen. "Never in my experience has a presidency started under worst auspices than today," he told low MEPs.

Denmark's goals for its presidency include opening negotiations on EC enlargement with Austria, Sweden, Finland, and – as soon as possible – Norway; greater openness in EC decision-making; devolving responsibilities to the lowest level in the Community according to the principle of subsidiarity; tougher EC environmental

policy; and closer political and economic ties with eastern and central Europe.

Mr Ellermann-Jensen, one of Europe's longest-serving foreign ministers, told reporters at a farewell news conference that his speech had been cleared by the main parties in the Danish parliament. In Denmark, Mr Poul Nyrop Rasmussen, the Social Democratic leader, is trying to form an SDP-led government after 10 years of Conservative-Liberal rule, but a new coalition may not be in place until the weekend.

In his speech to the European Parliament, Mr Ellermann-Jensen said the conflict in

Yugoslavia would demand the greatest efforts of the Danish presidency.

He also called for closer co-operation with the incoming Clinton administration in the US to promote economic growth, reach a Gatt trade agreement, strengthen the UN's peace-keeping role and create an International Court of Criminal Justice.

Denmark – which rejected the Maastricht treaty in a referendum last June – is to hold a second poll in late April or early May. Mr Ellermann-Jensen predicted approval this time, based on the deal reached with her EC partners last month.

In some cases Ecas believes it has the basis for a formal complaint to the European Commission. In particular, Ecas received more than 100 complaints from residents of Gibraltar claiming that Spain had strengthened its controls on people, but it seems unlikely that Mr Vanni d'Archirafi will seek a legal confrontation with the British crown colony.

Ecas, 1 rue Defacqz, 1050 Brussels, Belgium.

In Action Service (Ecas) has written to Mr Jacques Delors, president of the European Commission, after receiving more than 700 calls and about 300 written submissions about border controls on a special fax and telephone hotline, which operated between January 4 and January 13.

Mr Tony Venables, Ecas director, is now calling on the Commission to take action to resolve flaws which Ecas claims are undermining the principle of free movement of people.

In a report, Ecas says that although systematic passport checks at the EC's internal

land frontiers seem to have ended, all member states are in infringement of the Single European Act, particularly at airports.

Mr Raniero Vanni d'Archirafi, the new commissioner for the internal market, yesterday presented a preliminary report on the progress of the single market to his fellow commissioners. The report details of which should be made public today, refers to delays in lifting internal border controls on people, but it seems unlikely that Mr Vanni d'Archirafi will seek a legal confrontation with the British crown colony.

Ecas, 1 rue Defacqz, 1050 Brussels, Belgium.

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Mr Kuchma's priorities are to cut the deficit by restricting industrial subsidies and welfare payments, to solve Ukraine's energy crisis, to promote private business and to create effective regional government,

and inflation down to 5 per cent a month, by the end of this year.

To this end, interest rates, presently set by the central bank at 80 per cent, would be raised to a level "which would combat inflation"; enterprises would have strict criteria to meet – in wage levels and productivity – before qualifying for credits; the deficit would be financed in part by

issuing government bonds, with short-term denominations to protect against inflationary losses; and budget deficit targets would be set quarterly.

At the same time, however, Mr Fyodorov said the government aimed to slow the fall in production levels, double the interest paid on savings, and provide better social protection for the population. Anticipating opposition from the Russian Supreme Soviet, Mr Fyodorov said that some of the stringent measures would be pushed through by presidential decree – while others would be submitted for parliamentary approval.

At the same time officials at the Ministry of Economics revealed that inter-enterprise debt has again soared, now reaching a level of Rbs3.500bn

– surpassing the crisis levels reached at the middle of last year before the central bank advanced credit to bring the level down.

An official said that enterprises used credits to meet wage bills and settle debts with each other on a barter basis or for advancing interest-free loans. When they began demanding payment of the debts, he said, "industry would simply stop because there is no money". Mr Chubais, commenting on privatisation, said that the state had earned Rbs150bn from companies sold off, as against the Rbs720bn expected.

Russia now had 46,000 private companies, he said, and another 5,600 large enterprises had completed or were completing the process of converting into shareholding companies.

Ukrainian Prime Minister Leonid Kuchma yesterday faced down hardliners who had challenged him to economic reforms. Chrystia Freeland writes from Kiev.

Mr Kuchma confronted Conservative deputies objecting to price liberalisation and a cap on wages at an informal session of

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President Bill Clinton is congratulated by his predecessor, Mr George Bush, in Washington yesterday after the new US leader was sworn in on the steps of the Capitol.

US administration's foreign policy team shows continuity

Baton passes to practised hands

By Jurek Martin, US
Editor, in Washington

THOUGH NOT as bitchy as academics, members of the foreign policy establishment in the US – and elsewhere – can be pretty snuffy when an outsider gets a position that really matters.

Even today, any recollection of the freelance thoughts and activities of Mr Andrew Young, UN ambassador to the Carter administration of the 1970s, produces pained expressions among them.

President Bill Clinton brings no credentials other than intellect to the practice of US foreign policy. But the team now mostly assembled to run it for him, under the aegis of Mr Warren Christopher as secretary of state, should flatter few diplomatic devotees.

It is certainly not short of experience, even though the Democrats have been out of power for 12 years. It has continuity in the retention of some senior Bushmen, with Mr Edward Djerejian and Mr Dennis Ross remaining involved in the Middle East and Mr Bernard Aronson temporarily keeping the Latin American brief, mostly to deal with Haiti.

Mr Winston Lord, once an associate of Mr Henry Kissinger and who was ambassador to Beijing until a few months before the Tiananmen Square massacre in 1989, comes back to take control of Asian affairs. Mr George Moose, another professional diplomat and former envoy to Senegal, gets the African brief.

Despite media criticism of his slowness at forming an administration, his backtracking on promises to cut taxes for the middle class, and his



INAUGURATION OF THE PRESIDENT

The team is well staffed with career diplomats, including those held over, even though some had moved out to the private sector. Mr Sam Lewis, ambassador to Israel for eight years under Presidents Carter and Bush, returns to run policy planning.

Mr Christopher has also placed those he knows particularly well in key places – such as Mr Peter Tarnoff of the Council on Foreign Relations who, as political under-secretary, is number three in the state department; Mr Thomas Donilon, an associate with the secretary of state's law firm who takes over public affairs; and Mr Stephen

It has a quota of outsiders. Ever since he was passed over for a cabinet post last month, Mr Tim Wirth, former senator from Colorado, has seemed a likely recruit.

He is a man of eclectic interests and popular in Washington. His new role as counsellor in charge of a fistful of global issues, ranging from the environment to refugees, ought to test his talents.

Likewise, Mr Strobe Talbott, the *Time* magazine journalist and Oxford classmate of Mr Clinton, has spent much of his career writing about the former Soviet Union, including a book soon to be published. This knowledge will be deployed in another new position as ambassador-at-large to the former Soviet republics, with particular emphasis on Russia.

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Christopher has put those he knows well in key places, but there is potential for controversy

Oxman, now an investment banker but aide to Mr Christopher in the Carter administration, who gets the European portfolio.

There are, however, three areas of potential controversy. Mr Lord, a Republican, has been very critical of China's post-Tiananmen policies. A mid-summer test of the new administration's approach to China will occur when Congress considers extension of most-favoured nation trading status. Mr Lord might well propose that this be more conditional on acceptable Chinese behaviour.

For all that, they all know each other well enough to avoid unnecessary tensions.

There appears to be a fair-sized battle going on over the succession to Mr Aronson for Latin America. Favourite for the job was Mr Mario Baeza, a black Cuban-American lawyer from New York and a close friend of Mr Vernon Jordan, director of the administrative commission.

However, opposition to his appointment has come from Mr Jorge Mas Canosa, leader of the Cuban community in Florida, who is reported to suspect

Mr Baeza would be more inclined to promote a dialogue with President Fidel Castro of Cuba than work to overthrow him.

Last – but by no means least for Washington insiders

– the absence of any of the neo-conservative cohort influential in the foreign policy debate has been widely noticed.

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Baghdad
breathes
a heavy
sigh of
relief

Brittan blitz on Gatt talks

By David Dodwell,
World Trade Editor

SIR Leon Brittan, European Community trade commissioner, plans a blitz of top-level meetings next week aimed at achieving a rapid end to the Uruguay Round of world trade talks.

Plans to meet Mr Mickey Kantor, his newly-appointed US counterpart, in Washington have yet to be confirmed. He will meet Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt), tentatively next Wednesday, and other leaders concerned with the Uruguay Round at the following week-end Davos summit.

The initiative coincides with calls to the incoming US administration, whose views on the Uruguay Round and wider trade policy remain unclear, to make a final push

to complete the six-year-old talks before the negotiating mandate granted by Congress expires in March.

Mr Dunkel said yesterday after a stock-taking meeting of the Trade Negotiations Committee (TNC) which oversees the 112-nation liberalisation talks: "We are critically short of time. We must conclude now or risk drifting into the sands."

Sir Leon, who assumed responsibility for EC trade policy three weeks ago, has moved swiftly to press for a rapid end to the talks. After a meeting outside London on January 2 (a day after assuming office) with Mrs Carla Hills, outgoing US trade representative, he agreed with the US to focus negotiations on tariff cuts on manufactured goods.

"We have not reached agreement," he commented this week. "But we have not wasted

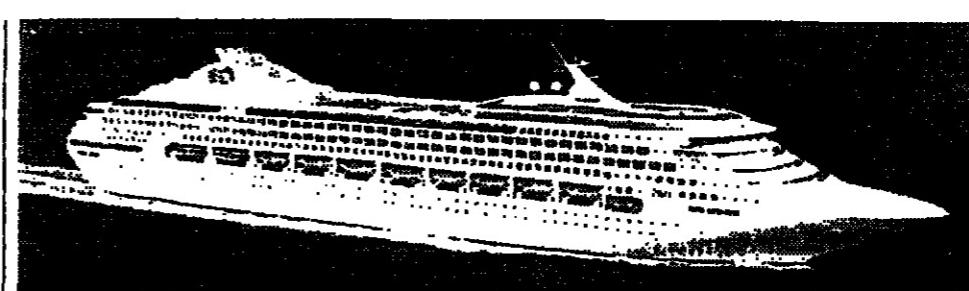
our time. We have injected new urgency into the process and have prepared the ground for a successful conclusion."

He clearly hopes the meetings next week will provide fresh momentum at a time when success or failure almost certainly depends on the priority given to the Uruguay Round talks by President Clinton.

At present, Mr Clinton's trade priorities are unclear. Mr Kantor, who spends his first day today as US trade representative, gave mixed signals on likely policy priorities when he appeared before the Senate finance committee for his nomination hearing. His deputies have not yet been named, but the people chosen will provide important signals on how policy will be shaped.

"We see no sign that suggests we should be worried there will be any increase in US protectionism, and remain totally open to building up contacts with the new administration," a spokesman for Sir Leon said yesterday.

He refused to comment directly on remarks by Mr Kantor at his nomination hearing indicating "deep concern" over aspects of November's US-EC agreement to reduce farm subsidies.



Britain's Peninsular & Oriental Steam Navigation Company yesterday announced that its largest cruise ship yet, the Sun Princess (illustrated above), will be built by Italy's Fincantieri yard in Monfalcone at a cost of \$300m (£197.3m). Richard Tomkins, Transport Correspondent, writes. The Sun Princess, weighing 77,000 gross tonnes, will carry 1,850 passengers and 900 crew. It is expected enter service at the end of 1995 with Princess Cruises, P&O's Los Angeles-based subsidiary, a leader in the North American premium cruise market. The vessel is the third in a row to be built for P&O by Fincantieri. Previous vessels built by the yard were Crown Princess, delivered in 1990, and Regal Princess, delivered in 1991. P&O said the dollar's recent strength and favourable Italian currency rates had enabled the price of \$300m to be achieved, of which 20 per cent would be paid during construction and the remainder on delivery.

P&O's worldwide cruise fleet currently comprises 14 ships operating in North America, Europe and the western Pacific. Architectural designer of the latest addition is Mr Njal Eide of Norway, who was also responsible for the revolutionary design of P&O's Royal Princess introduced in 1984.

Mr Tim Harris, chairman of P&O Cruises, said the design and technical specification of the latest addition to the fleet would set a new industry standard that would take the company well into the 21st century.

"The Royal Princess was in many ways the classic cruise ship of the 1980s, and we believe the Sun Princess will be the classic cruise ship of the 1990s," Mr Harris said.

Vanished satellite 'may have blown up'

By Kevin Brown in Sydney
and Daniel Green in London

AN Australian satellite which disappeared after being launched by a Chinese rocket may have been damaged by an explosion, a Hong Kong newspaper with close links to Beijing said yesterday.

Wen Wei Po, a Chinese-language daily, said fragments recovered by a Sino-US investigating team suggested the explosion occurred after the satellite was deployed.

The report echoes findings by the US journal Aviation Week and Space News which this week said the nose "shroud", or cone, of the rocket disintegrated at 23,000ft, exposing the satellite to a 1,000mph airstream that destroyed it.

If the reports are confirmed by official investigations, it would damage China's efforts to break into the lucrative satellite launch market dominated by western companies, which charge high prices for their services. The newspaper reiterated earlier claims by China's Aerospace Ministry that the accident was not caused by a failure of the Long March rocket used to launch the satellite from south-west China last month.

The \$138m (£90.7m) satellite was built by Hughes Aircraft, the US aerospace group, for Optus Communications, an Australian telecommunications company which planned to use it for phone and broadcasting services. Optus has said it expects Hughes to supply a replacement satellite as part of a \$850m (£226.2m) contract to build and launch the two satellites. The replacement one could be launched within 18 months.

China launched its first satellite for an overseas client in April 1990, when a Long March rocket put AsiaSat-1 into geostationary orbit for a Hong Kong-based consortium. Optus is owned by BellSouth of the US, Cable and Wireless of the UK, and Mayne Nickless, the Australian transport group.

Asia's capital of deprivation seeks the capital of hope

After decades of economic decline, Marxist-run Calcutta is trying to attract foreign investors, writes Stefan Wagstyl



ON THE walls of Calcutta, the hammer and sickle remains, but even West Bengal's Marxists have been persuaded to embrace capitalism

CALCUTTA, with its dirt, decay and human deprivation, breeds a gritty sense of determination. Thus there was little surprise that the city's businessmen went ahead this month with their first international trade fair despite the turmoil of the Ayodhya crisis.

Officials of the Bengal Chamber of Commerce and Industry freely admit crumbling roads and buildings, crowds, noise and pollution make Calcutta one of the world's least attractive cities for first-time visitors. As they say in a report, any newcomer "would be psychologically put off immediately and decide to leave the city as quickly as possible".

Nor are business visitors likely to be encouraged by the frequent power cuts or the grim posters of Marx, Lenin and Stalin put up by supporters of West Bengal's Communist-led government.

The fair's organisers pressed on with the event despite the violence which hit the city following the destruction of the Ayodhya mosque. They took comfort from the fact that the riots in Calcutta were rela-

tively small, causing 43 deaths compared with hundreds in Bombay.

The fair, which ended this week, attracted 2,000 business visitors, less than the original target of 3,000 but enough to justify holding the event and to prompt the chamber to consider making it an annual event. Mr Pradip Dasgupta, the chamber's secretary, says: "In the prevailing circumstances, it has been very satisfactory. We got 1,000 enquiries."

It will take time for such enquiries to turn into firm orders let alone into decisions to invest in the city. Nevertheless, after decades of economic decline, Calcutta is trying to stop the rot. Encouraged by the national government's free-market oriented reforms, even West Bengal's Marxists have been persuaded to embrace capitalism. Mr Jyoti Basu, the Marxist chief minister who has been in power since 1977, says that the capitalism he once fought no longer exists: "We welcome business."

Unfortunately, business has so far been less than fulsome in its response. The West Bengal Industrial Development

Corporation, a state economic investment scheme, proudly lists 254 investment plans filed by entrepreneurs since the central government announced economic liberalisation in July 1991. The agency claims that the investments total Rs33bn (£1.2bn) and would generate 63,482 jobs.

The list is headed by a Rs33bn scheme for a petrochemicals complex at Haldia, a greenfield site near Calcutta, to be built by West Bengal state in partnership with the Tata group, India's largest private conglomerate.

Other large schemes include a Rs7.5bn pig iron plant proposed by S K Birla, a leading Calcutta group, and a Rs3.5bn plastics factory to be built by Reliance, a textiles and chemicals group. Construction work on the Haldia project, which was first mooted long before the 1991 economic reforms, is due to start this year, about 12 months later than planned.

But it is not yet clear when some of the other large schemes will be realised. Most of the investments are modest;

for example, the expansion and small-scale modernisation of forging, steelmaking and engineering industries, all long-established in Bengal. Foreign investment is also of limited scale, such as a Rs300m factory for refractory bricks used in steel-making to be built this year at Vesuvius, a subsidiary of Cookson, the UK chemicals maker.

The reluctance of business men is easily understood. Calcutta easily accepted the city's decline as the result of the burdens imposed by floods, and of refugees from war and natural disasters. Mr Basu's state government tried to fight poverty as it thought best, but its efforts compounded Calcutta's difficulties by promoting over-powerful trade unions and alienating business. To make matters worse, India's ruling Congress (I) party felt little inclination to divert state investments to West Bengal.

Calcutta's industrial groups

kept their head offices in the city, but new investments have mostly gone into other parts of India. According to the Chamber of Commerce, industrial investment in West Bengal,

which grew at an annual rate of 9 per cent as late as the mid-1980s, was shrinking by 0.5 per cent in the mid-1990s. Factories, roads and sewers crumble through lack of investment, and a choking smog permeates the air. What was once the richest city in Asia has become a monument to urban poverty.

It will take time to overcome the effects of years of stagnation. Top of many businessmen's concerns is the state's acute shortage of electricity since power cuts occur daily.

Similarly, although the city's roads and public services were the envy of India as late as the mid-1960s, the long years of neglect have taken their toll.

Calcutta businessmen have

to think hard to come up with some advantages to match the city's manifest disadvantages.

They talk of the high skill levels of Bengali workers and are proud of the city's historical international commercial links, especially with Britain.

But, as Mr Biju Kurien, president of the chamber of commerce, says: "It is hard to sell Calcutta and even harder when other cities in India are also

trying to attract investment."

ADVERTISEMENT

PRESS STATEMENT

Issued by

Zambia Consolidated Copper Mines Limited

Public Relations Department

Lusaka

Telephone 220572



Lusaka, Monday 18 January 1993 - Zambia Consolidated Copper Mines Limited (ZCCM) is not in a financial crisis and does not face closure, as reported in Zambia's weekly Post Newspaper of 8 - 14 January 1993.

ZCCM announced today that it continues to have the ability to sustain itself financially and maintain its operations by promptly meeting the Company's obligations locally and overseas.

Improved copper production of 251 512 tonnes for the seven months from 1 April 1992 to 31 October 1992 was 4.3 per cent above the target of 241 000 tonnes which is evidence that the Company is not on the brink of collapse as is implied in Weekly Post article. For the period 1 April 1991 to 31 October 1991, the Company only produced 211 591 tonnes of copper which is 19 per cent lower than that achieved from 1 April 1992 to 31 October 1992.

The Company emphasises that it is operating within the Capital and Operating Budgets as approved by its Board of Directors.

Commenting on the operating and financial results of the Company for the seven months to 31 October 1992, the Company achieved a sales value of K126 210 million (US \$754 million). The profit before tax for the seven months' period was K36 609 million (US \$219 million) against a budget of K17 220 million (US \$132 million). After income tax and tax on copper revenue paid to the Government of the Republic of Zambia amounting to K17 334 million (US \$103 million), the net profit for the seven months 1 April - 31 October 1992 earned by ZCCM was K19 275 million (US \$115 million) against a budget of K11 075 million (US \$85 million).

For the twelve months period from 1 April 1991 to 31 March 1992, the Company made a net profit of only K4 710 million (US

\$58 million). For the seven months ended 31 October 1992, the Company had a source for funds K60 785 million (US \$363 million) against an application of funds of K47 841 million (US \$285 million), leaving the Company with a cash in-flow of K12 944 million (US \$78 million).

For the twelve months period from 1 April 1991 to 31 March 1992, the Company's cash in-flow was only K2 491 million (US \$31 million).

The Company has achieved a reduction in the unit cost of copper production at mine from US 73.5 cents per lb in the 1991/92 financial year to US 60.3 cents per lb in the seven months of 1 April to 31 October 1992. This has enabled the Company to become a competitive copper producer.

It should be noted that to date, ZCCM has met its debt repayment obligations in accordance with repayment patterns of the lender's agreements. No default has been called by any of the Company's lenders.

In its present financial position and the latest short-term forecast, the Company envisages to fulfil its operating and capital expenditure commitments both in foreign exchange and in local currency without resorting to any new borrowings in the immediate and short-term.

The Company's future capital expenditure programme is estimated at US \$2000 million for exploration, development of new ore sources and reinvestment in the key areas of operations. This funding is required over a period of 15 years i.e. 1994 - 2009 and not immediately.

ZCCM regrets the misleading Weekly Post report and assures employees and shareholders that the Company is not in a financial crisis nor is it on the verge of closure.

ZAMBIA CONSOLIDATED COPPER MINES LIMITED

CONSOLIDATED PROFIT/LOSS SUMMARY

	SEVEN MONTHS ENDED 31 OCTOBER 1992	FINANCIAL YEAR ENDED 31 MARCH 1992	
	Actual	Budget	Actual
	K million	K million	K million
Sales	126 210	106 425	111 855
Cost of Sales	(76 950)	(75 112)	(79 344)
OPERATING PROFIT	49 260	31 313	32 511
Exchange loss	(5 968)	(10 391)	(8 609)
Interest charge	(9 777)	(5 227)	(9 861)
Interest Income	3 094	1 525	1 949
Share of associated companies profit	-	-	(1 381)
Rationalisation costs	-	-	-
PROFIT BEFORE TAXATION	36 609	17 230	14 609
Taxation			
Income tax	(13 010)	(6 145)	(8 840)
Tax on copper revenue	(4 324)	-	(1 059)
NET PROFIT	19 275	11 075	4 710
Exchange Rate	K100 = US \$0.45	K100 = US \$0.74	K100 = US \$0.74

NEWS: UK

Rifkind warns on military deployment

By Robert Mauthner and Ivo Dawney

MR MALCOLM RIFKIND, Defence Secretary, yesterday said that the UK should not commit military forces to international peace enforcement operations where there was no military solution but merely public clamour for "something to be done."

In an obvious reference to demands for greater international military involvement in the Bosnian conflict, Mr Rifkind said: "It is our servicemen who have to bear the risk, not those who call for their deployment."

His speech to the Royal United Services Institute was highlighted by Downing Street as a clear statement of the government's thinking at a time when anxiety has risen markedly at Westminster over the extent of Britain's military commitments overseas.

At the same time, however, senior officials confirmed that Britain expected to be asked to contribute to a 3,500-strong United Nations force for the Kuwait-Iraq border and anticipated a formal request to provide defence forces from the Kuwaitis.

It was hinted that the request from Kuwait would be considered sympathetic, while there remain reservations as to whether Britain should also supply personnel to the UN Gulf peacekeeping force.

Mr Rifkind used his address to spell out the criteria lying behind the deployment of the armed forces.

"We should not put them into danger unless we are satisfied that there is a real military task for them to do, a realistic prospect of their achieving it and a degree of risk to their physical safety which is not unacceptable high," he said.

Governments had to be careful about assuming that military action was, in all cases, the answer to serious international crises. From time to time, the UK would have to stand out publicly against the use of force and decline to contribute to international military operations because they entailed "open-ended commitments" or were not in the national interest.

The UK had consistently refused to commit ground forces in Bosnia "in an intervention role," as distinct from a humanitarian role, for such reasons, the Defence Secretary said. But he stressed that any attempts to fly combat planes by the warring factions would be viewed with "the same seriousness" as in Iraq. It was "highly desirable" that no fly zone over Bosnia should be enforced, he said.

Alleged industrial espionage could have cost group millions of pounds

Car park company spied on rival, jury told

By John Mason, Law Courts Correspondent

INDUSTRIAL espionage allegedly ordered by Mr Gordon Layton, the former chief executive of National Car Parks (NCP), could have cost his main business rival many millions of pounds, an Old Bailey jury heard yesterday.

Mr Stephen Tucker, the former head of Europarks, the car parking company, said he had "lost the future" of his business after it became public knowledge that KAS, a security company, had allegedly spied on Europarks for NCP.

Europarks had become "damaged goods" when it

Drop in retail sales dents recovery hopes

By Emma Tucker, Economics Staff

HOPES for a recovery in consumer spending wavered yesterday after official figures showed that retail sales fell in December.

A 0.7 per cent drop in the volume of shop sales last month compared with November disappointed expectations of a small rise after a busy period around Christmas was believed to have boosted trade.

The news sent the pound sharply lower against the D-Mark as investors weighed the possibility that the latest figures might encourage the government to cut interest rates. Sterling closed down two pence at DM2.4750.

A survey from the London Chamber of Commerce out today is likely to add to gloom about the economy with its message that there are no signs of recovery in the capital.

The seasonally-adjusted figures from the Central Statistical Office showed that although sales fell on the month, they were 1.2 per cent higher in December on a year-on-year basis. This followed only a marginal annual increase in November.

The figures underlined the disappointing results of a Confederation of British Industry survey published earlier this week which also showed a drop in the volume of December sales. However, analysts warned against reading too much into one month's figures, particularly in December when seasonal adjustment is more open to error because of the distorting effect of Christmas.

Mr Stephen Dorrell, financial secretary to the Treasury, said retail sales remained on an upward trend: "We must not let one month's figures mask all the encouraging signs of activity in the economy."

Pressure intensifies for tobacco advertising ban

By Alan Pike, Social Affairs Correspondent

PRESSURE on the government to ban cigarette advertising intensified yesterday when a cross-party committee of MPs supported the move.

The House of Commons health committee urged the government to support proposals to restrict tobacco advertising to points of sale when they are considered by EC health ministers later this year. It said that if Britain dropped its opposition, it would require the support of only one more country for a directive banning advertising to be adopted.

"The government cannot continue to procrastinate on the issue of an advertising ban on the grounds that it is awaiting a level of proof about its

effectiveness which is in the nature of things unobtainable," said the committee.

Yesterday's report was welcomed by organisations campaigning for a ban. The British Medical Association said the committee's acceptance that advertising increased tobacco consumption was a "victory for commonsense." But the Tobacco Advisory Council, the industry's trade association, said the report leaned "too heavily on data which are seriously flawed, muddled and unsubstantiated."

Mrs Virginia Bottomley, health secretary, said the government accepted that effective controls on advertising were necessary, which was why it had developed stringent voluntary agreements with the tobacco industry.

Commission aims to break Ulster logjam

By Jimmy Burns in Belfast

MOVES aimed at securing a political settlement in Northern Ireland continued yesterday, not in the stately setting of Stormont or Dublin Castle, but in a rundown Belfast arts centre.

An independent commission of enquiry chaired by Professor Torkel Opsahl, an international human rights lawyer, and composed of academics and former government officials including Mr Eamonn Gallagher, a former EC Commissioner, has held public hearings to gauge local opinion on the search for peace.

The commission, funded by charities including the Joseph Rowntree Trust, is the idea of Initiative '92, a non-political group led by Mr Robin Wilson, a local journalist, and Professor Simon Lee, a law professor at Queen's University.

It arose out of frustration over the continuing absence of an agreement between the political parties and the persistent campaign of terrorist violence.

Mr Wilson says it "offers the best chance for an opening in the political logjam here".

Its aim is to encourage a climate of debate and tolerance, while focusing people's minds on possible compromises. By early summer, it intends to make distill the written and oral evidence into proposals which might command popular acceptance.

Unionist party leaders have have boycotted the hearings, accusing the commission of setting out to undermine the political process. But Unionist councillors and other representatives of the Protestant community have taken part, and it secured moral support from both London and Dublin.

The support comes in spite of submissions by groups normally condemned by government on both sides of the border.

These include statements by

Mr Mitchell McLaughlin, chairman of Sinn Fein - the IRA's political wing, who refused to



Peacemakers: members of the commission (right) listen to evidence in Belfast yesterday from Sinn Fein delegates

condemn violence.

Earlier, the former head of the Northern Ireland civil service Sir Kenneth Bloomfield said: "I think the situation is ripe to move forward."

Beyond good intentions, the commission faces an uphill struggle to draw up an agenda which might be of use to the politicians.

The commissioners say the submissions display widespread disillusionment and apathy, while providing little

sense of what alternative forms of government and constitutional changes may be needed in the future.

There appears to be consensus in both communities on issues like the need for a bill of rights, better integrated housing and education, more outside investment and other confidence-building measures such as greater economic links between north and south.

Ms Marie Fitzduff, director of the Northern Ireland Commu-

nity Relations Council, says the consensus reflects growing practical co-operation across the religious divide at grass-roots level - "the country is moving more and more towards self-help, rather than grand political structures," she says.

And yet, as the "revenge" shooting of a Catholic woman in Belfast this week showed, it will take more than the commission's efforts to appease the men of violence.

MPs split on railway privatisation

By Kevin Done, Motor Industry Correspondent

MR JOHN MACGREGOR, transport secretary, was yesterday battling to defend his rail privatisation in the run-up to tomorrow's publication of the Railways Bill, Richard Tomkins writes.

But there was some relief for him when it emerged that one of the main focuses of opposition to his plans - the cross-party Commons transport select committee - was split.

Yesterday the committee produced an interim report which had been expected to be highly critical. Instead, it confined itself to raising a series of "unresolved issues."

If later emerged the report had been agreed only after one Conservative member of the committee had insisted on substantial amendments,

Hostility to the government's proposals has thrived amid growing confusion over what they mean for freight and passenger customers. The confusion has arisen because the plans for BR involve a mix of continued state ownership for railway tracks, sale for the freight operations, and a contracting passenger services.

To compete with the likes of the BMW 5 Series - by 1998.

The company would decide in the spring whether the new car code-named X200 would be part of the world luxury car programme, DEW98, currently being planned by Ford in the US to provide a range of medium-sized luxury cars for both North America and Europe.

Jaguar said its retail sales worldwide fell last year by 12.4 per cent to 22,478 - the lowest level since 1982 - from 25,661 in 1991 and from a peak of 49,494 in 1988.

Production fell last year by 10.5 per cent to 20,593, the lowest level since 1981 - from

Jaguar seeks to increase sales by 25%

By Kevin Done, Motor Industry Correspondent

JAGUAR, the luxury car maker, is seeking to increase sales worldwide by more than 25 per cent this year to around 28,300. Mr Nick Scheele, chairman and chief executive, said yesterday.

The company, a subsidiary of Ford of the US, is trying to halt the drastic decline it has suffered in the past four years in which its sales have more than halved and in which it has fallen into heavy losses.

Mr Scheele said Jaguar was aiming to launch its planned range of smaller sporty saloons

to compete with the likes of the BMW 5 Series - by 1998.

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aims to raise registrations to 2,500 from 1,501 last year.

Mr Scheele said that the company's financial performance had improved last year from a record pre-tax loss of £226m in 1991, but he refused to disclose detailed figures.

Jaguar forecast yesterday that the main impetus for its recovery would come from the US, where it is seeking to increase sales by more than 40 per cent this year to 12,500 from 8,881 last year.

In Germany it is seeking to increase sales to more than 3,000 this year from 1,881 in 1992. In Japan, where sales fell by 38 per cent last year, Jaguar

Labour warned of threat to treaty

By Ralph Atkins

THE GOVERNMENT warned the Labour opposition last night that the UK would be unable to ratify Maastricht if the party succeeded in its bid to amend legislation on the treaty so the social chapter was re-inserted for Britain.

As Labour mounted its first significant offensive against the government during the treaty's Commons committee stage, Mr Tristan Garel-Jones, junior foreign office minister, said approval for the amendment would mean MPs approving legislation different to that agreed at Maastricht.

Therefore it would not be possible for the UK to ratify the treaty," Mr Garel-Jones said.

But Mr Jack Cunningham, Labour's foreign affairs spokesman, said he knew the party would create a dilemma for the government. "The problem has a simple solution - to include the social chapter in the Maastricht treaty," he said.

Mr Cunningham said the other 11 European Community states had told Labour that they would be "happy" to see Britain abandon the specially-tailored protocol which allows it to opt-out of the social chapter.

ter, which deals with employment rights and state benefits.

Challenged by a Tory MP

about whether it would mean the other countries re-ratifying the treaty, Mr Cunningham retorted that the others "have already accepted the social chapter."

Labour regards re-inserting the social chapter as its principal objective during the Commons stages of the bill.

The party's chances of winning approval for its amendment depended on how the Tory Eurosceptics, who oppose the social chapter as much as the oppose Maastricht itself, decide to vote.

Britain in brief



House sales show signs of revival

House sales have risen sharply in the past two months, according to estate agents, builders and mortgage lenders, indicating that a revival may have begun in the UK housing market. December is normally a poor month for sales, which have continued to increase in the first few weeks of this year.

Prices, which have fallen steeply since 1988, may also have begun to stabilise, according to a new survey of more than 150 estate agents.

More than 40 per cent of agents questioned by the Royal Institution of Chartered Surveyors said prices had remained static during the three months to the end of December. This compared with only 25 per cent of agents reporting stable prices in October and November.

The report, commissioned by London University, says these costs could not be offset by revenue from the sale of surplus property and existing capital grants. Even at the lower end of the projected range of costs, there is a "substantial shortfall." Assuming successful property sales, the report puts the university's net capital costs at £70m to £140m.

NHS shortfall predicted

The capital costs of restructuring medical education and research under the government's Tomlinson report recommendations for London healthcare would be between £146m and £188m, according to a study by KPMG Management Consulting.

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Action urged on bank raids

Banks and building societies around the UK experience seven high street raids every day, according to the Banking Insurance and Finance Union.

BIIFU called for urgent action to improve security, train staff and provide better support for those involved in raids. It also called on the government to toughen laws on carrying, advertising and distributing replica weapons.

Appeal lodged on pools draw

The National Heritage Select Committee has appealed to the government to ensure that football pools - the prize draw based on weekly soccer results - and the new National Lottery would operate "on a level playing field."

The Committee rejected the arguments of Mr Peter Brooke, the National Secretary, that football pools were a game of skill rather than effectively a lottery and therefore

Strike vote

Workers at the GEC-owned Yarrow shipyard in Glasgow have voted to strike in protest at a non-consolidated £300 lump sum pay increase. The 1,240 to 370 vote came after management rejected a 3 per cent claim backdated to July.

The strike vote was held on January 19, 1993.

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TECHNOLOGY

جامعة الملك عبد الله

Getting ideas to market

Companies that race ahead on innovation do not always win in the market-place. Some fail miserably. This harsh message was spelled out by John Kay, professor of economics at the London Business School, at a seminar yesterday in London. "Firms are failing to understand that technological innovation has to be used in conjunction with other factors."

Kay, also chairman of the London Economics consultancy, said the most innovative companies were not always those able to make a commercial success out of their technological achievements. Nor were technological advances enough to combat competition from low-wage countries.

At the seminar, organised by the Economic and Social Research Council, he noted that by most criteria, Glaxo, the pharmaceuticals company, was the most successful British company of the past decade. However, "its success is based not on the originality of its innovation, which is modest, but on the effectiveness with which it exploited this. There is lesson there for all British companies."

European companies generally are worse at making a success out of innovation than those in the Japan and the US, he reckoned. Philips, the Dutch electronics group, has an impressive technological record but a poor financial one.

Kay said managing innovation could be costly and uncertain; some innovations might be technically successful but not profitable. Also, many companies do not know how to prevent technology "running away" with their organisation or how to integrate it effectively (as with financial service concerns).

Kay warned, too, that the rewards of innovation are hard to collect, since financial returns must be defended from competitors, suppliers, customers and groups within the company itself. The weakness of innovations is that they can often be copied easily.

Andrew Fisher

The day may not be far off when personal computer users who need to take large quantities of data on trips will carry a miniature hard disc drive in their pockets instead of taking several copies of the ubiquitous 3.5-inch floppy disc.

This would be a boon to business people on the move such as managers and accountants. They would be able to transfer data such as company accounts and archive documents from their desktop computers, get on an aircraft and slot the hard disc drive into another machine at their destination.

The advance would be made possible by the recent invention of extremely small hard disc drives covering no more surface area than a credit card and with a thickness of only 10.5cm. A Scottish company, Calluna Technology of Glenrothes in Fife, has designed the first 1.8-inch drives with 85-megabyte data storage (the most powerful in this size). It will start assembling the new drives this spring.

The new drives are initially intended for use in slim sub-notebook computers which currently do not have disc drives. From an early stage, they will be removable.

At present, users of portable machines face a dilemma. They can buy a computer in the so-called notebook range with both hard disc and floppy drives. But the machines weigh about 7lb, and may also need battery chargers or power packs: this is a strong disincentive to carrying them around every day.

Alternatively they can buy a sub-notebook computer which might weigh about 2lb but with internal memory of no more than 1Mbyte. This can be augmented by inserting memory cards, a type of semi-con-

ductor which currently offers between 1Mbyte and 2Mbyte of extra storage. But these will not give the storage capacity provided by their desktops.

The new miniature hard disc drives will make life easier for busy mobile users — though they will still have to negotiate the tiny keyboard. When a desktop interface for this size of miniature drive becomes available, possibly later this year, they will load their sub-notebooks with data from their desktops and obtain a performance that is comparable to that of their larger machine.

The Calluna team responsible for this breakthrough previously worked for Rodime, a Glenrothes company which was highly successful in the early 1980s, producing the world's first 3.5-inch disc drive. But after a series of setbacks, Rodime put its manufacturing operations into receivership in 1981 and now just licenses its technology.

Norman White, Rodime's former technical director, founded Calluna, of which he is now managing director, with five ex-Rodime colleagues

in late 1991. The company has assembled a financial package which, including supplier credits, totals about £5m, with equity from £1 million and Altus Finance (two offshoots of Credit Lyonnais), and Scottish Enterprise (the official development body for Scotland).

Calluna's achievement was to get two 1.8-inch (48mm) discs within the 10.5mm thickness specified in the Type III format agreed by the Personal Computer Memory Card International Association, the US body formed to promote the use of memory cards. Rival designers have so far only squeezed one drive into the format, obtaining half the storage capacity of Calluna. The Scottish company has also made advances in reducing the amount of power needed to run the drive.

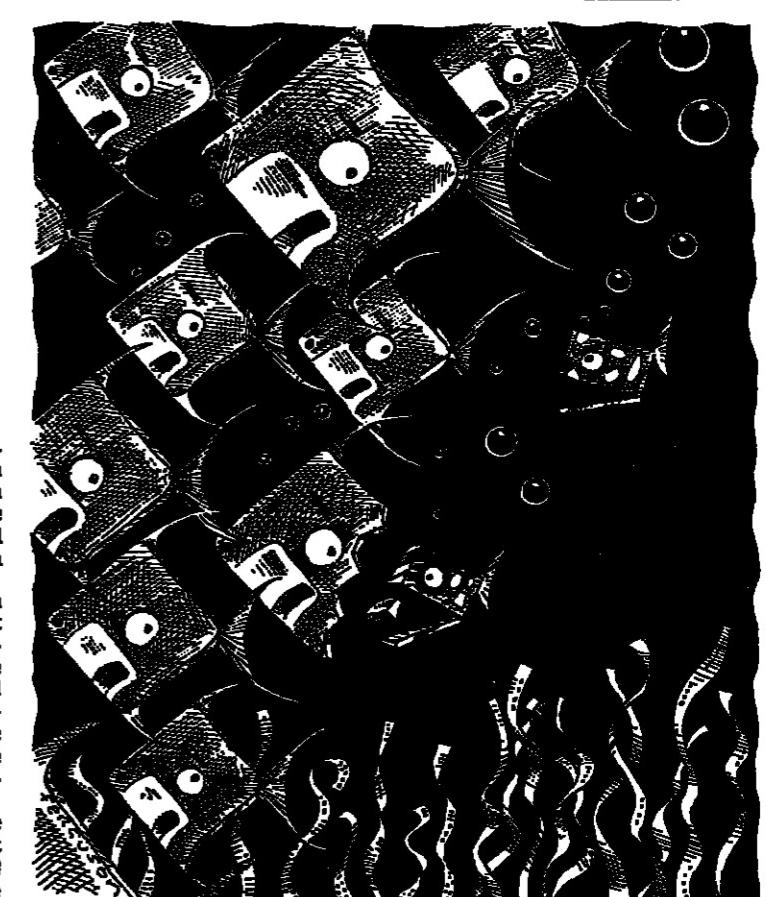
Calluna will assemble its drives in a semi-automated process employing up to 100 people and using sub-assemblies from component makers in the Far East. It will offer the drives in two versions: one for permanent installation into the sub-notebook computer by the original equipment manufacturer, and

the other in a portable version. White says the drives will initially be sold to OEMs, mostly in Taiwan and Hong Kong, to obtain their validation for the removable version which might be sold directly by dealers for installation in sub-notebooks.

"Expressions of interest from computer makers in the Far East are especially strong for our removable version," says White. "The OEMs are talking about the second and third quarters of 1993." Calluna's target market for the removable version is likely to be Europe where it will be the only indigenous manufacturer of 1.8-inch drives.

Calluna will concentrate on the high performance end of a market which could total 1m units in 1993 and 3m by 1994, and perhaps be worth \$1bn (£600m) over five years. Its plant will have the capacity to produce up to 500,000 a year.

Andrew Baul-Lewis, an analyst with International Data Corporation, says: "There is potential for that product in the computing market. It depends on pricing, performance and constantly increasing



the capacity of the drive." Success will have its risks. Calluna is embarking on the difficult path of bringing a product to market and leading in a field where competition is bound to intensify. Sceptics will point out that these were challenges which ultimately defeated Rodime.

Patent troubles create trauma and cost

Abrown six-inch-thick box landed on the desk of Clive Shipley, joint managing director of Bath Scientific, a small west country electronics group, last September. It was to transform what was expected to be a record year for the small UK company into a four-month trauma that has not yet ended.

The box, from the International Trade Commission in the US, detailed allegations by a US competitor, Integri-Test, that it was unfairly selling its equipment to the US, infringing three patents held by the competitor which apply to moving probe systems measuring capacitance and resistance. It called for a temporary exclusion order against Bath Scientific's products mainly moving probe systems to

test computer circuit boards. For Bath Scientific such an exclusion order would spell disaster: "This could put us out of business," Shipley said. While the company, with just 25 staff, claims to be a world leader in a small and highly specialised market in which it may take up to two years to make each probe, it sold just 20 units last year. Earnings totalled £1.4m, with half of sales in 1992 made in the US.

The unpleasant twist was that the cost of contesting the case in US courts might put Bath Scientific out of business just as easily as the loss of the US market. A one-week hearing by the ITC in Washington last month has cost the better part of \$250,000 (£164,000), wiping out all of expected 1992 profits.

The cruel — and perhaps not ac-

dental — irony is that the action comes at exactly the point where Bath Scientific's business appears poised for dramatic growth. The accelerating trend towards miniaturisation in the electronics industry means manual testing of components is less practicable. The company saw 40 per cent growth in sales between 1991 and 1992, and projects annual growth of 50-100 per cent in the three years ahead.

Mercifully for Bath Scientific, the ITC court has ruled initially in its favour. It found that there were other technologies similar to, and predating, Integri-Test's patents, and that Bath Scientific was not using the same technology anyway. Shipley went further last week, dismissing the patent claims as ludicrous. "Putting patents on measure-

ment of capacitance and resistance is like trying to patent gravity, or air."

But the case is not yet won. Just two days ago Integri-Test called on the ITC to review and reverse its decision, promising new evidence before the October deadline for a permanent ruling. It still insists its patents "are valid and enforceable".

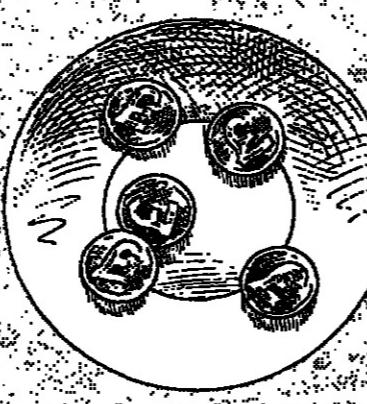
The problem facing Bath Scientific is not uncommon for exporters to the US, and illustrates international concern that US laws intended to protect small domestic companies against unfair foreign competition by larger foreign companies are being abused for wider protectionist reasons.

Many US companies have found that the mere act of bringing a case can scare foreign competitors from

the market. Investigations are launched before careful evaluation of the evidence provided by the US company. Once a case is launched, legal costs are unavoidable. Faced with the prospect of expensive legal action, exporters often decide the sensible course is to lick wounds and withdraw from the market — particularly small companies.

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David Dodwell

**FT Lunch for a Fiver.
Two for a Tenner.**

On Saturday January 9 the Financial Times launches the introduction of the "FT Lunch for a Fiver" with over 130 restaurants participating nationwide.

On weekdays from Monday January 18 until Friday January 22 inclusive, you are being offered an "FT Lunch for a Fiver" menu at participating restaurants. These will be listed daily in the Financial Times and published in full this Sunday, January 23. The "FT Lunch for a Fiver" menu is for two courses (although some restaurants are offering three). Dishes, coffee and service are extra.

RESTAURANTS

Bahn Thai, 21a Fish Street, London W1	Tel: 071 437 8504	La Rive Gauche, 61, The Cut, London SE1	Tel: 071 928 8645
Balzac, 4 Wood Lane, London W12	Tel: 081 743 6787	Sheekey's, 28-32 St. Martins Court, London WC2	Tel: 071 240 2585
Belgo, 72 Chalk Farm Road, London NW1	Tel: 071 257 0718	Smolensky's on the Strand, 105 The Strand, London WC2	Tel: 071 497 2101
Brasserie du Marché, 349 Portobello Road, London W10	Tel: 081 968 5828	Villandry Dining Room,	
Café des Arts, 82 Hampstead High Street, London NW3	Tel: 071 435 3608	88 Marylebone High Street, London W1	Tel: 071 487 3816
Canal Brasserie, 222 Kensington Road, London W10	Tel: 081 960 2732	Zoe, 3-5 Barnet Street, London W1	Tel: 071 224 1122
Drones, 1 Port Street, London SW1	Tel: 071 235 9638	Café Rouge, 855 Fulham Road, London SW3	Tel: 071 371 7600
Frederick's, Camden Passage, Islington, London N1	Tel: 071 359 2888	Café Rouge, 67 South Grove, Highgate Village, London N6	Tel: 081 342 9797
Gilbert's, 2 Exhibition Road, London SW7	Tel: 071 589 8947	Café Rouge, 19 High Street, Hampstead, London NW3	Tel: 071 433 3404
Grahame's Seafare, 38 Poland Street, London W1	Tel: 071 437 0975	Café Rouge, 31, Kensington Park Road, London W11	Tel: 071 221 4449
Ming, 35-36 Greek Street, London W1	Tel: 071 734 2721	Tutti, 17-20 Kendal Street, London W2	Tel: 071 724 4637
Patio, 175 Westbourne Grove, London W11	Tel: 071 221 6824	Wheeler's, 1-4 South Molton Street, London W1	Tel: 071 629 2471
Pizzicato, 34 Rupert Street, London W1	Tel: 071 734 0122	Wheeler's, 20 Dover Street, London W1	Tel: 071 629 5417
Restaurant and Arts Bar,			
75 Wigmore Street, Jasons Court, London W1	Tel: 071 224 2992		

Tomorrow's listing will include more London restaurants

We are also running a competition to enter a free prize draw in which you could win a weekend for two at Gidleigh Park, Devon.

Every weekday, from 11th-29th January, the Financial Times poses an "FT Lunch for a Fiver" question. Answer any 10 of the 15 questions (Clue: The answer is the name of a restaurant given in that day's listing), complete an entry form which will be published every day between 25th-29th January, and send them to us at the address given below. Your comments on your favourite "FT Lunch for a Fiver" menu will also be welcome.

QUESTION 9: Buzzers? Doctors have one installed!

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ANSWER 9:

Answer this question, together with 9 others published during the competition period, and send them, together with a completed entry form to "FT Lunch for a Fiver", Number One Southwark Bridge, London SE1 9HL, to arrive no later than Friday February 12 1993. The prize draw will be made on Monday February 15 1993. The sender of the first correct entry drawn after the closing date, from all the entries received, will be declared the winner. Full details of the competition and previous questions are available from the Marketing Department of the Financial Times at the address given above, or on Tel: 071 873 3670.

21/1

**A Hotel, Caviar and Sure Savers.
A Luxury from ITT Sheraton.**

A 125 gr tin of Sevruga Caviar could be yours when you stay two consecutive nights at normal or selected Sure Savers Business Rates in a participating ITT Sheraton hotel.

American Express Cardmembers will be up-graded to the best available rooms.

Save 5% to 30% when you book with the Sure Savers Business Rate. This option is available from Monday to Thursday.

For reservations call your travel agent or the following toll-free numbers and ask for the Caviar Promotion Package:

Belgium : 078-113535 France : 05-907635 Germany : 0130-853535

Italy : 1678-35035 Sweden : 020-795835 United Kingdom : 0800-353535

ITT Sheraton



This non-transferable offer is valid from November 1, 1992 to April 18, 1993 at ITT Sheraton hotels in the following cities : Algarve, Brussels, Brussels Airport, Copenhagen, Edinburgh, Göteborg, Lisbon, London (Belgravia, Heathrow, Skyline, Park Tower), Malmö, Paris, Rome (Sheraton Roma), Stockholm, Zurich. Clients paying by American Express will be up-graded to the best available rooms, subject to availability. This offer is not available in Germany.

MANAGEMENT: MARKETING AND ADVERTISING

Farmers reap rich public relations crop

In recent years, farmers in the big industrialised countries have been responsible for some of the most successful public relations campaigns ever launched. In countries such as Japan, the US and France, the result has been an accumulation of political power and protection as well as economic and commercial clout on a scale out of all proportion to their relatively small numbers and the amount of money spent. In this special marketing report, FT writers look at some of the media and lobbying techniques that have been so successfully employed.



Japan cultivates a culture

WHEN Japanese farmers last month took to the Tokyo streets in tractors to show anger at proposed rice market reforms, each of the pre-selected 50 tractors was assigned a number and all were driven in an orderly formation along a pre-arranged route to ensure that there would be no unscripted inconvenience to fellow Japanese.

In planning protests such as the tractor drive, the farmers' movement wants to highlight rice as the essence of Japanese culture and farmers as the protectors of that tradition. But the strategy generally does not include the shock tactics employed by European farmers, as such rowdiness is regarded as a threat to the image of the stoic farmer who braves the elements to fill the family rice cooker each evening and preserve a semi-spiritual ritual.

Apart from fostering the folksy image, the defence of the rice market campaign also includes undermining the reputation of foreign rice. Consumer groups contribute to the cause, as some of these organisations have links with Japan Agriculture, the farmers' representative body, and regularly produce pamphlets warning that foreign farmers use dangerous chemicals in food production.

A video, "Imported Rice is Dangerous", was produced last year by the well-meaning if protectionist Japan Offspring Fund, whose members have links to farmers' groups. The video traces the tragic lives of weevils in three containers of rice, one housing the homegrown product, another filled with Australian rice, and the third containing American rice.

A flourishing family of 50 weevils was added to the US rice and, allegedly due to the effects of insecticides, 10 of the weevils were dead within four days. The fate of the weevils in the Australian rice was worse, with all 50 weevils passing away within a week. Naturally, the weevils in the Japanese rice lived happily ever after.

At the time of the beef liberalisation debate four years ago, a short film made in praise of Japanese beef depicted a typical family becoming physically ill after consuming imported meat. After criticism from the US and Australia, the film was shelved, and Japanese government officials advised agricultural groups to employ more subtle means in their campaign to protect markets.

Officially, 6.7 per cent of Japanese earn their living through primary industry, down from 48.3 per cent in 1950 and 30.2 per cent in 1960, though the actual number relying solely on agriculture for income is

estimated at 3 per cent. Convincing the rest of the population to subsidise these lifestyles through taxation and by paying six times more than the world price for rice has generally been made easier because rice is an important symbol for Japan. On JA billboards, farmers are pictured in muddy paddy fields or atop small tractors at harvest time, but the message remains much the same - these farmers are not merely raising a crop, they are cultivating a culture. To enhance that image for city slickers, most local farmers' associations conduct tours of rice growing areas and allow the urban man or woman to meet rural people.

Most urban Japanese have rural roots, but the links have become more tenuous with each new generation. In an attempt to interest younger Japanese in the issue, farmers have embraced the "environment" theme, arguing that the countryside would be devastated if the paddy fields were concreted and warning that flooding could become more common because of the change in the landscape.

A "bucket rice" campaign is designed to bring the joys of life on the land to those who must endure small apartments in Tokyo or Osaka. Farmers delivered rice seeds, fertiliser and instructions to 200,000 urban dwellers, who then raised their own small crop in a bucket. A JA official said the campaign educated children "who don't know when a rice plant matures" and allowed city families to eat their own rice, re-establishing their link with nature.

Fourteen rice producers' organisations have launched a £700m (£3.7m) advertising campaign to make rice more appetising for Japanese youth, as national consumption has fallen annually by 1.5-2 per cent over the past decade. The idea of the campaign, one sponsor explained, is to convey a strong visual impression, so that when a young person is hungry they will immediately think of rice.

Robert Thomson



US takes the message to heart

ALTHOUGH weary of high taxes and wary of the budget deficit, Americans this year will pay out to their farmers subsidies worth about \$17bn (£11bn), almost twice as much as in 1992.

Outside Washington DC, where the federal budget cutters are frantic for new prey, almost no one will complain. Americans are likely to donate \$1m-\$2m to farmers down on their luck through Farm Aid in April, when country singer Willie Nelson and his friends turn out for their sixth fundraising concert.

Americans are pre-disposed to reverse the farmer, from the time they are children singing "Old MacDonald" to their first picture books about Farmer Bill and his barnyard animals. A large number are still only one or two generations away from the farm.

A romantic image has emerged of honest, hardworking farm families struggling against drought, blizzards and big government. For Americans fed up with the strains of the suburbs, the farmer remains a nostalgic symbol of times when life was simple.

"Commercials often promote a vision of agriculture that is beautiful and colourful," said Jeff Smedsrud, a Communications for Agriculture official. "But I'm not at all sure it is that accurate. The public has no clue about the reality of modern agriculture."

Carol Brookins, a Washington DC agriculture consultant, says the public received distorted view of farmers. "There is not the perception that agriculture is a modern dynamic contributor to the US economy and a creative and innovative



should make a special effort to keep small farms in business. Relatively few blame the farmers themselves for their difficulties."

These perceptions persist today, and are aided and abetted by sympathetic journalists and movie makers, who are carefully cultivated by industry "outreach" programmes. The State Association of Co-operatives, for example, promotes a Weekend at the Farm scheme for public officials, congressional aides and journalists.

Besides the Four-H clubs and Future Farmers of America organisations, which promote farming-related activities in schools, funding from state and federal level and agribusiness goes to Agriculture in the Classroom. The programme educates children in the cities and suburbs about farming.

Communicating for Agriculture, a non-profit organisation with 80,000 members, is a powerful lobby for farmer interests at both state and national levels. It convinced 27 states to create insurance pools for farmers who cannot get catastrophic health insurance. It also brings foreign students to US farms and awards scholarships.

The large agribusiness companies which dominate many sectors of US agriculture are reluctant to disclose details of their image-enhancing efforts. But they have been quick to capitalise on the family farmers' positive image in television advertising.

"Every year the importance of this land increases," says the Archer Daniels Midland Company in one of its slick television spots.

"Because every year there are a lot more mouths to feed - over 85m more. Fortunately, the food ingredients that ADM makes from an American harvest can help feed people the world over."

It is not by coincidence, notes one farm lobbyist, that ADM is receiving subsidies for ethanol and price supports for the maize used in sweeteners.

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industry."

When it comes to marketing their products, farmers have shown they are by no means country bumpkins. The various commodity groups - ranging from beef and dairy farmers to watermelon producers - organise co-operative advertising and marketing campaigns. One of the most successful is the National Pork Producers Council's "Pork, the Other White Meat".

It was launched five years ago, when concern over the high fat content of meat was depressing per capita consumption an average 4.5 per cent a year. Since then, sales have risen between 0.5 and 1 per cent a year with each 1 per cent gain representing an additional \$20m in sales.

It is compelling evidence that a group of farmers who were thought to be an endangered species, can survive and thrive by harnessing modern marketing methods to an old-fashioned image.

Nancy Dunne



France blends shock with sweet reason

FRENCH farming organisations have a misleading international image of resorting solely to organised disruption to get their message over to the public.

Television images of manure-spattered town halls, mounds of burning produce and spectacular traffic jams caused by tractor road-blocks are perceived by many to be the stock in trade of France's irascible farmers, in their demonstrations against the production and price cuts imposed by reforms of the European Community's common agricultural policy.

Certainly, the temperature has increased as the CAP reforms begin to bite, yet the French farmers' communications strategy is more complicated and subtle than that.

Officially, the body responsible for shaping and delivering the agriculture industry's message to the public is the main union, the Fédération Nationale des Syndicats d'Exploitants Agricoles (FNSEA).

Yet holding a common line is hard for the FNSEA because it is a fragmented federation, including under its vast umbrella farming unions from France's 96 mainland

departments, stretching from the rich cereal growing plain around Paris to the poor smallholders of the south-west.

"We are always debating within ourselves whether we should appeal to public opinion or, as many of our farming members would like, put our message over in a more challenging style," explains Bénédicte Caillé, head of external relations for the FNSEA.

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the economic desperation of some farmers has increased - 46,000 farmers, wives and their children left farming during 1991-92, according to government statistics.

Organisations backing farming attempt to counter adverse public opinion. In 1992, the Meat and Livestock Commission spent about £1.5m on an advertising campaign aimed at the consumer, under the somewhat desperate-sounding slogan "Meat To Live". The MLC and its steadfast opponent, the Vegetarian Society, are fighting a propaganda battle in the country's schools, inundating them with free promotional materials.

As for the NFU, their lobbyists have limited resources compared with some of their international sister organisations. While it runs a wide variety of events, newsletters and seminars supportive of farming, it has resisted generic "buy British" advertising, both because such campaigns are already run by separate marketing bodies (such as the MLC and the National Dairy Council) and because, as Anne Dillon, head of public affairs at the NFU, puts it, "there isn't a 'buy British' culture any more".

Dillon spends considerable time trying to persuade the farming community that the best public relations - and therefore increased chances of political success - today means tackling not just Westminster but also the general public.

Dillon believes that to retain political clout, farmers must start at stable level by regaining the confidence of consumers through a combination of relationship-building with important media and consumer bodies and by encouraging farmers to be more willing to take on an expanded role, promoting themselves as defenders of rural Britain and not just food producers.

When she joined the NFU three years ago, Dillon initiated a three-stage public affairs strategy, developing links with the women's press - on the basis that women make most domestic food purchasing decisions - and paying greater attention to local media.

What is ruled out is throwing bricks at police and starting bonfires in public highways: "There is no evidence that setting fire to parking meters or peeing against trees in front of TV cameras - as has happened on the Continent - is any more successful than a realistic and sensible negotiation with the community that you live in or the people who represent you.

"We get much more success with the press by saying: 'You don't believe there are problems with incomes in farming? Here are three farming families, talk to them and make up your own mind.' If we said: 'Here are 350 farmers who are going to set fire to trees in Hyde Park' that would have been put down as typical farmers' bullying."

It may be the case that British farmers have little choice but to tread gently and carefully; they lack the numerical muscle and social esteem of their counterparts elsewhere.

But they are listened to by government. David Naish, NFU president, has just been appointed by John Major, the prime minister, to head a special task force, one of the aims being to see how producers and retailers can meet each other's requirements with supplies of British food.

But for Dillon, visibility is not commensurate with success: "When last year the proposed terms for the reform of the Common Agricultural Policy were first on the table they would have removed a great number of family farms in the UK. By the time we had finished negotiating with the government, and it in turn had finished negotiating in the EC, it was worth another £700m. That's not an inconsequential sum of money, without setting fire to parking meters."

Gary Mead

duce a significant intellectual contribution".

It doesn't take a man from the top of P&O to realise that Britain is very much at a disadvantage with regard to its competitors as regards educational training. But Sir Bruce is sounding optimistic that if Oxford really embraces management studies - a discipline which in the past it has treated with some disdain - and turns itself into a "world-class school", this could have a very positive impact on domestic industry's perception of the value of business education.

Templeton is on its way to receiving the Royal Charter as Oxford's 37th college. At the same time, a separate school of management will be established, with an MBA programme now targeted (after several postponements) to commence in October 1995.

While Sir Bruce says he has never for an instant regretted his Harvard training, he explains that the Oxford version of the MBA will be "extremely international in its direction, with a certain amount of on-the-job experience, and it will involve fluency in another language - all in all a far cry from the pure case-study stuff I did at Harvard".

PEOPLE

A Trinity of top jobs



It should come as no surprise that Philip Graf (above), is to succeed David Snedden as managing director and chief executive of Trinity International Holdings next month. Snedden stays on the board as a non-executive director.

The job is one of the best in the newspaper industry. Trinity, an independent with headquarters in Chester, publishes 44 UK newspapers and 50 in Canada or the US. Its flagship titles are the Liverpool Daily Post & Echo, and Stephen Parker, 40, managing director of the group's weekly papers.

The careers of the two men have been intertwined for the past 20 years starting at Thompson Regional Newspapers, where Snedden ran The Scotsman and the Belfast Telegraph,



ARTS

Cinema/Nigel Andrews

Thrillers spin a web of black logic

In *Deep Cover*, a jet-black, jet-paced crime thriller, there is one way to distinguish the good guys from the bad. The good guys tend to call themselves God; like small, mad-eyed police chief Charles Martin Smith, drawing himself up to five feet two to insist on his omniscient divinity. The bad guys (Gregory Sierra's sullenly evil drug baron) tend to behave like God: the O.T. God of an eye for an eye, an ear for an ear and any other body part available for the barter of rough justice.

The original story is by writer Michael Tolkin who showed his metaphysical paces in *The Player*, depicting Hollywood as Purgatory-on-the-Pacific, and in *The Rapture*, all about sex, death and the Second Coming. That Tolkin's initial script for *Deep Cover* was taken over by a second writer, Henry Bean (*Internal Affairs*), may account for the last-reel gaucheries. These include a Miami Vice-style climax in which the undercover hero (Larry Fishburne) and his crooked-lawyer pal (Jeff Goldblum) have a crime twist with a major political figure in the virtual broad daylight of a well-lit docksides.

Only in a movie. Likewise the late-on hurricane of Washington-linked conspiracy revelations. But take all this *cum grano salis*: it does not spoil the flavour of what goes before as we watch the black police hero's slide into a blacked moral midnigh

ting. Picked for plain-clothes promotion because he has the coolest answer to his police chief's racism - "What's the difference between a black man and a nigger?" - he is soon having to solve subtler riddles.

Like, what is the difference between a good plain-clothes cop who joins the crime game and the

DEEP COVER (18)
Bill Duke
NIGHT AND THE CITY (15)
Irwin Winkler
MAN BITES DOG (18)
Remy Belvaux, André Bonzel, Benoît Poelvoorde
SWEET EMMA, DEAR BOBE (18)
Istvan Szabo
SCINTONK! (15)
Helmut Dietl

baddish plain-clothes lawyer (Goldblum) he befriends, who merely puts a different spin on the blend of foul play with pseudo-probity? And how much does an undercover mission excuse shutting one's eyes to plain-sight atrocities? Fishburne must not flinch when cocaine king-pins Sienna bashes in a crony's face with a pool cue; or when Sienna (again) humiliates Goldblum with an after-dinner torture game; or when a live, bullet-perforated person is dumped from a speeding car in a midnight tunnel, with a Partisan shotgun fired at his receding arse.

Good movies take a familiar theme - there are only so many to go round - and then spin fast-witted, revelatory variations on it. As directed by Bill Duke in *A Rage in Harlem*, *Deep Cover* is paced and textured like a nightmare. Everything has an accelerated dark-side logic, as the hero realises his dwindling control over his own story and fate's flair for fast-forwarding him towards disaster. Fishburne is good

in that rarity - a black leading role that does not semaphore ethnic significance and Goldblum is even better. As the yuppie who keeps being taken to the cleaners along with his suits, he smiles with terrific elegance at an outpacing world.

In *Night And The City* another man's world spirals out of control. But this time we sense the filmmakers' hands operating the machinery. Updating the 1950 thriller starring Richard Widmark as a nightclubs tour turned fight promoter, director Irwin Winkler, writer Richard Price (*Sea Of Love*) and star Robert De Niro take the story out of London - its original setting, courtesy of British novelist Gerald Kersh - and set it in New York.

But this is a New York you could order up by telephone. Dial M for mean streets and you would get this instant, special-delivery, heels-on-wheels Manhattan. The bar exteriors look manufactured on a back-lot and the people inside react like a Warner Brothers rent-a-crowd as seedy ambulance-chasing lawyer De Niro - a little guy with a manic manner - holds forth like a stand-up comic on his last stand.

And the man's problem? He wants to be a boxing promoter. But he must climb over human hindrances to do so: like suavely cackling *copo* Alan King, jealous bar-owner Cliff Gorman and his De Niro-smitten wife Jessica Lange. Our hero promises to procure a liquor licence for Miss L so she can quit her spouse and open her own business. But the promises are mounting up and a man can keep only so many. Harry Friedman, that is his name - is deep in debt and deeper in danger.

This all worked 40 years ago with

Widmark and director Jules Dassin. But then everything about the story shouts late 1940s-early '50s: from the speak-your-weight dialogue to the fatal-allure sexuality to the post-demob disquiet (transmuted to *film noir*) of generation in job crisis. De Niro, springy and grinning, acts like a man possessed. But then he is possessed - by his own art-and-money obligations. For this a De Niro production of a De Niro project for De Niro's new film company Tribeca. What ever happened to the days when actors just acted?

* *Man Bites Dog*, a Belgian film about a mass murderer, is the week's third thriller in which characters put their lives into overdrive and then find their hands slipping off the steering wheel. The three co-directors - Remy Belvaux, André Bonzel, Benoît Poelvoorde - also co-star. Poelvoorde is the prattling, preening show-off who likes to kill people. Belvaux and Bonzel are his dopy cronies, documentary director and cameraman respectively, who film B.P.'s murders as they happen.

Shot in grainy handheld black-and-white, just like the film whose making it portrays, *Man Bites Dog* is shocking less for its full-frontal murders - though these include stranglings, smotherings and stabbings - than for its own refusal to be shocked. Killing here has become part of the junk culture like TV or video games; for couch potatoes read crime potatoes. And however much he begins by kicking against the violence, the moviegoer is soon mischievously drawn into the catatonic reflexes: "Who next?", "Where?", "How?"

For this black comedy about brutalisation is also about the voyeur implications of film-watching. Before an invited audience - our selves - our dandyish hero-protagonist demonstrates the techniques and satisfactions of motiveless killing. The tummy-tickling is now over, says Szabo. Fresh from *Meeting Venus*, in which he allegorised the New Europe as an opera troupe that could not get its act together, the director presents the New Hungary as an atonal chorus of fury, anguish and disenchantment. Schoolteacher Emma (Johanna Ter Stege) bleats the futility of teaching Russian to a world going Western. Her buxom friend Boeve sleeps with many men before finding the fastest way from a high window to a street. And like the torturer-hood in *Reservoir Dogs*, who wanted no information from the cop he was maitreding, *Man Bites Dog* raises the spectre of cruelty for kicks. We all know it exists; the cinema seldom dares to confront it head-on; and the British censor almost never lets the result through when it does. A loud plaudit, then, for the courage and imagination of current incumbent James Ferman.

Acting like a man possessed: Robert De Niro with Alan King in 'Night and the City'

ern Bloc countries tickled its tummies. Do you think because freedom's here everything is allowed?" "Are you the God of emptiness?" "Emma in church" - the audience bobs and weaves before the pugilistic overemphasis. Nothing surpasses the simple, oblique dream-magic of the opening shot. A nude girl slides down a darkling hill of sand clutching at passing plants. We guess, marvel, are teased and intrigued: things that never happen to us again in the 80-minute film.

Scintonk! is the small, foolish film of a long, foolish film. Helmut Dietl wrote and directed this spoof history of the Hitler Diaries scam. But there was probably more laughter 48 years ago in the Berlin bunker, as Adolf and Eva swapped shaggy-Asiatic stories while the bombs rained.

It is, we fear, a lecture with dramatic pretensions. As lines of dialogue clang like a ringside bell -

Emily Joyce, Liam O'Callaghan and Sheila Reid try to kick the habit

Theatre

King Baby

There are two women, one middle-aged, the other only 20. The hardest nut to crack is James King or King Baby, the car dealer who used to used to make a lot of money. "When that sort of thing was fashionable". The problem is his pride: he does not want to admit that he needs to be treated and is there only because his wife (the seventh character in the play) has otherwise threatened to leave him.

The plot, such as it is, hangs on the breaking down of Jiminy. He despises group therapy and at one stage ostentatiously reads the *Financial Times* rather than take part in the exchanges. At another he appears to be back on malt whisky until the bottle turns out to contain only Tizer. But breaks down he does, in the end. By then everyone has told their story, but there is a final twist: when King Baby's wife comes to collect him, it looks as if she might not be staying with him.

The explanation of why King Baby became so disturbed in the first place is conventionally feeble and it is not clear both artists.

gion when the message is that alcoholism is a self-inflicted medical disease. It is a self-inflicted medical disease.

King Baby as it goes on becomes an addiction in itself. Jiminy is played by Lairor Roddy; his stature grows as the role develops. Tom Georgeson's King has the occasional lapse in diction, but that may be part of the act. There is a wonderful vignette by Sheila Reid as the elder of the women alcoholics. The smaller parts are faultless. The direction by Simon Usher judges the pace with precision.

(In repertory at The Pit, (071) 638 8891)

Malcolm Rutherford

Ennio Marchetto

The Lyric, Hammersmith, programme for Ennio Marchetto makes no mention of guest artist Paul Morocco, who is responsible for the juggling in Part One, writes Alastair Macaulay. Like many in the audience I assumed, in my review on this page yesterday that this was yet another of Marchetto's personae. My apologies to both artists.

It is our loss that his latest work was made in the much better-subsidised dance terrain of France. *Le Marceau sans maître*, to Pierre Boulez's epon-

Dance/Alastair Macaulay

Richard Alston in La Rochelle

Richard Alston, late of the Rambert Dance Company, is the best choreographer we Britons have - even though we do not now know where we will find him next. All around us dance is straining against its nature - towards heavy-footedness, expressivism, mime routine, or academicism - but Alston just keeps making real dances. This seems an old-fashioned virtue now, but it is a true one. And it is the reason why, not long ago, he seemed our modern dance's brightest pioneer. Noone since Ashton has done more to establish a British dance style.

Alston is also exceptionally musical. Sometimes he has tried the wrong music - scores too ineffable (Mozart) or too weak (Steve Reich) - and this was the main flaw in his work for the Rambert during his last four years there (1989-92). But when music inspires him, there is no choreographer alive who can better illuminate his score. Just as Balanchine's dances taught thousands of dance-goers (even some music critics) how to hear and love Stravinsky and Hindemith, so Alston has taught many of us to concentrate with pleasure on Charles Aznavourian, Nigel Osborne, Simon Waters, Peter Maxwell Davies. Music and dance are different elements; Alston is one of those rare alchemists who can fuse them to create a sum larger than the parts.

It is our loss that his latest work was made in the much better-subsidised dance terrain of France. *Le Marceau sans maître*, to Pierre Boulez's epon-

ymous score, has been created in La Rochelle, in rehearsal conditions that any British troupe should envy. For the Compagnie Chopinot, Boulez's long score (40 minutes) passes through a wide variety of tempo and sound (soprano, percussion, wind, strings, in different combinations), and has stimulated Alston to fashion a rich, constantly shifting, line of dances - as if Boulez has created a whole gallery and Alston were showing us room after room. And because this is music through which whole currents of world music seem to pass (Oriental, African, Schoenberg, Satie, Cage), the dance seems alert to wide currents of history and culture. Everything has texture.

is poignant, and the piece ends on Chopinot alone, moving between shadow and light.

Le Marteau sans maître is being toured in France by Compagnie Chopinot until June. Richard Alston is one of the four choreographers featured in Part Two of 'Striding Out - Aspects of Contemporary Dance in Britain,' by Stephanie Jordan (Dance Books, £10)



Sculptural but never static: scene from 'Zansa' (Ballet Rambert, 1986), one of the examples of Richard Alston's work in Stephanie Jordan's recent book



BOLOGNA

Two new productions of Italian opera can be seen at the Teatro Communale over the coming week. Ivor Bolton conducts Graham Vick's staging of Monteverdi's *L'incoronazione di Poppea* tonight, Sun, next Tues and Fri, with a cast including Jennifer Larmore, Anna Caterina Antonacci and Adelina Scarabelli. Tomorrow is the first night of Enzo Dara's new production of Cimarosa's *Amor Rende Sagace*, featuring a cast of leading young Italian singers (runs till Feb 3). Mon: Joshua Bell violin recital (528999).

DRESDEN

Semperoper Tonight and Sat: ballet triple bill. Tomorrow: Myung Whun Chung conducts Dresden Staatskapelle in works by Mozart, Haydn and Schubert. Sun: Lohengrin. Tues: Il barbiere di Siviglia. Wed: La Cenerentola. Jan 31: new production of Bartered Bride (484 2731).

Kulturfest Sat and Sun: Jean Fournet conducts Dresden Philharmonic Orchestra in works by Massenet, Tchaikovsky, Debussy and Rousset (486 6306).

GENOA

Rigoletto opens at the Teatro Carlo Felice on Sun, staged by Lamberto Pugnelli and conducted by Fabio Luisi. The production, with double casts, runs till Feb 14 (569329).

LONDON

■ **THE HAGUE**
THEATRE
● King Lear: Tom Wilkinson stars in a new production directed by Max Stafford-Clark - the Royal Court's first Shakespeare since 1980. Opens tonight (Royal Court 071-730 1745).
● The Last Yankee: Arthur Miller's new four-character play with a cast including Peter Davison and Zoo Wanamaker, directed by David Thacker. Now in previews. Press night on Tues (Young Vic 071-928 6363).
● Cyrano de Bergerac: Robert Lindsay stars as the romantic soldier-poet with an enormous

nose. Stage adaptation by John Wells, directed by Elijah Moshinsky (Haymarket 071-930 8800).

● The Rise and Fall of Little Voice: Alison Steadman as a larger-than-life mum in Jim Cartwright's new play about a reclusive little girl with a gift for mimicing her singing idols (Aldwych 071-836 6404).

● Carousel: Nicholas Hytner's spectacular production of the much-loved Rodgers and Hammerstein musical. Till March 27 (National Theatre 071-928 2252).

● An Ideal Husband: Peter Hall's Company production of Oscar Wilde's comedy, starring Anna Carteret, Michael Denison and Hannah Gordon (Globe 071-494 5067).

● For ticket information about West End shows, phone Theatreline from anywhere in UK: 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962 DANCE/OPERA

Covent Garden Royal Ballet has a triple bill including MacMillan's Judas Tree tonight, next Wed and Thurs, and Cinderella on Sat and Tues. Royal Opera has a final performance of Alcina tomorrow, and the first night of Stiffelio on Mon (in repertory till Feb 19), conducted by Elijah Moshinsky, with a cast led by Josè Carreras and Catherine Malfitano (071-240 1068). Coliseum ENO has a final performance tonight of Ken Russell's production of Princess Ida. Tomorrow, next Tues and

Fri: Carmen with Sally Burgess and Edmund Barham. Sat: final performance of *The Adventures of Mr Broucek*. Mon: revival of Jonathan Miller's production of The Turn of the Screw with Valerie Masterson and Philip Langridge (071-836 3161).

Royal Albert Hall Bolshoy Ballet season runs daily except Mon till Feb 14, with a repertory consisting of extracts from 13 classical works staged by Yuri Grigorovich (071-589 8212).

CONCERTS

South Bank Centre Tonight: Vladimir Ashkenazy conducts RPO in Walton's Henry V, Cello Concerto (Misha Maisky) and Beethoven's Feast. Tomorrow: Vernon Handley conducts LPO in works by Holst, Beethoven and Rakhmaninov. Sun: Martin Turnovsky conducts Prague Symphony Orchestra in works by Brahms and Janácek. Mon: Handel's Oットone with James Bowman. Next Tues, Thurs and Fri: Mitsuko Uchida is piano soloist with LPO conducted by Franz Welser-Most. Tues (071-821 8212).

BBC Proms Tonight: Imogen Cooper plays Chopin with Scottish Chamber Orchestra. Carter, Feb 8: Solti conducts Messiaen and Elliott Carter. Feb 8: Solti conducts Vienna Philharmonic (071-928 0000).

Chamber Orchestra of Europe. Next Sat: Gidon Kremer (071-889 1).

MADRID

Auditorio Nacional de Música Tonight: piano recital by Marcela Crudeli. Tomorrow, Sat, Sun: Salvador Mas conducts Spanish National Youth Orchestra and Chorus in Mahler's Third Symphony. Next Tues: chamber music from 18th century Spanish court. Next Thurs: Trio de Florencia (337 0100).

Teatro Lírico La Zarzuela Sat and Mon: Luis de Pablo's Kiku, conducted by José Ramón Encinar, staged by Francisco Encinar. Next production: Jenifa, opening Feb 8 (429 8225).

PRAGUE

Tonight and tomorrow in Dvorak Hall, Jiří Belohlávek conducts Czech Philharmonic Orchestra in works by Hindemith, Berio and Franck (contralto soloist Jaroslava Van Nes). Sat: Taichí Quartet plays Brahms (286 0111). Sat in Smetana Hall: Arco Rediviva plays works by Bach and Benda (232 2501).

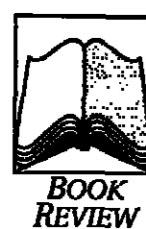
Opera National Theatre has Don Carlos tonight, Bartered Bride tomorrow and next Thurs, La bohème on Sun, Le forza del destino on Tues and Lucia di Lammermoor on Wed. Jan 29: new production of Rossini's La scala di seta (205364). Estates Theatre has Don Giovanni on Sat and Le nozze di Figaro on Jan 29 and

31 (228658). Prague State Opera has Madama Butterfly tomorrow, Rigoletto on Sat and L'elisir d'amore on Sun (286353).

● For pre-booking and information about these and other events, contact city centre ticket agencies (Sluna, Wenceslas Square 28 in the passage, tel: 261602, or Bohemia, Na Prikope 16, or Prague, tel: 228738, or Melantrich, Wenceslas Square 38 in the passage, tel: 228714) and theatre box offices.

ROTTERDAM

Man who put a charge into General Electric



Ask America's top business leaders which of their peers they admire most and the name Jack Welch would almost certainly win the biggest vote.

Since taking over as chairman of General Electric in 1981, at the age of 45, this restless, contentious and charismatic individual has engineered a revolution in the running of one of the country's largest, most conservative and complex business groups.

The financial results speak for themselves. GE has enjoyed strong productivity and earnings growth for much of the past decade, and its share price has more than quintupled. Yet all around it, former giants of US industry have been falling flat on their faces, victims of inertia and complacency. Control Your Destiny Or Someone Else Will – one of Welch's favourite aphorisms and the title of Tichy and Sherman's book – could serve as an epitaph for Robert Stempel, ousted last year as chairman of slow-to-change General Motors. It might yet apply to John Akers, chairman of IBM, which on Tuesday reported the biggest annual loss in corporate history.

The volume by academic Tichy and journalist Sherman is significant because it is the first scholarly attempt to pin down the secret of GE's success. Tichy, a professor of organisation at the University of Michigan School of Business, can speak with authority about GE, since he has had a ring-side seat at the Welch transition, both as a long-time consultant to the company and as head of its executive training school for two years. But this hardly makes him an impartial observer.

There appear to be three main elements to Welch's success. The first was his realisation at the start of the 1980s that all was not well with GE, even though the company was one of the most admired in the US. Welch, a brilliant entrepreneur who had revitalised profits in every GE division he had run, saw that the conglomerate's hodge-podge of businesses was ill-equipped to compete in

CONTROL YOUR OWN DESTINY OR SOMEONE ELSE WILL

By Noel Tichy
and Stratford Sherman

Doubleday, £24, 374 pages

THE NEW GE

By Robert Slater

Business One Irwin, £24, 295 pages

world of intensifying global competition. He ruled that henceforth every GE business must be first or second in its sector or face disposal.

His second great achievement was having the guts to stick by this strategy in the early 1980s as GE laid off thousands of workers, cut layers of management and sold 125 businesses, while critics declared that he was trying to make a fine company which did not need fixing. He has never entirely shed the label "Neutron Jack", which the press pinned on him at that time.

The third, which has taken place over the past five years, has been a transformation more subtle, but arguably of far greater long-term importance, in GE's business culture. Welch has been trying to create an organisation which embraces change as inevitable, rather than resisting it; where information flows freely around the group, rather than being jealously hoarded; and where employees are given important powers to control their working environment.

These ideas have been encapsulated best in "work-out" – a programme begun in 1989 which involves small groups of employees from all levels of a business getting together to thrash out common problems.

They are encouraged to speak freely, with the promise of no retribution from managers.

Worker participation in continuous improvement is hardly a new idea. What is novel is the sheer scale and commitment of GE's endeavour. For example, managers presented with ideas for change are required to say quickly whether they support them or not. There can be no nudging.

Tichy and Sherman give a helpful, clear account of all these developments, illustrating their case with interesting case studies of individual busi-

nesses which have been turned around. But the book is marred by being too reverential, devoting remarkably little space to the weak spots in Welch's record. Tichy and Sherman do acknowledge, but do not delve deep into, the fact that in 1985 the revolution had become so unpopular that Welch "slowed the very process of organisational change that he was so urgently trying to accelerate. His efforts to change a corporation that most people still regarded as healthy caused deep emotional trauma."

Is there any substantial mention of GE's problems in running the NBC television network, which ranked first in the US ratings when Welch acquired it in 1986 but is now third? Are creative businesses poor candidates for the GE treatment? The NBC saga is, however, covered at length by Slater, a journalist and prolific author, whose racy and generally favourable account of the Welch era is descriptive rather than analytical, yet touches on areas where the management may be open to criticism.

It is Tichy's contention that Jack Welch will go down in history as one of two 20th-century business leaders remembered for their ideas, alongside Alfred Sloan, who thought up the modern corporate management structure when he put together General Motors in the 1920s and 1930s.

This seems unlikely. For the either specific to GE or interesting variations in the general theories, which holds that the successful 21st-century business needs to be participatory, not authoritarian.

Given the track record so far, what Welch will be remembered for is his remarkable ability to articulate a vision for GE and then execute it successfully. It calls for an unusual combination of intelligence, leadership and communications skills, which cannot be learnt from reading GE primers. Just ask Robert Horan, who rushed into the chairmanship of British Petroleum with a revolutionary manifesto for cultural change that owed a lot to Welch's track record at GE. Two years later he was ousted in a boardroom coup.

Its members saw the high-powered Bundesbank eco-

Martin Dickson

The first report of the new House of Commons Treasury and Civil Service Committee is like a curate's egg: good in parts, it contains more quotable sharp remarks but is less consistent than the reports of its predecessor under Sir Terence Higgins.

Nevertheless, the section on the departure from the ERM on Black Wednesday, September 16, is singularly unrevealing, as members were too credulous of official excuses, especially from the Bank of England. What needed to be explained was not the desperation-born increases in base rates to 15 per cent on September 16 itself, but the losses incurred in continuing to support sterling when, as the official witnesses themselves confirmed, they realised they were in the monetary equivalent of the Charge of the Light Brigade.

The only excuse heard by protesting members of the inner cabinet is that suspending membership before the close of European markets might have been a breach of legal obligations – hardly an excuse if officials' own personal funds had been at stake. The committee's recommendation that the losses from intervention (believed to be £2bn to £3bn) should be published is only the beginning of the required investigation; but even that is officially rejected.

'One of the world's least successful missions'

Meanwhile, I can add a little nugget. On Monday, September 14, a high-level economic mission led by Alan Budd and Mervyn King, the chief economic advisers to the Treasury and Bank respectively, visited first Frankfurt and then Bonn to try to persuade their German opposite numbers that sterling, at its DM2.95 entry rate into the ERM, was "not obviously overvalued".

The mission had arisen out of a conversation between Nigel Wicks, UK second Treasury permanent secretary, and Horst Köhler, state secretary of the German finance ministry, and had been arranged the previous week – between the disastrous meeting of Community finance ministers at Bath and the weekend of the lira devaluation. One wag close to events described it as "one of the world's least successful missions". For it failed to shake the Bundesbank's belief that sterling was overvalued.

Its members saw the

nomic adviser and board member, Olmar Issing, who listened carefully but did not regard the time appropriate for an academic discussion in view of the currency turmoil, and emphasised that the Bonn government was responsible for parity negotiations.

The object of the Budd-King mission was:

- To explain the case for the DM2.95 sterling rate.
- To argue that sterling and the French franc were in the right relationship. In other words, to persuade the Germans not to drive a wedge between Britain and France in the degree to which their currencies were worth supporting.

They also tried to persuade the Bundesbank to see the current balance of payments as a purely private sector problem which would take care of itself.

The British team found that their German opposite numbers were not aware of some big UK economic changes, such as the slowdown in wages and the productivity take-off.

The UK side was plainly right on unit labour costs. These were increasing in the second half of 1992 by 2 per cent per annum, much less than in Germany – although in France they were actually falling. On the payments deficit, the UK mission was out of date because of the arrival of the "twin deficits" problem – payments and budget deficits.

The British visitors were under strict instructions not to discuss exchange rate changes or realignments but to stick to long-term analysis. The emphasis was on "graphs and charts" and exchanges between "card-carrying economists".

This was surely something of a waste of officials of near permanent secretary level in a growing emergency. The idea of a combined high-level probe of fundamentals was a good one; but it was several months too late.

During the discussions, the Germans behaved as if the British knew of the realign-

ECONOMIC VIEWPOINT

No one answers for anything

By Samuel Brittan



ment offer – which makes all the more surprising the British official astonishment at Helmut Schlesinger's Handelsblatt interview and the selling pressure against sterling.

The British government, in its innermost thinking, was prepared to support an upward realignment confined to the D-Mark and its satellite currencies. Crucial to such a realignment would have been French willingness to sell the franc to the pound. Despite the unpopularity of Mitterrand and slowly rising unemployment, the currency fundamentals are more favourable to the franc than they ever were to sterling. France has lower inflation, a better budgetary and balance of payments position, and a less bad recession than Germany, let alone the UK.

In retrospect, close observers believe that the fatal mistake made at the Bath European finance ministers' meeting on September 6 was to leave each country to go its own way. The only chance of saving the ERM grid was to have concerted statements by all the major actors and concerted interest changes, including if necessary

the self-serving Whitehall view that officials will not give honest advice unless it is secret. It is just as likely that the advice will be better if those giving it know it will be subject to public scrutiny.

In a responsible system, the Bank would have one set of duties and the Treasury another set; and officials in both would account for their work. We would know if the chancellor received bad advice or refused to take good advice.

By contrast, today everyone is responsible for everything and no one is responsible for anything. Hence Black Wednesday and numerous other disasters.

Any commentator who ever drops his guard and believes official statements on exchange rates is liable to end up with egg on his face, as I know to my cost. The difference between the franc now and sterling last September is that, if the French currency is forced into a temporary float, it may before long rise against the D-Mark. Indeed Bundesbank members have said it is a revaluation candidate. It is this knowledge, more than any government statements or currency intervention, that is supporting the franc and making speculators pause for thought.

Glasnost, no perestroika

The most quoted single phrase in the Commons committee's report was "glasnost" without the "perestroika" to describe the new economic information offered by the Treasury.

This is not strictly accurate. For *glasnost* means openness. Yet despite the new publications, the present UK system of government is anything but open. As Norman Lamont told the committee: "You will not know what advice is tendered by officials or anyone else." Whether he knew it or not, he was simply repeating the orthodoxy of generations of permanent secretaries, who regard the confidentiality of advice to ministers as the Ark of the Covenant.

I came across this orthodoxy when I was foolishly enough to send the proofs of my book on the Treasury to the then permanent secretary. The upshot was a lunch with the then chancellor, Reginald Maudling (courtesy of The Observer) in which he jovially read me the riot act.

That he had been put up to it became clear some years later when he reviewed the second edition very favourably and remarked that the text was accurate wherever he was in a position to know.

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Russian arts need proper funding

From Ms Verina Glaesner.

Sir, Your leader ("Extra time for British Coal", January 14) was a useful review of a possible subsidy for British Coal, but it said nothing about the fundamental elements of the problem.

The present situation has arisen directly from the decisions made on restructuring the electricity supply industry for privatisation. If generation had had a different structure (eg five or six fossil-fuel generators instead of two) and if a different approach had been

A quick 'fix' will not resolve problems in electricity supply

From J D Rodger.

Sir, John Lloyd's article, "The arts perform a dance of death" (January 16), reads a mite pessimistically. Russian culture does indeed risk both bastardisation and provincialism, but it has withstood worse. What is of particular concern is the use of what funds are available. A fraction of the cost of the "operatic pageant" which Lloyd argues "should have been" a showcase event this summer could have enabled the reopening of the first few splendidly restored rooms of the State Historical Museum, under the very windows of which it was held. That museum, an architecturally unique 19th century building, has breathtaking collections that travel the world but remain invisible at home.

The government has appeared to lack any arts policy at all, but perhaps there are signs of change. John Lloyd also fails to mention the question of cost. Massive funding for films "that three people saw" and musicians who "never perform in public" is all very well, but people need running water too.

A proper arts policy requires a solid safety net of government funding. This implies a properly administered taxation system. Verina Glaesner, 50 Balcombe Street, London NW1 5NE

taken on pricing – such as using the pool only as a merit order rather than a price-setting mechanism – different decisions would have been made on new investment and fuel selection.

A quick "fix" in the form of a subsidy for British Coal will do nothing to address the fundamental problems in electricity supply, which have given rise not only to the problems in coal but also to excessive price increases which are damaging British industry.

As major electricity consum-

ers, and indeed as citizens, our members look to the government to tackle the fundamental problems, so that we can progress to a situation in which sensible decisions are made on fuel selection, and electricity is supplied to industry at competitive prices.

J D Rodger, executive director, Chemical Industries Association, Kings Buildings, Smith Square, London SW1P 3JJ

The failure of economic scientists – the alchemists of the 20th century

From Mr Jonathan Verden.

Sir, In his consideration of the qualifications of the new team in Washington, Michael Prowse ("A wake-up call from Laura Tyson", January 18) touches on a most important point, the role of the economic scientist in 20th century government. The "science of economics" is in the same stage of development as was pre-Renaissance chemistry, otherwise known as alchemy. Alchemy was pursued as a way to make gold, literally: so is economics, though more figuratively and with more impact on most people. Both fail for the same reason.

The alchemists ignored

(ignore means "did not know")

facts or behaviour of the elements, so they failed to devise ways of control over what the elements would do. So no gold.

The economists ignore the

facts of behaviour of people, especially collectively, so fail to devise rules which result in correct predictions. Often this is not for want of trying. But meanwhile, both economists and those who look to them for wisdom fail to see the failure and more and more fog is generated by a self-perpetuating group of like-minded people.

Consulted, passionate, with no agreement among themselves, diverse, earnest and wrong. So no gold; just like the alchemists!

A spark of light may be indi-

cated by the most recent award of the Nobel Prize for Economics to Gary Becker. He studied human behaviour first and drew out supportable rules for prediction of economic consequences: just like the early chemists looking for consistent behavioural rules, rather than relying on fantasy equations and projections of hindsight.

When predictions become good enough to demonstrate predictability rather than just change, economics will become a useful tool of government.

Economists have got to be worthy of the title "scientist"; that is, one who knows.

Jonathan Verden, Court Lodge, Yalding, Kent ME18 6HX

on which people can experiment in today's changing labour market patterns, and on which children can rely if their parents move in and out of today's changing family situations.

The arguments of today's pro-selectivists are not "radical", as you claim; they are just wrong. It is a pity that the Financial Times appears to have joined the ranks of the new means-testers.

Fran Bennett, director,

Child Poverty Action Group,

4th floor,

1-5 Bath Street,

London EC1V 8PY

means-tested benefits to give real "social security" as a basis on which people can experiment in today's changing labour market patterns, and on which children can rely if their parents move in and out of today's changing family situations.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Thursday January 21 1993

Mr Clinton's opportunity

MR CLINTON'S inauguration marks a watershed. His will be the first post-cold war presidency; he himself is the first post-second world war president. The desires of the American people meet the instincts of Mr Clinton in the belief that renewal starts at home. But it cannot end there. By what he does and what he fails to do, he will define not merely the future of his own country, but that of the world as a whole.

He acknowledged this in an inaugural address whose purpose was inspirational. "There is no clear division today between what is foreign and what is domestic" he said. "The world economy, the world environment, the world AIDS crisis, the world arms race affect us all." The US remains the indispensable global leader, but acting in that capacity is also in its own interests. Mr Clinton's challenge is to link his domestic objectives to his country's global role. To succeed he must show not just his intelligence, which is evident, nor his political skill, which is unquestionable, but his capacity to choose. The formation of his cabinet gave something to almost every interest. His presidency must not.

Fortunately for Mr Clinton, his opportunity to make things happen is exceptional. The American economy is recovering, which means he can eschew short-term fixes. Congress is dominated by his own party. That could be said of Jimmy Carter as well. But the Democrats of today are both desperate for success and fearful of the American people's reaction to failure. To this receptivity at home must be added fluidity abroad. With the collapse of communism, the shape of the global polity can be redefined. Others may influence where the world will go, but nobody can rival Bill Clinton in his capacity to determine the outcome.

Choice starts at home. The new president should leave economic recovery in the capable hands of Mr Alan Greenspan and focus instead, on two strategic issues:

Airtours bid

THE HOSTILE bid by Airtours, Britain's third biggest package tour company, for Owners Abroad, its larger rival, poses an interesting test for competition policy. If the deal goes through, it will create a group with almost a third of the UK package tour business, above the 25 per cent market share which would normally prompt a reference to the Monopolies and Mergers Commission.

Airtours appears confident, nonetheless, that the Office of Fair Trading will not recommend a reference. Whatever private reassurances it may have received, the company can point to the MMC investigation into the 1988 takeover of Horizon by Thomson, the market leader. Though that deal also breached the 25 per cent threshold, it was cleared by the MMC, which found that vigorous competition would continue.

That view has been vindicated by subsequent price wars and by evidence that Thomson's market share has fallen since the merger. However, circumstances may have changed. While the Thomson takeover created one big group in an otherwise highly fragmented market, the Airtours deal would create a duopoly accounting for some

two-thirds of package tour sales. Such an outcome need not be against the public interest. Duopolists compete fiercely in industries like soft drinks. In package tours, the emergence of larger groups may even yield consumer benefits by bringing much-needed stability. There may also be opportunities for larger operators to reap scale economies, for example in hotel bookings.

The task for policy is to ensure that competitive pressures push these gains on to consumers. The principal issue is less *duopoly per se* than the trend to vertical integration. If the merger succeeds, the two biggest tour operators will also control three of the UK's charter airlines and almost a third of package tour sales.

There is a risk that dominant groups might discriminate against independent competitors by, for example, denying them access to charter capacity in boom times and refusing to sell their products when demand is weak. If the Airtours merger is allowed to proceed, the OFT should make clear its determination to prevent any such abuses. Better still, the MMC should be asked to examine the package tour business in depth.

Europe's agenda

YESTERDAY'S PUBLIC row in the European Parliament, between the Danish foreign minister and Greek deputies, over Greek resistance to the diplomatic recognition of Macedonia was a lamentable distraction. Greek fears that an independent Macedonia might harbour territorial ambitions are too obsessive. But Mr Ellemann-Jensen did not enhance his role as the new president of the Community by engaging in a public slanging match.

Moreover, the row distracted attention from the rest of the Community's agenda during the next six months. The overriding priority is to secure the ratification of the Maastricht treaty, by Denmark and by Britain. In the meantime, the most important innovation will be the opening of membership negotiations with four applicant countries from Efta. Externally, the Community must work on strengthening co-operation with the US, starting with a serious effort to secure an agreement on the long-delayed Uruguay trade negotiation.

The problem with Mr Ellemann-Jensen's straightforward presentation was that it skirted round the profound policy conundrums which surround the Maastricht treaty, the programme for economic and monetary union, and the prospective enlargement of the Community. These conundrums are fundamental and urgently

I t must be honestly admitted, even in the most loyal circles surrounding Chancellor Helmut Kohl, that his sweeping savings plan to finance the soaring costs of German unification has gone down like a lead balloon.

The 50-page "federal consolidation programme", painfully negotiated by Mr Theo Waigel, the finance minister, with his coalition partners and published on Tuesday, spares no one in its distribution of the cuts. It is one of the most comprehensive attempts to reduce both social spending and industrial subsidies to have been made by a post-war German government.

The programme, which involves cuts of DM20bn (£3.20bn) a year by 1995, is intended as the federal government's main contribution to a "solidarity pact" with the opposition, the 16 *Länder* (state) governments, trade unions and employers, to pay for unification and revive the collapsed east German economy.

Yet it has pleased no one, not even the parliamentary parties backing the ruling coalition.

A clear majority of west German electors say they are not prepared to give up any of their income to pay for the costs of unification; that is what they are being asked to do.

Equally, it is clear that east German leaders do not think that the modest amounts of extra cash being liberated will seriously help the problems ahead of them.

As for the budget disciplinarians, including the German Bundesbank, who have been demanding radical action by the state to reduce its bloated deficits, the package simply does not go far enough. The shock of Tuesday was that, far from keeping the federal government's net borrowing requirement under control in the current year, the plan would actually push it up another DM10bn (£4.10bn) to DM35bn. The cause is a drop in tax revenues and an increase in unemployment costs resulting from the downturn in the German economy.

Coming on the same day as a long-heralded and lacklustre Cabinet reshuffle, the package would appear to demonstrate the widely held view in German political circles that the Kohl administration is adrift without ideas.

The reality is inevitably rather more complicated.

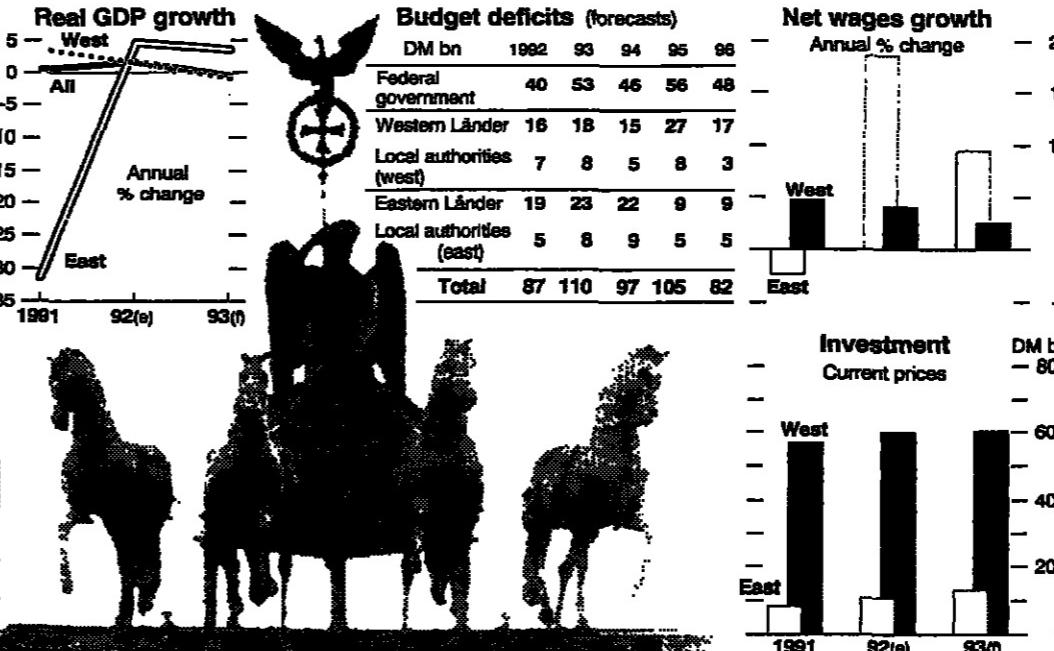
For a start, perhaps the most positive response to the whole solidarity pact package came yesterday from the least likely source - the mighty IG-Metall engineering workers' union. Mr Franz Steinkühler, the union leader, has been negotiating quietly with Chancellor Kohl for months. All the indications yesterday were that he was still very much at home to do a deal on the solidarity pact.

Officially, the union went out of its way to welcome several of the principal aspects which emerged from the government's proposals, all of which were answers to trade

A long way to go, but little time

The German government's savings package is a tough response to budget pressures, says Quentin Peel

Germany: the rising price of reunification



union demands made in the talks.

They include the public acceptance that east German enterprises which cannot be sold by the Treuhand privatisation agency, and yet which offer some hope of becoming profitable in the long run, can be preserved as "federal industrial properties". That amounts, according to Mr Jörg Barczynski, the union spokesman, to a "180-degree turn in Treuhand policy".

This concession is complemented by an increase in the investment subsidy payable to small-scale east German businesses from the current 8 per cent of planned investment to 20 per cent.

The government has also accepted an increase in the oil tax, from January 1 1994, to help finance the debt burden of the German railway system.

And finally it has agreed - not explicitly in the document, but according to an assurance by Chancellor Kohl - that the government will not attempt to enforce, through legislation, a renegotiation of wage contracts in east Germany. These contracts offer eastern German workers wage parity with their counterparts in the west by 1994. A

significant slowing of that process is demanded by the employers, but Mr Kohl has said that it must be negotiated with the unions and not imposed by the government.

As for the other the government cuts, they are still being weighed up in the union's Frankfurt headquarters.

What the package put forward by Mr Kohl and Mr Waigel does demonstrate, nonetheless, is the ever-shrinking room for manoeuvre of the German government between the Scylla and Charybdis of east German structural collapse, and west German economic recession.

On the political front that is compounded by the breaking processes of life in a coalition, where every government shake-up has to be dictated by the party balance, and acceptable to all. As the reshuffle demonstrated, it means that the least possible change is the most acceptable solution.

Given that reality, the consolidation package looks rather more impressive, and rather more comprehensive, its ambitions than it has yet been given credit for.

With a combination of spending cuts and backdoor tax rises,

through abolishing a variety of special tax breaks and allowances, Mr Waigel has managed to find savings by 1995 - the first year they all become effective - of some DM20bn.

That is the crunch year for the financing of unification. All the accumulated debts, totalling at least DM400bn, including those of the Treuhand and the German unity fund, in which the whole panoply of old East German debt has been collected, will then be transferred to the cost of the central exchequer.

Against a financing gap in 1995 currently estimated at DM10bn - DM46bn for the debt servicing, and DM55bn for subsidising the impoverished eastern *Länder* - savings of DM20bn may appear decidedly modest. Mr Waigel has announced his intention to reintroduce the "solidarity surcharge" on income tax to help bridge the gap. He has also started to slim some sacred cows.

He plans to introduce means tests for both children's allowances and the generous subsidy given for new babies; he plans to cut back unemployment benefits, in a bid to keep them below minimum wages; and he is proposing, to the horror of the

property-owning classes, a 50 per cent cut in tax relief on mortgages on old houses.

He is also launching a new attack on the direct subsidies paid to agriculture, coal-mining and ship-building, all defended by formidable political lobbies.

The package thus appears to be a significant step in the direction of one of the principal demands of Mr Tilo Necker, president of the federation of German industry, the BDI - that it should create a "psychology of saving" not just in the public sector, but in the population at large.

The savings programme has, however, more precise and immediate aims which may prove more elusive. Most pressing is the intention, spelt out precisely by Mr Waigel in his plan of persuading the German Bundesbank that it now has the necessary "room for manoeuvre for interest rate reductions".

Given the immediate DM10bn rise in this year's net borrowing requirement, that is questionable. The central bank was not giving the slightest hint yesterday of its reaction. In Frankfurt banking circles, however, there was a clear feeling that the package so far has not helped the bank to budge.

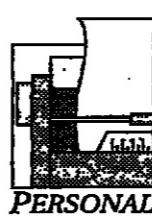
The truth is that the Bundesbank is insisting on seeing clear downwards movement in the underlying trends of both inflation and money supply, before it will relax its principal interest rates. It believes that movement is coming, but it is still not quite visible yet. The combination of a 1 percentage point increase in value-added tax on January 1, and administered price rises in eastern Germany, mean that both January and February are likely to see headline inflation figures about 4 per cent again - an upwards blip, before the downward trend to 3 per cent resumes.

Yet the domestic and international pressure for interest rate cuts is becoming hard to resist. German government and industry fear that the current downturn could persist long after mid-year - the hoped-for turning point - if interest rates stay too high too long. And failure to move German rates down before the French elections in March could cause renewed pressure on the French franc.

If a solidarity pact can be agreed before then, it would give the Bundesbank just the credibility it needs to move.

That is the immediate gamble Mr Kohl and Mr Waigel have undertaken. In the long term, the figures for paying off the "burden of the past" in east Germany still look grim. But if they cannot get the German economy moving again before 1994 - election year - then the pain of paying for unification will be stretched well past the end of the century.

The era of no-commitment capitalism



PERSONAL VIEW

An executive in a big US insurance company confesses that it throws out unopened annual reports of companies in which it invests. This group, along with many others, now relies on computers to guide its investment policy rather than analysis. This trend, however, can lead to imprudent investment.

The insurance company's investments are largely driven by the pseudo-scientific techniques of group rotation. This involves investors shifting their portfolios from, say, defence stocks to regional banks. All the subtleties and nuances of a particular business escape them. Either they do not care, because they are trading a particular industrial sector as a whole, or they do not know, because their computers miss so many fine-grained distinctions.

Those computers suffer from two

big handicaps. First, they cannot see what is going on in the world. Being strong on history but weak on current events, they can only reason by analogy from the past.

Second, faced with the overload of forces that are unquantifiable forces at work - the Bundesbank, the collapse of the Soviet empire, to name two - the computer does what any of us with an instinct for survival would do - it backs. It focuses on one or two factors and makes believe all the other variables will remain constant.

Computers, of course, are not the real problem; the problem is us. Rather than attach great weight to matters which are inherently uncertain, we cling to the facts about which we feel more confident, even though they may be less relevant.

The increasingly popular alternative to sector rotation and other such active strategies has been to become passive, and track the market index. By some estimates, a third of US pension fund equities are now indexed - they consist of a

selection of stocks that matches those of a top market index, such as the Standard & Poor's 500. For an index, there is no need to read financial statements.

The asset allocators and the indexers, who now control a majority of US pension funds and other managed equities, may seem worlds apart, yet they have much in common.

US institutions are ignoring their social responsibility through computer-driven investing

mon. Active or passive, the focus has not been on particular businesses but always on the market. Beat it by a nanosecond (the actives) or join it (the passives).

A more appropriate programme is both simple and difficult. The simple part is to think small and establish whether a company has a

well-defined market position, an excellent balance sheet, an ability to weather industry downturns, a good management and a reasonable share price. The difficult part is to buy against the crowd.

Keynes wrote to a friend 50 years ago: "To suppose that safety first consists in having a small gamble in a large number of different directions... as compared with a substantial stake in a company where one's information is adequate, strikes me as a travesty of investment policy." Keynes felt he could not know more than a few companies at a time. Peter Lynch, who ran Fidelity's large Magellan fund for many years, kept track of hundreds, but then hardly slept.

My larger concern is that US institutions, which now manage more than half the country's equities, from one-third in 1980, are ignoring their social responsibility through computer-driven investing.

By focusing, for example, on short-term performance criteria, US institutions sold some big airlines

in the 1980s to unsuitable buyers, not caring what happened to the employees or the millions who depended on their services.

Officers responsible for corporate pension funds could mitigate these problems by insisting that equity managers hold no more than 20 stocks and that they maintain an average holding period of at least two years. They could also require that the managers put a big part of their personal wealth in the fund they manage.

Computers cannot fathom the reach of the human spirit or the depth of our frailties; they are indifferent to social effects. This capitalism of computer analytics, this capitalism without knowledgeable and committed capitalists, lends itself to abuse that the larger community cannot countenance for long.

Louis Lowenstein

The author is Rifkind professor of finance and law at Columbia University, New York



Akayev is clearly no such pussycat.

Warmly welcomed by Israel's president Chaim Herzog as the first visiting head of state from the former Soviet Union's mainly Muslim central Asian republics, he proclaimed: "I pray to Almighty God for the long-awaited independence of the people of Palestine." Whereupon foreign minister Shimon Peres observed tartly: "We are going to hold a dialogue with our guest."

Peres clearly has powers of persuasion. Yesterday his ministry triumphantly announced that Kyrgyzstan has agreed to follow Costa Rica and El Salvador in

housing its embassy in Jerusalem - hub of the Arab-Israeli conflict, which few nations recognise as the Israeli capital.

Even so, Akayev may well have left one lion purring in Israel at the price of finding the other roaring back home. His Moslem brethren in the Arab world and elsewhere will no doubt now want a dialogue with him in their turn.

Dolorous

The most notable thing about the government's New Horizons for Women exhibition, which employment secretary Gillian Shepherd opened in Manchester yesterday, was that there was only one proper employer among the 38 exhibitors - Tesco



FINANCIAL TIMES COMPANIES & MARKETS

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Thursday January 21 1993



INSIDE

Unisys posts strong earnings growth

Unisys, the US computer and defence manufacturer, reported strong earnings gains for the fourth quarter and year. It expects significant earnings growth in 1993, setting the company on the path to recovery after three years of heavy losses. Mr James Unruh (left), chairman and chief executive, said: "We exceeded all our financial and operational goals." Unisys's strong results contrast with heavy losses at IBM. Page 15

Air France slips to FF3.2bn loss

Air France, the French state carrier, announced a consolidated loss of FF3.2bn (\$597m) for last year, but said it expected to halve this loss in 1993. Mr Bernard Attali (left), president, last month warned that his company's 1992 loss would be around FF3bn. Air France based its hope for an improvement this year on the assumption that it would carry 6 per cent more passengers and 7 per cent more freight. Page 14

Bols, Wessanen discuss merger

Bols, the Dutch spirits and beverages group, and Wessanen, one of the Netherlands' biggest food groups, are discussing a full merger by means of a share swap. The deal would create a diversified food and beverages group with sales of more than Fl 5bn (\$2.7bn). Page 14

Royal Trustco seeks alliance

Royal Trustco, Canada's second-biggest trust company, is negotiating an alliance with another institution, and the Toronto Bronfman family may cede its 48 per cent indirect control. The company has been hit by the property collapse in Britain and the US as well as the recession in Canada. Page 15

Lloyd's recovery lures ICI arm

The promise of a return to profitability at Lloyd's, has led IC Insurance, the ICI subsidiary, to reinsurance more than £1m (\$1.5m) of business underwritten by a marine syndicate at the London insurance market. This will be the first time that IC Insurance has had any dealings with Lloyd's, where insurance rates are rising strongly after three years of heavy trading losses. Page 16

Devaluations boost markets

Bourses in Belgium, France, Germany, the Netherlands and Switzerland, did worse during the second half of 1992 than the first half, and all supported hard currency policies. By contrast, Italy, Spain and the UK did better – and all devalued during the second half of last year. Back Page

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Chief price changes yesterday

FRANKFURT (DM)				
Pfizer	105	+ 7.7	Immobiane	845 + 25
Deutsche	378	+ 15	Maier	231.5 + 11.3
GENE	813	+ 15	Fallis	970 - 117
Pfizer	385	- 14	Lyon Eaux Duzz	435.5 - 8
Schmitz Lab	315	- 13	Saint Gobain	498 - 12
Wels Pr	610	- 30	TOKYO (Yen)	
			Kirin Machine	540 + 45
Digital Equip	41.5	+ 1	Takai Rifa	275 - 11
Net Comm Blc	42	+ 1	Fallis	275 - 15
Schering-Plough	52	+ 1	Kawasaki Kasei	275 - 25
US Surgical	12.5	+ 3	Nippon Electric	500 - 50
Fallis	74.5	+ 5.5	Nippon Metal	345 - 25
Texaco	40.2	- 1.2	Yamaha	850 - 55
PANIS (FFP)				
Genel	105	+ 5		
Gal. Lafayette	1779	+ 98		
New York prices at 12.30.				

LONDON (Pence)				
Argus	270	+ 14	WPP	65 + 6
Salomon	98	+ 8	Media	231.5 + 11.3
Brent Waller	101.2	+ 1.4	ADM	165 - 8
British Steel	64.5	+ 4.2	Beesle Hunter	275 - 11
Clarke Kidd	19	+ 2	Berry Birch	145 - 15
Heggs & Hill	52	+ 3	Brickell-Jones	101 - 5
McDonald	38	+ 3	Pilkington	101 - 5
Mirr Group	105	+ 5	Starhouse Props	193 - 21
Pomeroy	318	+ 41	UK Land	18 - 3
Richardson Oil	7	+ 1.2	Vodafone	368 - 19
Sterd	82	+ 28	Westbury	17 - 2.2
Standard Chd	630	+ 28	Whitbread	14.2 - 2.2
TBS	166	+ 6	Whitegate Lts	14.2 - 2.2

Large loss at American Airlines ■ British Airways seeks to rebuild reputation

Annual losses at AMR reach \$935m

By Nikki Tait in New York

AMR, parent company of American Airlines, yesterday started the US airlines' reporting season with news of a \$145m operating loss in the final quarter of 1992, and an after-tax deficit of \$200m for the three-month period. Revenues rose by 5.1 per cent to \$1.58bn.

The fourth-quarter results bring AMR's net loss for the year to \$935m. However, this partially reflects non-cash charges related to a change in US accounting methods for post-retirement health benefits. The net loss in 1992 before the

accounting-related charges stood at \$475m.

Mr Bob Crandall, American's chairman, said the figures reflected "one of the most difficult and challenging years in the history of commercial aviation".

He also cautioned against expecting a rapid turnaround: "Although the economy is showing some signs of strength, we think much of the recent optimism is unwarranted," he said.

"As a result of our concern about the outlook for profitability, we have cut more than \$300m from anticipated 1993 spending and continue to look for other solutions to

our earnings dilemma. We simply cannot afford to have another year like 1992."

AMR is generally seen as a bell-wether for the US airline sector, and its large fourth-quarter and 12-month losses are likely to be mirrored at other carriers.

However, in AMR's case, one-off charges compounded the difficulties. The \$145m fourth-quarter operating loss included a \$23m charge for severance payments,

while the \$200m net deficit included \$145m of provisions for aircraft lease terminations and losses on a computer project,

partly offset by a \$103m tax benefit.

These one-off items affected the full-year

figures. However, AMR said the net loss, with these items stripped out and ignoring the accounting-related charges, would still have been larger than 1991's, at \$275m compared with \$240m.

On the operational front, the carrier saw

its yield – the average amount which one passenger pays to fly one mile – fall 7.9

per cent in the fourth quarter to 12.31 cents.

Yield for the year as a whole was also down by 6.1 per cent at 12.21 cent.

The fourth-quarter load factor was 60.5 per cent, up from 59.3 per cent a year earlier.

The 1992 load factor was 63.7 per cent, up from 61.7 per cent.

Spain to sell off 25% of bank group

By Tom Burns in Madrid

THE Spanish government plans to raise Pta150bn (\$1.3bn) through the sale of 25 per cent of the capital in Argentaria, the wholly state-owned banking group.

This would be the biggest share placement ever by a Spanish institution.

An Argentaria spokesman said yesterday that the government was expected to approve the corporation's partial privatisation in a matter of days. "The decision is virtually imminent," he said.

Argentaria was created in May 1991 when five government-controlled financial institutions – including Banco Exterior, now Argentaria's flagship bank – were grouped into a single banking corporation. It reported first-half pre-tax profits of Pta50bn last year, a 64 per cent increase on income earned from May to December 1991.

The issue is likely to be in several tranches, aimed at small domestic investors and institutional investors in Spain and abroad.

The decision to float Argentaria partially is in line with the government's strategy of reducing the public deficit through disposals of state shareholdings. Repsol, the state energy group which raised Pta130bn in 1989, said earlier this week that it aimed to raise a further Pta50bn in an international share issue scheduled for the next two to three months.

Argentaria's consolidated book value on December 31, 1991, was Pta525bn. Current market capitalisation is conservatively estimated at Pta600bn.

In an important preliminary step to the Argentaria placement, the economy ministry has transferred a number of loans, credits and guarantees linked to mostly loss-making public enterprises from Argentaria to the Instituto de Credito Oficial the state financing agency.

These assets, which total Pta382bn and include equity in certain steel companies, had belonged to the former Banco de Credito Industrial, which was absorbed by Banco Exterior.

By putting all assets that could be subject to political decisions under the wing of the ICO, the government has underlined its policy that Argentaria should operate as a purely commercial institution responding solely to market forces.

Spain's privatisations, Page 14

As the board meets, directors ponder how to address ...

... shareholders' concerns



According to the latest Shareholder Monitor data, BA's largest shareholders

are Templeton Galbraith Hansberger with 5.5 per cent, Fidelity with 4.5</p

INTERNATIONAL COMPANIES AND FINANCE

Air France president aims to halve FFr3.2bn loss

By David Buchan in Paris

AIR FRANCE, the French state carrier, yesterday announced a consolidated loss of FFr3.2bn (\$357m) for last year, but said it expected to halve this loss in 1993.

Mr Bernard Attali, president, last month warned that his company's 1992 loss would be around FFr5bn.

In 1991, the airline made a FFr65m loss.

After a board meeting yesterday, Air France said its hope

for a reduced 1993 loss was based on the assumption that it would carry 6 per cent more passengers and 7 per cent more freight than it did in 1992.

Last year, it saw an 8.7 per cent rise in passenger traffic.

Mr Attali has complained to the European Commission that its competition directorate has favoured his arch-rival, British Airways, to Air France's detriment.

He has also warned Brussels against rushing deregulation in a way that could weaken

European airlines financially as it has in the US.

To counteract this, Air France will slim its workforce by a further 1,200 this year. But some new jobs related to the servicing of aircraft from Sabena, the Belgian carrier in which Air France has an important stake, will be created.

Last year, Air France reduced its payroll by 1,900, including some forced redundancies for the first time in its history.

SE Banken plans to restructure

By Christopher Brown-Humes in Stockholm

SKANDANAVISKA Enskilda Banken, Sweden's leading commercial bank, is planning a sweeping reorganisation to help restore profitability.

An announcement is expected within the next month and could come after today's group board meeting.

The restructuring could include severe job cuts, branch closures, management changes and the sale of non-core businesses. The bank said yesterday that a reorganisation was

under way but would not comment on reports that it was to be split into three parts, covering traditional business, corporate lending and bad debts.

News of the planned overhaul comes just over a month after the bank contacted the government about possible state support.

SE Banken has suffered large credit losses, along with other Swedish banks and recorded a SKr2.6bn (\$361m) operating loss for the first eight months of last year. Credit losses for the whole of 1992 are expected to reach SKr10bn. Capital ade-

quacy has also been impaired by the falling value of the floating Swedish krona.

The bank has indicated tough cost-cutting measures will be required to restore profitability, including a SKr800m/Skr900m cut in costs this year. It has already implemented a recruitment freeze and an early retirement scheme.

Operations mentioned as possible candidates for sale include Svensk Fastighetskredit, a mortgage institute, and Mr Ahmet Ozal, a son of Turkey's president.

The remaining 25 per cent of DSB is owned by the Swiss Canto Bank, a Swiss foreign

No financial details were disclosed, but it is understood that the investors paid more than the DM19m (\$11.9m) book value of the bank's assets.

Mr Manfred Heuser, a director of the DSB, said the buyers intended to concentrate on financing trade between Kazakhstan, Germany and Turkey and developing its international banking business.

The Alenia Bank was founded two years ago and now finances 75 per cent of Kazakhstan's foreign trade, he added.

Iva sells 75% holding in Italian tube group

By Robert Graham in Rome

ILVA, the Italian state-owned steel group, yesterday announced a further rationalisation of its operations with the sale of its residual 75 per cent stake in Tubi Ghisa, a specialist in ductile cast-iron fittings, to France's Pont-a-Mousson.

The French group, which previously held a 25 per cent of Tubi Ghisa, has paid cash - the equivalent of L127.5bn (\$86.2m). On Iva's books, the stake was written in at L90bn.

Apart from ductile cast-iron fittings for pressure pipes, Tubi Ghisa produces from its Genoa-based plant second-casting foundry work for tubes. It has 20 per cent of the water-piping market in Italy and this

is seen as an ideal fit for Pont-a-Mousson, a European leader in water supplies. Last year Tubi Ghisa returned a L6.5bn profit on sales volume of 106 tonnes and income of L147bn.

On Monday, Iva announced its subsidiary Dalmine Tubi Speciali, producing seamless stainless steel tubes, hoped to cut costs and production via a three-way venture with subsidiaries of Germany's Mannesmann and Usinor Saclor of France. Yesterday, Mr Piero Nardi, Iva managing director, said the group planned to raise a further L400bn this year in sell-offs. A meeting of the Iva board was due to assess its financial position on Friday, reported to be heading for a loss in 1992 of around L1.300bn.

Correction

YSL-Sanofi

THE TERMS of the merger between Yves Saint Laurent and Elf-Sanofi are four Sanofi shares for every five YSL shares. This was incorrectly reported in yesterday's FT.

Lucas Industries integrates its electronics units

By Andrew Boiger in London

LUCAS Industries, the UK car and aerospace components group which has recently been seen as a possible candidate for takeover, has integrated its separate electronic activities into one business.

Lucas Electronics has an annual turnover of £100m (\$152m), employs 1,900 people and has sites and resources in Europe, North America and Asia.

The new business is designed to benefit from Lucas's capital investment in electronics and to exploit the increasing convergence in components used by the group's aerospace and automotive markets.

In re

CHATEAUAY CORPORATION,
REDAIR INC.,
THE ITV CORPORATION, et al.
Debtors.In Proceedings for a Reorganization Under Chapter 11.
Case Nos. 86 B 11320 (SBLI)
Through 86 B 11334 (SBLI)
Inclusive, 86 B 11402 (SBLI)
and 86 B 11464 (SBLI)

AMENDED NOTICE OF HEARING TO CONSIDER APPROVAL OF DEBTORS' DISCLOSURE STATEMENT

TO: ALL HOLDERS OF CLAIMS AGAINST THE ABOVE-CAPTIONED DEBTORS AND OTHER PARTIES IN INTEREST:

PLEASE TAKE NOTICE that on February 17, 1993 at the "Hearing Date" at 10:00 a.m. at Courtroom 623 of the United States Bankruptcy Court, Alexander Hamilton Custom House, One Bowling Green, New York, 10004-1406, hearing will be held before the Honorable Burton R. Lifland, Chief United States Bankruptcy Judge, to consider the entry of an order sought by the Debtors which:

(1) finds that the information contained in the Disclosure Statement pursuant to Section 1125 of the Bankruptcy Code is true and accurate; and (2) approves the Disclosure Statement.

(3) except as otherwise provided herein, authorizes the Debtors or their designee(s) agents, pursuant to § 1125 of the Bankruptcy Code, to file a modified Disclosure Statement. The LTV Second Modified Joint Plan or the Disclosure Statement, as it may be further modified, amended or supplemented ("Plan") and related documents to all holders of claims asserted against the Debtors in the Debtor's Plan of Reorganization and in related documents of the Plan from holders of disputed claims against and impaired interests in the Debtors;

(4) directs that all banks, brokers or other nominee record holders who are not the beneficial owners of the Debtors' securities, to file a copy of the Disclosure Statement directly with the Securities Department by January 27, 1993, transmit a copy of the Disclosure Statement, the Plan and related documents, including an appropriate ballot form and instructions for returning ballots, to each beneficial owner of a claim asserted against any of the Debtors, in writing, at such address as is known to the Debtors or to the extent that the Debtors have been advised of such address, and establishes a date by which all such nominee record holders must provide the Debtors with a completed ballot ballot certifying the transmission of such documents and tabulating the vote of such beneficial holders;

(5) directs the Hearing Date for such later date as may be designated by the court as the "record date" for determining which of the claim holders' claims asserted against any of the Debtors, (b) holds in equity securities of the Debtors, (c) holds in the debt securities of any of the Debtors, are directed to the Plan and are entitled to vote to accept or reject the Plan;

(6) fixes voting procedures for holders of impaired claims, pursuant to which, among other things,

(7) a claim that has been filed against any of the Debtors in a liquidated amount or is the subject of a pending objection filed by any of the Debtors shall be pro rata entitled to vote on the Plan and not for any other purpose, in the amount in which such claim has been filed, except (i) if the Debtors have acknowledged in the Plan that such claim should be allowed in a particular amount, (ii) as otherwise provided herein or by order of the Court and (iii) if the Debtors and the claimants and the Debtors so directed at the Hearing or described in the Disclosure Statement;

(8) a claim against any of the Debtors which is asserted in an undetermined amount or is the subject of a pending objection filed by any of the Debtors shall be pro rata entitled to vote on the Plan and not for any other purpose, in the amount in which such claim has been filed, except (i) if the Debtors have acknowledged in the Plan that such claim should be allowed in a particular amount, (ii) as otherwise provided herein or by order of the Court and (iii) if the Debtors and the claimants and the Debtors so directed at the Hearing or described in the Disclosure Statement;

(9) it is assumed that substantive consolidation of the Debtors into five Debtor groups (i.e. the Parent Group, the Steel Group, the Aerospace Group, the Energy Group and the AM General Group) will be granted, and therefore the voting, as proposed by the Debtors subject to Court approval, will be structured

so that (i) an entity holding derivative claims against more than one Debtor within a consolidated Debtor group shall vote one claim in a non-aggregate cash amount, (ii) an entity holding non-duplicative claims and more than one Debtor within a consolidated Debtor group shall vote one claim in the aggregate amount of all such non-duplicative claims, (iii) an entity holding a claim against any Debtor within a consolidated Debtor group and also holds a related guaranty for indemnity claims against such Debtor, shall be entitled to vote, but shall not be entitled to vote such guaranty or indemnity claims and (iv) intercompany claims between Debtors within a sub-subsidiarily consolidated Debtor group shall be proportionately disallowed and shall not be entitled to vote.

(10) subject to the proviso of subparagraph (i) above, an entity holding more than one claim in a particular class against a Debtor filed under Bankruptcy Rule 3001 (i) shall vote one claim in the aggregate amount of all such claims;

(11) holds of "Revere Benefit Claims," consisting of certain salaried employees for their beneficiaries of LTV Steel Company, Inc. and its predecessors and subsidiaries collectively, (a) the "Revere Benefits" and/or the "Steel Benefits" and/or the "LTV Benefits" and/or the "Comcast Benefits" and/or the "Tenneco Benefits" and/or the "LTV Aerospace Benefits" and/or the "LTV Defense Benefits" and/or the "LTV Financial Benefits" and/or the "LTV Components Benefits" and/or the "LTV Components Financial Benefits" and/or the "LTV Components Aerospace Benefits" and/or the "LTV Components Defense Benefits" and/or the "LTV Components Financial Aerospace Benefits" and/or the "LTV Components Financial Defense Benefits" and/or the "LTV Components Aerospace Financial Benefits" and/or the "LTV Components Aerospace Financial Defense Benefits" and/or the "LTV Components Aerospace Financial Financial Benefits" and/or the "LTV Components Aerospace Financial Financial Aerospace Benefits" and/or the "LTV 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INTERNATIONAL COMPANIES AND FINANCE

Mainframe sales contrast strongly with those of IBM

Unisys posts strong earnings growthBy Louise Kehoe
in San Francisco

UNISYS, the US computer and defence manufacturer, reported strong earnings gains for the fourth quarter and year. It said that it expected significant earnings growth in 1993, setting the company on the path to recovery after three years of heavy losses.

Unisys's strong results contrast sharply with the heavy losses reported by IBM a day earlier.

Mr James Unruh, chairman and chief executive, said: "In a very difficult year for our industry, we successfully turned the company round and exceeded all our financial and operational goals."

For 1992, Unisys reported net income of \$36.2m, or \$1.40 per share, including 38 cents per share tax gain from loss carry-forwards.

In the previous year, it

reported a net loss of \$1.4bn, or \$9.37, which included a special charge of \$1.2bn. The net income data exclude preferred stock dividends of \$122m per year.

Revenue declined in 1992 to \$8.42bn from \$8.7bn in 1991, or \$3.57bn adjusted for the sale of the Timeplex subsidiary in June 1991.

While IBM's sales of mainframe computers declined by a double-digit percentage in 1992, Unisys said sales of its mainframe computer showed double-digit gains over 1991.

For the fourth quarter, Unisys made net income of \$10.2m, or 58 cents a share, including 15 cents per share from the tax benefits of operating loss carry-forwards. Last time, it recorded net income of \$8.6m, or 31 cents. Revenue of \$2.26bn was higher than expected, the company said, but below the \$2.45bn



James Unruh: successfully turned the company round in the fourth quarter of 1992.

Mr Unruh said that "1992 was an outstanding turnaround year. Revenue stabilised, profitability improved, and cash flow from operations

exceeded \$1.1bn - well over our goal of \$700m". Debt was reduced from \$900m to about \$2.5bn.

Debt net of cash is now less than \$1.7bn, the lowest level since the formation of the company in 1986 from the merger of Burroughs and Sperry.

Mr Unruh also announced a "major initiative" to build information services capabilities.

"For 1993, we expect to show further significant progress in profitability and to further strengthen our balance sheet in spite of global economic weakness, particularly in Europe and Japan. We have based our business plans on flat revenues."

The Unisys share price gained 51% at \$12.12 before the close yesterday, on news of the stronger-than-expected fourth-quarter performance.

Alcan loss hits \$56m in final quarter

By Robert Gibbons

ALCAN Aluminium, faced with continuing low input and fabricated products prices, lost US\$606m, or 28 cents a share, in the final quarter of 1992, against a loss of \$36m, or 18 cents, a year earlier.

Revenues were \$1.861 billion, little changed from the 1991 period.

For all of 1992, Alcan's loss was \$1.121 billion, or 60 cents, against a loss of \$36m or 25 cents, in 1991.

Revenues were \$7.58 billion against \$7.75 billion. The figures were struck after preferred share dividends.

The 1992 loss included special environmental and rationalisation charges of \$56m, up slightly from 1991.

Royal Trustco negotiating alliance following review

By Robert Gibbons in Montreal

ROYAL TRUSTCO, Canada's second-biggest trust company, is negotiating an alliance with another institution, and the Toronto Bronfman family may cede its 48 per cent indirect control.

The Edger Bronfmans, related to the Montreal Bronfmans who control Seagram, won control of Royal Trustco in a spectacular takeover battle with a property developer Mr Robert Campneau in 1979.

In the past two years, RT has been hit by the property collapse in Britain and the US as well as the recession in Canada. While it has insisted its core fiduciary and banking business in Canada remained

sound, RT has sold major assets and has written down asset losses heavily.

Mr James Miller, 61, the chartered accountant who took over as chief executive on December 1, said: "RT prefers to seek an alliance with another large financial institution that would make a major equity investment."

"Talks are under way with a number of institutions which could result in the new investor ultimately becoming the largest shareholder of RT."

RT, with corporate assets of C\$34bn, posted a third-quarter loss of C\$243m, or C\$1.68 a share, against a C\$150m special write-down. Its dividend was cut for the second consecutive quarter and credit agencies have reduced ratings on RT notes and debentures.

through which the Bronfmans control RT, last month bought in C\$100m of publicly-held RT preferred shares and is ready to put in C\$100m (US\$76m) of new equity to demonstrate its continuing support, Mr Miller said.

Mr Miller warned that more write-downs would come in the year-end results. "A loss is projected in the final quarter, which will also include restructuring charges."

RT, with corporate assets of C\$34bn, posted a third-quarter loss of C\$243m, or C\$1.68 a share, against a C\$150m special write-down. Its dividend was cut for the second consecutive quarter and credit agencies have reduced ratings on RT notes and debentures.

LTV in new move to end bankruptcy

By Nikki Tait in New York

LTV, the steel company at the centre of one of the long-running and most contentious bankruptcy cases in the US, yesterday filed its second modified plan of reorganisation.

With most parties agreed on the shape of LTV's restructuring, the plan is likely to be put to a vote of creditors and shareholders in March. If approved, LTV could emerge from Chapter 11 protection within months - thus ending a bankruptcy which began in July 1986.

The company said yesterday that, if the plan was approved as submitted, it would emerge as the third-largest steel company in the US. It would also own a large energy division, supplying products and equipment to the oil and natural gas industries.

The new reorganisation plan is complicated. Essentially, it aims to resolve almost \$8bn-worth of claims and a further \$1bn of pension-related claims.

Creditors' claims are levied against five different entities - the parent company and four operating divisions comprising the steel, aerospace, AM General and energy businesses.

As far as LTV's underfunded pension plans are concerned, the company will make an initial cash contribution to the three steel plans of \$550m (adjusted for interim funding provided while the company remains in Chapter 11), and the remaining unfunded liability will be amortised over 28 years.

Annual payments will comprise a fixed element ranging between \$30m and \$50m a year, plus a variable element of at least 50 per cent of available cashflow after allowance for capital expenditures.

The funding for the pension plan has been the source of much dispute between the Pension Benefit Guaranty Corporation, a federal agency which underpins basic pension payments, and other creditors - one of the main reasons why the bankruptcy has been so lengthy.

Under the new reorganisation plan, general unsecured creditors' recoveries are estimated to range from 16 cents on the dollar if their claims are against the parent company, to almost 58 cents against the aerospace business.

Since general unsecured claims are being paid either in new common stock, or a combination of stock, cash and other considerations, these estimates will ultimately depend on the value at which the new shares trade.

Tenneco chief reveals illnessBy Martin Dickson
in New York

MR MICHAEL Walsh, chief executive of Tenneco, faced over a year and the architect of a rapid turnaround in the company's fortunes, revealed yesterday he was suffering from a brain tumour, but said this would not affect his ability to carry out his work.

He said he had been advised that the median survival rate for patients with this condition, detected this early, and undergoing the kind of radiation and chemotherapy treatment he intended, was approximately five to six years, with half doing better than that, and some much better.

Tenneco's shares dropped 31% to \$40 in morning trading.

Mr Walsh, 50, is a tough manager who revitalised the Union Pacific railroad before joining Tenneco in late 1991, with a mandate to shake up the ailing conglomerate.

He quickly turned around its earnings and cut its burden - some debt to capital ratio but Wall Street analysts are still waiting for proof of a sustained recovery at its most troubled subsidiary, agricultural equipment manufacturer J.I.Case.

Mr Walsh said the "mid-grade tumour" had been identified at an early stage and the only symptom was slight limp in his left leg. The ailment in no way affected his commitment to the company.

His doctor declared that he could continue to "carry out the full range of his responsibilities at Tenneco now, during

treatment, and for the foreseeable future".

He only discovered he had a tumour on Tuesday. His remarkably rapid and full disclosure of the problem is in line with his face-the-facts style of management and contrasts with much greater privacy over medical matters at most US companies.

TLC Beartrice, a large, privately-owned food company, disclosed that its chairman, Mr Reginald Lewis, had brain cancer on Monday, by which time he was in a coma in hospital. He died on Tuesday.

Mr Walsh said he had decided to announce his condition because not to have done so would have led to rumours and speculation which could have put investors at risk.

Boise Cascade ends year in red

By Laurie Morse in New York

BOISE Cascade, the US paper and forest products company, yesterday unveiled a fourth-quarter loss of \$29.6m, or 97 cents a share, compared with a deficit of \$15.8m or 51 cents, last year.

For the year, it incurred a loss of \$227.5m, or \$8.73, which included a \$73m, or \$1.94-a-share, after-tax charge for required accounting changes. In 1991, Boise Cascade recorded a deficit of \$79.5m, or \$2.46.

The result had been widely expected on Wall Street, where the stock traded up \$4 at \$21 before the close.

Weak prices for the company's key paper grades offset the positive impact of cost-cutting and strengthening timber prices on the annual results, the company said.

Sales for the fourth quarter fell to \$905m, from \$963m a year ago, while for the year sales were \$3.7bn, down from \$4bn in 1991.

The company attributed the

sales declines to falling paper prices and the January 1992 restucture of the company's wholesale office products distribution operations.

Mr John Fery, chairman, said he expected Boise's building products operations to benefit in 1993 from strengthening demand, and office products sectors to improve as a result of cost-cutting and recovering markets. He added that market conditions for the company's paper products were improving, but "very difficult".

Mazda seeks Ford Europe link

By Nikki Tait in New York

MAZDA, the Japanese carmaker, is still pursuing a possible joint project in Europe with Ford. Mr Yoshihiro Wada, Mazda president, said yesterday.

Tokyo. A joint venture with Ford of Europe remained a top priority, he said.

Mazda is the only leading Japanese carmaker that has not yet announced plans for production in Europe, despite

negotiations with Ford of Europe that have lasted for nearly four years.

Mr Wada said Mazda was also "studying alternative projects in Europe with other European makers but it is not the time to disclose their names as we first have to make a decision on a possible joint project with Ford".

Mazda is owned 24.5 per cent by Ford. The Japanese carmaker said

it was also studying the feasibility of exporting cars from its US plant to Europe, following in the wake of Toyota, Honda and Mitsubishi Motors. No decision had yet been made on volume or timing.

Mazda again reduced its parent company pre-tax profit forecast yesterday to Yen 1.2trn from the earlier forecast of Yen 1.3trn for the year to the end of March. Pre-tax profits totalled Yen 7.7bn a year ago.

St Paul Cos writes off \$365m

By Nikki Tait in New York

THE ST PAUL Companies, the Minnesota-based property-casualty insurer, has written off \$365m of goodwill attaching to the Minet group, the troubled London-based brokerage business which the US insureds acquired in 1988.

St Paul announced it planned a non-cash charge, covering a write-off of goodwill for Minet, in November.

although it did not specify the amount.

The US company said that the write-off represented about 75 per cent of the goodwill attaching to Minet.

It also warned that catastrophe losses, a much-smaller charge related to an early retirement programme, and "disappointing" fourth-quarter results from its reinsurance and international underwriting operations, Minet expects an after-tax operating loss of about \$35m for 1992.

Minet's pre-tax profit totalled \$105m before tax in 1992. This is more than quadruple the losses seen by St Paul in 1990 and 1991. Hurricane Andrew,

the devastating storm system which struck Florida in late August, accounted for about \$200m.

As a result of goodwill write-off, the catastrophe losses, a much-smaller charge related to an early retirement programme, and "disappointing" fourth-quarter results from its reinsurance and international underwriting operations, Minet expects an after-tax operating loss of about \$35m for 1992.

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Gold mining results

Mixed fortunes from SA producersBy Philip Gavith
in Johannesburg

TAXED income from the gold mines in the Gengold group fell by 11 per cent to R85.1m (\$21.2m) in the December quarter, compared with the previous three months.

But Mr Gary Maude, managing director, said the mines were in stronger shape than a year ago following a campaign to mine more efficiently.

The improvement is reflected by income after tax and capital expenditure rising to R48.3m compared with R22.4m in the December 1991 quarter.

Total tonnes milled in the group dropped by 18 per cent to 2.92m in the December quarter from 3.56m a year previously. The average yield, however, rose by 18 per cent to 6 grammes per tonne from 5.1.

While gold production over the same period fell by 4 per

cent to 17,450kg, working costs per kg of gold produced fell by 3 per cent to R26.812 per kg, despite inflation averaging about 14 per cent during 1992.

The best performances during the quarter came from Beaumont and Unisel which respectively increased taxed income to R12.7m from R7.9m and to R5.8m from R3.3m from the September quarter.

St Helena made a R3.4m loss compared with R4.1m profit the previous quarter. The figures, however, include a R8.6m one-off retrenchment cost following an effective halving of the mine's operations.

Mr Maude said the St Helena mine was set to make a solid return to profit.

At the Anglovaal and Johannesburg Consolidated Investment groups profits from gold mines increased during the December quarter.

Helped by an impressive performance from flagship Hartebeestfontein, Anglovaal lifted taxed profits by 57 per cent to R6.3m from R2.5m during the quarter.

The lower levels of production have forced the mine to take steps to restore profitability.

Royal Trustco negotiating alliance following review

By Robert Gibbons in Montreal

ROYAL TRUSTCO, Canada's second-biggest trust company, is negotiating an alliance with another institution, and the Toronto Bronfman family may cede its 48 per cent indirect control.

The Edger Bronfmans, related to the Montreal Bronfmans who control Seagram, won control of Royal Trustco in a spectacular takeover battle with a property developer Mr Robert Campneau in 1979.

In the past two years, RT has been hit by the property collapse in Britain and the US as well as the recession in Canada. While it has insisted its core fiduciary and banking business in Canada remained

sound, RT has sold major assets and has written down asset losses heavily.

Mr James Miller, 61, the chartered accountant who took over as chief executive on December 1, said: "RT prefers to seek an alliance with another large financial institution that would make a major equity investment."

"Talks are under way

حکما من المختار

INTERNATIONAL CAPITAL MARKETS

Weaker-than-expected retail sales spur UK issues

By Antonia Sharpe in London
and Patrick Harverson
in New York

UK government bonds firmed in fairly active trading yesterday as weaker-than-expected retail sales in December revived hopes of a further cut in base rate. Retail sales fell 0.7 per cent last month, compared with market expectations of a rise of between 0.3 to 0.4 per cent.

The interest rate speculation prompted a steepening of the yield curve, and at the short end, the 10 per cent gilt due 1994 rose 10 to 10.2% to yield 6.35 per cent. However, longer-dated issues were held back by

GOVERNMENT BONDS

the forthcoming auction, due on January 27, and the 9 per cent 2008 gilt closed at 101.8 down 4 on the day, to yield 8.82 per cent.

■ GERMAN government bond prices fell in late trading ahead of the Bundesbank's regular fortnightly council meeting today as hopes of a cut in headline interest rates waned.

The Bundesbank yesterday

accepted bids for DM60bn in a tender for 14-day securities repurchase funds, allocating funds mostly at 8.60 per cent.

The March bond contract traded on Liffe closed a 1% point lower at 92.95 in modest volume of little over 35,000 contracts, after an early high of 93.14 and a low of 92.92 in the afternoon.

Caution ahead of the Bundesbank's meeting spread to other European government bond markets. Dutch bonds tracked their German counterparts, falling in the late afternoon. However, dealers said that a correction had been expected after the sharp gains in the Dutch market recently. The new 10-year bond slipped 35 basis points to 99.35, to yield 7.08 per cent.

In elsewhere in Europe, Italian government bonds also ran into profit taking, and the Liffe March futures contract eased 9 basis points to 94.77.

■ JAPANESE government bonds closed slightly lower, weighed down by talk that the government might be forced to issue Y5,000bn-worth of deficit-financing bonds in the next fiscal year.

Earlier in the day, cash bonds and futures had risen to

their highest levels in nearly five years on growing expectations of a rate cut in Japan. Mr Hiroshi Mitsuaki, chairman of the Liberal Democratic Party's policy affairs research council, reportedly called for a decisive cut in the official discount rate.

The March futures contract rose to 109.63, its highest level since February 5, 1988, but it fell sharply to end at 108.21 in Tokyo after 10.37 on Tuesday. In London, the contract recovered to 108.29/30.

Some dealers said they expected some short-term weakness in the March contract but that a target of 110.95 was still possible. The yield on the benchmark No 145 10-year bond ended at 4.365 per cent in Tokyo, two basis points higher

on the day, and was broadly unchanged in London trading.

■ US TREASURY prices firmed slightly at both ends of the yield curve yesterday morning, aided by a mixture of speculative demand, buying by fund managers, and declining oil prices.

By midday, the benchmark 30-year government bond was up 4 at 10289, yielding 7.285 per cent. At the short end of the market, the two-year note was up 4 at 10048, to yield 4.352 per cent.

There was no fresh economic news released yesterday, so trading was relatively subdued, and attention was fixed on the presidential inauguration ceremony in Washington.

However, a decline in crude oil prices, a reaction to concil-

FT FIXED INTEREST INDICES

	Jan 20	Jan 19	Jan 18	Jan 15	Jan 14	Year ago	High	Low
Gilt Index	93.48	93.28	93.44	93.80	93.49	97.70	95.54	85.11
Bonds 100	106.67	106.74	106.81	106.87	106.71	100.00	110.26	97.15
Basis 100	Government Securities 100/100	Floating Rate Notes 100/100						
	for 1982/93. Government Securities high since compilation: 112.49 (3/1/93), low 46.18 (3/1/73)	Floating Interest high since compilation: 110.29 (12/1/92), low 36.82 (3/1/73)						

Source: FTSE. Data supplied by International Securities Market Association.

■ GILT EDGED ACTIVITY

	Jan 19	Jan 18	Jan 15	Jan 14	Jan 13
20-day average	104.5	99.3	97.0	96.8	97.1
Source: FTSE. Data supplied by International Securities Market Association.					

Source: FTSE. Data supplied by International Securities Market Association.

BENCHMARK GOVERNMENT BONDS

	Coupons	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10,000	10/02	108.889	+0.339	8.73	8.00	8.94
BELGIUM	8,750	06/02	107.700	-0.350	7.57	7.56	7.98
CANADA *	8,500	04/02	102.890	+0.189	8.21	7.98	
DENMARK	9,000	11/00	102.970	-0.059	8.46	8.92	9.16
FRANCE BTAN OAT	8,500	03/97	102.231	-0.360	7.83	7.90	8.22
GERMANY	8,500	11/02	105.820	-0.230	7.13	7.14	7.34
ITALY	12,000	05/02	94.900	+0.078	13.88	13.68	14.28
JAPAN No 118	4,200	06/98	102.847	-0.105	4.24	4.44	4.53
No 145	5,500	03/92	107.480	-0.037	4.38	4.43	4.60
NETHERLANDS	8,250	08/02	107.480	-0.270	7.12	7.21	7.41
SPAIN	10,300	08/02	91.1250	+1.000	11.89	12.30	12.50
UK GILTS	10,000	11/96	108.23	+1.032	7.02	7.18	7.24
	10,000	10/98	101.15	+0.022	8.82	8.79	8.88
US TREASURY *	6,375	09/02	96.21	-3.02	6.57	6.67	6.88
	7,825	11/92	103.31	-1.32	7.29	7.38	7.40
ECU (French Govt)	8,500	05/02	101.9850	-0.040	8.22	8.38	8.60
LONDON closing: *New York morning session * Gross annual yield (including withholding tax at 12.5% per cent by non-resident). Source: FTSE. Data supplied by International Securities Market Association.							

Source: FTSE. Data supplied by International Securities Market Association.

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COMPANY NEWS: UK

ICI insurance arm in marine deal at Lloyd's

By Richard Lapper

IMPERIAL Chemical Industries' insurance subsidiary, IC Insurance, is to reinsure more than £1m worth of business underwritten by a marine syndicate at the Lloyd's insurance market.

IC Insurance, which was formed in the 1920s to underwrite ICI's own risks, already sells insurance to other companies, but this will be the first time that it has had any dealings with Lloyd's, where insurance rates are rising strongly after three years of heavy trading losses.

IC Insurance will underwrite 5 per cent of a whole account "quota share" reinsurance policy for syndicate 741, which is managed by AJ Archer Holdings, the listed Lloyd's agency.

The syndicate specialises in marine risks such as ship hulls and oil rigs and expects to underwrite under £40m in premium income in 1993.

Quota share involves reinsurers assuming a set percentage of risk in return for the same portion of the original premium, less a commission.

However, new Lloyd's rules approved last summer, have increased syndicates' ability to make use of these arrangements in order to boost their capacity to accept premiums.

Under Lloyd's solvency rules

the syndicates can only accept premiums equal to their capacity, which directly reflects the capital traded by the names who back them.

Following the rule change syndicates are allowed to underwrite an extra 25 per cent of premiums if all of this amount is reinsurance by quota share with a company outside the market.

This year a number of syndicates have agreed such deals. Mr Robert Godden, IC Insurance marine manager, said: "It is a good opportunity. It didn't stretch our resources and there is no clash with the rest of our business."

IC Insurance had examined reinsurance deals with six Lloyd's syndicates.

Mr Godden stressed that IC Insurance also did deals with insurers outside Lloyd's.

"There is nothing new in it as far as we are concerned."

The deal has attracted interest because Lloyd's is currently examining ways in which it can attract institutional investors and insurance companies to participate directly in syndicates, in order to boost the market's shrinking capital base.

IC Insurance underwrites all classes of insurance. Its annual gross premium income amounted to about £110m in 1990.

Hunter Saphir suspended on bid talks

By Angus Foster

SHARES IN Hunter Saphir, the fresh produce and herbs and spices company, were suspended yesterday as the company announced it was in "advanced discussions" with a potential bidder.

Berisford International, the commodities and property group, has a 19.8 per cent stake in Hunter Saphir's ordinary shares, as well as some preference shares, following a 1988 asset swap.

However, it is understood Berisford is a willing seller of its stake to a third party and has been involved in the discussions. The Saphir family is the other main shareholder and owns more than 20 per cent of the company.

A number of possible suitors were rumoured to be behind the talks. These include food and agribusiness group Dalgety and Albert Fisher, the food processing and distribution concern.

Dalgety was thought to have previously approached Hunter Saphir, in early 1991, but the companies could not agree on price.

According to analysts, the recent fall in Hunter Saphir's share price made it vulnerable to predators. The company has been hit by low volumes at its new British Pepper and Spice factory in Northampton. That, and unsuccessful forays into areas like popcorn, have overshadowed the shares which have been falling since 1989 and touched 27p last October. They were suspended at 36p.

Hunter Saphir said a further announcement would be made today.

Coats makes agreed offer for Youghal

By Meggle Urry

oil field to Coplex Resources, the Australian exploration company which failed in a recommended bid for the Irish group. Tuskar, whose shares have been suspended at 1p since August, is expected to have some £25m in the bank if Coplex chooses to pay cash in the final tranche of the deal, due in August.

Tuskar said there was little merit in the hostile offer of two Amex shares for 11 of its own.

Aminex said the offer would be withdrawn if shareholders approved Tuskar's proposals to purchase a North Sea subsidiary of Bula Resources from the bid. Youghal's shares will be delisted.

The offer is 5p a share. Last week Coats took an option to buy 8.7m shares in Youghal from Jaykeel Investments, a Channel Islands-based investment group, for 3p a share.

Coats said that Youghal, for which it originally bid in 1987, had only been able to trade some of its borrowings and "to survive at all it will require a significant injection of capital". Youghal's properties have been valued at £5.5m.

It would not say how many sites were involved or who the buyers were. Details of the sale would be provided on March 4, with the 1992 full-year results.

The group said £25m of the purchase price was payable immediately, with the remaining £15m deferred for a period it would not specify. Tuskar's shares rose 4p to 19p yesterday.

Tuskar accuses dissident of hindering its strategy

TUSKAR, the Dublin-based oil and gas company, yesterday accused a stockbroker and dissident shareholder of trying to hinder its strategy through the hostile bid from fellow Irish resource group, Aminex.

This approach represents another attempt by Mr John Lord to frustrate the development of Tuskar under its recently reconstructed board", a statement from the company read.

Mr Lord sought unsuccessfully to oust the recently appointed chairman, Mr Duncan McGregor, at the annual meeting before Christmas.

His actions followed the sale of Tuskar's last asset - a 36 per cent stake in a Colombian

oil field to Coplex Resources, the Australian exploration company which failed in a recommended bid for the Irish group. Tuskar, whose shares have been suspended at 1p since August, is expected to have some £25m in the bank if Coplex chooses to pay cash in the final tranche of the deal, due in August.

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Ladbroke sells UK retail parks

By Michael Skapinker,
Leisure Industries
Correspondent

Ladbroke said yesterday that it reached agreement last December to sell its UK retail parks to a consortium of foreign investors for £80m.

It would not say how many sites were involved or who the

buyers were. Details of the sale would be provided on March 4, with the 1992 full-year results.

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NOTICE

WORLDINVEST INCOME FUND

DECLARATION OF DIVIDEND No. 32

The Trustees of the WorldInvest Income Fund are pleased to announce a final US\$7.50 per share distribution to Shareholders in respect of the half-year period from June 25, 1992 to December 30, 1992.

For holders of bearer units with accompanying coupons, Coupon Number 32, and any previously unpresented coupons, may be presented for payment on or after February 1, 1993 to:

BankAmerica Trust Company (Jersey) Limited,
PO Box 120, Union House, Union Street, St. Helier,
JERSEY, Channel Islands

For holders of registered units, the dividend will be distributed in accordance with individual mandating instructions in place.

Payments will be made subject to any applicable fiscal or other regulations within fourteen days of such presentation.

SPECIAL NOTICE

WorldInvest Income Fund ("the Fund")
On September 30, 1992, the Manager of the above Fund, WorldInvest (Managers) Jersey Limited ("the Manager") implemented certain changes in the way in which the Fund was to be administered and the Trustee, the Royal Bank of Scotland Trust Company (CI) Limited, gave its approval. The Manager wishes to draw attention to the key alteration which is the introduction of registered units.

The Fund has ceased to issue bearer units in respect of new applications to the Fund and now only issues registered units. The Manager recommends that all remaining bearer certificate holders take advantage of the open offer to exchange bearer units for registered units.

The bearer certificates should be sent to the Manager at WorldInvest (Managers) Jersey Limited, PO Box 178, Union House, Union Street, St. Helier, Jersey, Channel Islands. Upon receipt of these documents the Manager will prepare and despatch a statement showing details of the registered holding together with dividend mandates.

It is to be stressed that such a change from bearer to registered status is not compulsory. The Manager will maintain both bearer and registered records of units in issue at least until such time as all bearer certificates have been voluntarily surrendered.

WorldInvest (Managers) Jersey Limited
Manager
21 January, 1993

Hunter Saphir suspended on bid talks

By Angus Foster

R DAVID Crossland, chairman of Airtours, says he is not enjoying the acrimonious exchanges in the wake of the company's hostile £217m bid for fellow tour operator Owners Abroad.

"Sometimes it feels quite hurtful. I read about myself in the newspapers and I think: 'I must be a really bad person. I must be the sort of person who goes home and kicks the wife and the cat,'" he says.

He concedes that he should perhaps have considered his personal sensitivity before launching the bid earlier this month.

He does not, however, appear squeamish about attacking Owners Abroad's performance, beginning with what he calls its "misguided policy of brand proliferation."

The question of what brand names to give the holidays they sell is one of the most striking differences between the two companies. Mr Crossland says that if the bid succeeds he will reduce sharply Owners Abroad's brands, raising the question of how successful he will be in keeping its customers.

Virtually everything Airtours sells carries the company's name.

It does sell self-drive camping and mobile home holidays under the name EuroSites. It also last year acquired the Pickfords chain of travel agencies, which continues to trade under its original name.

Otherwise travellers buy Airtours holidays, whether they are going to the Mediterranean or Florida. Most fly Airtours international, the eight aircraft charter carrier.

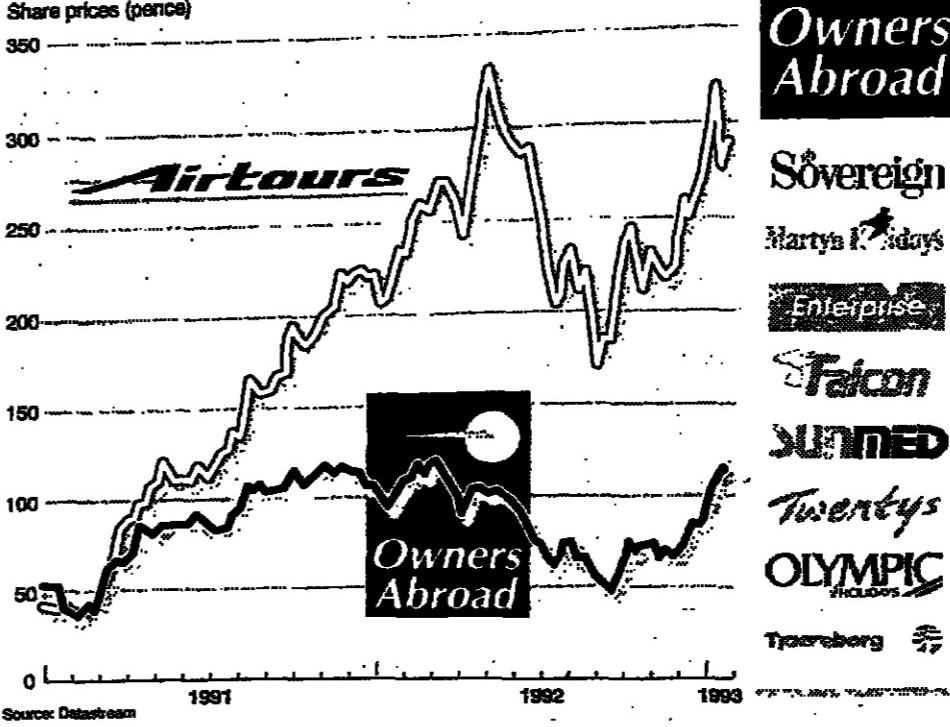
Most Owners Abroad customers probably have no idea which company sold them their holiday. Its package tourists travel under a bewildering range of brand names.

The company was created to sell airline seats to people with

Michael Skapinker on Airtours' plans for a sharper profile for Owners Abroad

The battle of the brands

Share prices (pence)



holiday homes abroad. It still operates a small business selling seats under the Owners Abroad name.

The 1990 purchase of Redwing, which was 50 per cent owned by British Airways, brought in names such as Sovereign, Enterprise, Martin Rooks and Sunned. There have been several other acquisitions, adding names like Taastrup, which sells direct to the public rather than through travel agents. Owners Abroad's airline is called Air 2000.

Mr Lester Klein, Owners Abroad chairman, says the company has reduced the number of its brands from 13 to nine. Several of the nine do, however, have sub-brands.

Mr Klein argues that the advantage of multi-branding is that different holidays can be sold to different markets.

Sovereign offers up-market packages, Martyn Holidays sells trips to Portugal for older families, Twentys appeals to the youth market, Sunned offers cheap holidays to Greece and Turkey, Olympic sells more expensive holidays to Greece.

Specialised brands appeal to people who do not like to see themselves as part of the mass tourist market, Mr Klein argues.

Having several different names means Owners Abroad occupies more space on travel agents' racks. It also means that if one brand suffers from bad publicity it does not affect the rest of the company, he says.

Mr Crossland counters that the proliferation of brands is confusing; all package tourists want value for money. He refuses to specify what he will do with Owners Abroad's brands, but he makes it clear that there will be far fewer of them.

Many in the travel industry believe brands have limited effect. Most holidaymakers have little loyalty to a particular name or company.

Mr Lester Klein, group commercial director of Thomas Cook, the travel agents' chain, says his company has increased sales on some holidays by 30 per cent by putting its own name on them.

But then Thomas Cook, with which Owners Abroad intends to establish links if the Airtours bid fails, is one of the best-known travel brands in the world. Others make less

impact.

Mr Porter says: "Some customers will come in and ask us for a particular tour brand. But probably the majority come in and say, 'I'd really like to go to Spain next year and I'd like something to recommend.' They're looking for the right holiday rather than a particular brand."

Mr Crossland believes Airtours can hold on to most of Owners Abroad's holidaymakers, even if it does get rid of most of its brands, although he concedes that some customers will be lost.

The precedents, however, are not encouraging. When Thomson, the largest tour operator, acquired Horizon in 1989, the enlarged group had nearly 40 per cent of the package tour market. Last year, Thomson's share was about 30 per cent.

Mr Crossland says that what Airtours will be buying, if the bid succeeds, is Owners Abroad's destinations rather than its customers.

It will take over Owners Abroad's hotel beds, even if it sell them under different brands. Mr Crossland argues that customers do remain loyal to certain resorts and hotels.

But what of the hotel owners? When International Leisure Group, then the second biggest operator, collapsed in 1991, many of its senior executives were soon back in business, heading new companies. Owners Abroad executives displaced by a takeover would almost certainly do the same. Won't hoteliers prefer to sell their beds to the Owners Abroad contacts they have come to know?

Mr Crossland says the hoteliers will switch to Airtours, recognising that it had become a larger and stronger company.

He dismisses the operators' claim that they might effectively be denied access to some regional airports. Other charterers, like Air UK, Monarch Air and Caledonian, serve many of the UK's regional airports and would be able to supply the seats no longer made available by Air 2000.

What is more, these companies have active seat brokering businesses and would relish expanding to fill any gap left by a less active Airtours.

In the last year the charter market has also seen the arrival of Excalibur, a small airline backed by a venture capital group, which caters mainly for independent tour operators.

Owners Abroad does not share this vision of flexibility.

Mr Roger Allard, chief executive of Owners Abroad Leisure, says the small tour operators would not be able to persuade charter airlines to put on extra capacity. They would lose the flexibility, and to some destinations, the airlines would have difficulty getting extra landing slots.

Airline seats market key area for OFT review

By Richard Gourlay

ONE OF the key areas to be examined in the Office of Fair Trading's review of Airtours' bid for Owners Abroad is the future of the airline seat wholesaling market.

According to independent tour operators, Owners Abroad's willingness to act as a large-scale supplier of seats is essential to their viability. Their argument, put crudely, is that he who controls the seats, controls the business.

Airtours, on the other hand, says it would assess the profitability of the business. Airline wholes

COMPANY NEWS: UK

Exceptionals leave Kunick £12.5m in loss

By Peggy Hollings

KUNICK, the leisure company which recently sold a 50 per cent stake in its nursing home business to County NatWest Ventures, plunged into the red last year, amid unexpectedly high reorganisation charges and property write-downs.

Exceptional charges of £12.5m left the fruit machine company with pre-tax losses of £12.5m for the year to September 30 against a profit last time of £8.6m. Sales fell by 6 per cent to £109.5m.

At the operating level, profits were hit by a 26.8m fall to £2.7m in the group's fruit machines business, once the cash cow which was to have funded investment in the care services business. Overall operating profits fell from £14.6m to £6.5m.

Mr Christopher Burnett, chairman, said 1992 had been the "most difficult [year] ever experienced in the UK amusement machine industry". He blamed the recession and the disruption caused by the restructuring of the brewing industry following the Monopolies and Mergers Commission's inquiry into beer supply.

The exceptional charges covered a range of Kunick's efforts to meet the downturn from a £5.4m write-down on property to £4.9m for the closure of a cd/juke box manufacturing business. The setting up of the

nursing home joint venture resulted in costs of £2.6m.

Mr Burnett stressed the potential for Kunick following the care services deal in October. Debt had been cut from £27m to £10m, with gearing from 89 per cent to 19 per cent. The reduction was achieved through the transfer to the joint venture of £24m in bank borrowings, secured against the care services assets, and the £12.5m paid by CNWV for the 50 per cent stake.

The chairman said the two investors intended to float the joint venture, Goldsborough Holdings, within one to two years.

Mr Burnett said the visitor attractions business in France would be closed down or sold. In March, Kunick sold its London and York Dungeon attractions for a profit of £4m. This was offset, however, by a £3.4m extraordinary write-down on the French attractions.

Losses per share were 7.61p (0.38p earnings).

• COMMENT

Kunick has managed to survive thus far, leaving many to speculate that the real danger has passed. Certainly the recent rise in the preference shares add weight to that view. The question now, however, is whether one wants to invest in a fruit machine business – even one as lightly geared as Kunick. The upside depends on

Acquisitions help Resort advance 11% to £3.3m

By Angus Foster

RESORT HOTELS, which saw its share price collapse last year on uncertainty about expansion plans, has announced an 11 per cent increase in interim profits helped by acquisitions.

Pre-tax profits rose from £2.92m to £3.25m in the six months to October 31 as the group increased its portfolio of managed or owned hotels by eight to 54. Mr Robert Feld, managing director, said Resort hoped to win further management contracts this year, especially in areas like Manchester where it is poorly represented.

Turnover increased 28 per cent to £9.76m (£7.62m). Occupancy rates were stable at about 60 per cent while average room charges were almost unchanged at just over £40.

A £20.6m rights issue last

April, the fourth since the company floated in 1988, almost eliminated year-end debt of £22m. However, there was a £2.3m cash outflow during the period and Mr Feld said gearing would again rise sharply once two planned acquisitions of BES-funded companies, Country Resort Hotels and County Resort Hotels, were completed.

The purchases were cast into doubt when Resort's share price fell below 50p. But the company had now agreed to buy Country Resort for £905,000 and discussions with County Resort were continuing.

Earnings per share dropped from 3.61p to 2.5p, while the interim dividend is maintained at 1.2p. The shares, which last year fell from over 80p to 19p before recovering, fell 2p yesterday to 40p.

NEWS DIGEST

13% rise at Beales Hunter

LOWER INTEREST costs and the contribution from newly-acquired subsidiaries were the main factors behind the 13 per cent profits rise at Beales Hunter in the half-year to November 30.

The refrigeration and electrical components company raised sales to £24.4m (£20.8m) the pre-tax figure increased to £1.36m (£1.2m). This was after an exceptional debit of £50,000 representing reorganisation costs. The interest charge was £53,000 (£109,000).

The interim dividend is increased to 2.45p (2.3p) on earnings of 10.4p (11.5p).

The shares fell 11p to 275p.

Bellwether still set on winning Aberdeen

Bellwether Exploration Company said yesterday that it remained convinced of the merits of its proposed merger with Aberdeen Petroleum, which would improve the marketability of both companies' shares.

On Monday, Aberdeen urged investors not to support the suggested swap of 3.75 Aberdeen shares for each of Nasdaq-listed Bellwether's, saying there was minimal marketability in the latter's stock.

Yesterday Bellwether used the same claim against its target.

It added that a merger would make considerable expertise

available to Aberdeen, through the services of Torch Energy Advisors, which manages Bellwether's oil and gas assets worth \$1.3bn.

Bellwether also stressed that 57 per cent of its shares are held by three UK-based institutions.

Aberdeen's shares yesterday added 1/2p to 11p.

Wm Ransom keeps up early growth

The good start made by William Ransom & Son in the opening four months continued, and for the half year ended September 30 1992 the group lifted sales 7.5 per cent and pre-tax profits 15 per cent.

The group manufactures pharmaceuticals, toiletries and cosmetics, and is involved in research for the food and beverage industry.

Sales came to £3.4m (£2.17m) and profits £289,000 (£251,000). Earnings per share were 1.24p (1.16p) and the interim dividend is again 0.525p.

All-round growth as RCO rises to £4.7m

RCO Holdings achieved "modest growth" in all areas of the business and lifted pre-tax profit from £4.32m to £4.72m in the year ended September 25 1992.

Turnover of this supplier of integrated site support services rose nearly 10 per cent to £47m (£42.9m), and the operating profit worked through at £4.42m (£4.19m).

Earnings for 1991-92 were up from 27.16p to 29.16p per share. The final dividend is 9.24p for a total of 13.86p (12.5p).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Beales Hunter	Int 2.45	Feb 26	2.3	-	9.25
Clark (Matthew)	Int 0.75	Apr 8	6.5	-	6.11
Colorvision	Int 2.5	Mar 8	3.1	-	2.25
Electron House	Int 1.05	Apr 6	1	-	4
Gartmore America	Int 1	Apr 2	1	-	1.4
Kunick	Int nil	-	0.8	nil	0.5
OLIM Convertible	Int 4.6	Feb 26	4.5	8.8	8.5
Ransom (Nm)	Int 0.525	Apr 2	0.525	-	1.77
RCO Holdings	Int 9.24	Mar 1	8.4	13.86	12.6
Resort Hotels	Int 1.27	Mar 31	1.2	-	3.45
St David's Inv	Int 3	Mar 31	3	-	14.5

Dividends shown pence per share net except where otherwise stated.
*On increased capital. \$USM stock. For 18 months.



By Matthew Curtis

EXPEDIER, the floundering ticket and box office computer group, announced an eleventh-hour rescue package yesterday, based on a £4.5m share placing, capital restructuring, and management revamp.

The deal will see Expedier, which has been living off extended ticket facilities since 1991, pay £2.6m for the remaining 50 per cent stake in its ticket sales joint venture with Wembley, owners of the national stadium and box office. Wembley will receive 250m shares equivalent to an 18 per cent stake, while Expedier's new-look business

will take on the joint venture's debts.

Wembley also said yesterday it would not match first half pre-tax profits of £2.5m in the second half. The shares fell 2.4p to 17p.

Expedier's new-look business will be renamed The Ticketing Group, owning the First Call and Keith Proctor ticket agencies, and Space Time Systems, the computerised box office system (BOCS) supplier. Expedier will issue another 495m shares at 1p each on the basis of 18 new shares for every seven held. The cash raised will reduce borrowings – which stood at £10.5m on

December 18 – by 51m.

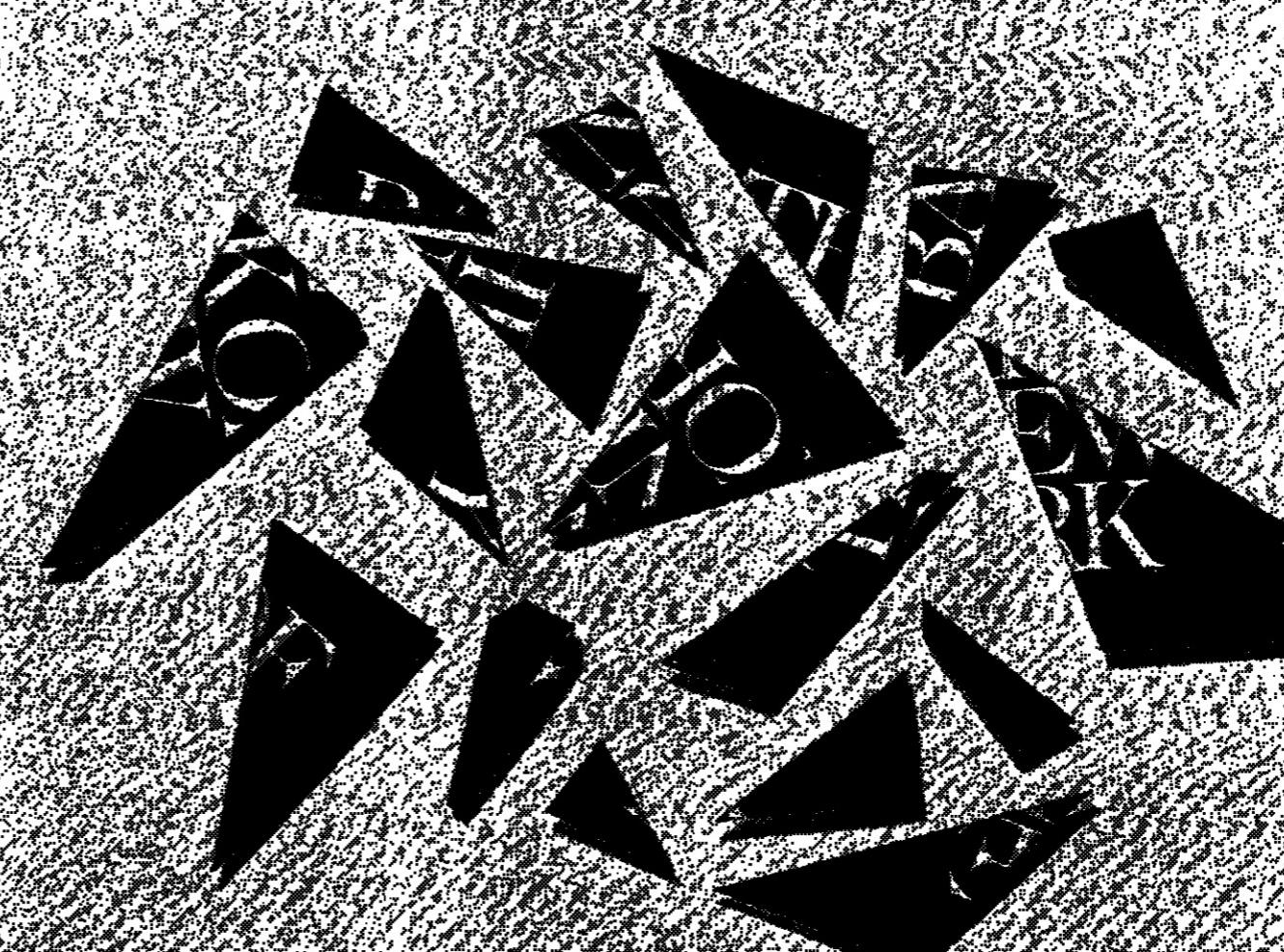
Mr Richard Templeton, of advisers Richard Fleming, said Expedier would not be able to stay in business without a capital injection. The deal amounted to "a reconstruction with a severe health warning".

The group remained highly geared, reliant on another full year of non-demand facilities provided by its bankers to meet working capital requirements. It had to meet an outstanding preference dividend payment, and trading conditions, with single-tier West End ticket sales, were "uncertain". Expedier was yet to sell Minster, its furniture hire subsidiary.

The rescue package was put together by a consortium including Mr Karl Sydow and Mr Andrew Myers, directors of the former joint venture, now appointed deputy chairman and finance director. Mr Clive Ng, a director of entertainment and real estate companies in the US and Malaysia, provided finance and joined the board as non-executive director along with Wembley director Mr Alex McCindle.

Expedier reported a reduced pre-tax loss of £573,000 (£1.42m) in the half-year to June 30 on sharply lower turnover of £3.36m (£6.29m).

SOME PEOPLE ARE PUZZLED ABOUT WHICH U.S. BANK OFFERS THE WDEST RANGE OF SECURITIES PROCESSING SERVICES.



- Working costs per kilogram**
 - decreased by 1.1% on previous quarter
 - decreased by 2.3% on quarter ended December 1991
- Income after tax and capex**
 - up 0.1% on previous quarter
 - up 115.5% on quarter ended December 1991



• Dividends

- Buffels 150 cents per share**
- Grootvlei 25 cents per stock unit**
- St. Helena 20 cents per share**
- Stilfontein 30 cents per share**

GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31 DECEMBER 1992

All companies mentioned are incorporated in the Republic of South Africa

The GROOTVLEI Proprietary Mines Limited

Company Registration No. 0102088/05

Marginal operation

Issued capital - 11 428 818 stock units of 25 cents each.			
	Quarter ended	Quarter ended	Year ended
OPERATING RESULTS	31.12.1992	30.9.1992	31.12.1992
Mined (m)	27 576	27 600	110 955
Ore milled (t)	111 000	112 000	458 000
Yield (t)	105	924	2 516
Gold produced (kg)	847	845	2 516
Working revenue (R'000)	32 388	31 245	32 081
Working costs (R'000)	20 255	20 322	18 595
Working income (R'000) (m)	17 474	16 984	16 181
Working income (R'000)	2 403	1 013	2 811
Gold price received (R'000)	32 370	31 024	32 000
Gold price received (R'000)	343	356	348
FINANCIAL RESULTS (R'000)			
Working revenue	20 954	19 497	80 741
Working costs	19 289	18 885	6 569
Working income - net	1 955	632	1 174
Tribute payments - net	1 209	310	1 743
Income before tax and lease	1 731	2 170	11 096
Tax and lease	471	305	2 381
Income after tax and lease	1 260	1 861	9 515
Capital expenditure.....	272	672	3 436
Dividend declared.....	2 650	-	5 720
	Quarter ended	Quarter ended	Year ended
31.12.1992	30.9.1992	31.12.1992	
Black baryte (m)	302	302	7 000
Kim. baryte (m)	1 247	1 200	5 233
Black baryte (m)	265	212	771
Sampled (m)	207	198	3 200
Advanced (m)	100	111	102
Average value - gold (g/t)	15.20	33.4	41.3
Average value - gold (g/t)	1 293	444	505

REMARKS

- Estimated capital expenditure for the next six months - R1.0 million.
- Hedging profits of R187 000 from the forward sale of 3 884 ounces of gold are included in working revenue. As of 31 December 1992 - 26 800 ounces were hedged at an average price of R34 238 per kilogram. This position is managed on an ongoing basis.
- A new limit for the next fiscal year has been agreed to by the authorities without any limitation on dividends.
- Final dividend No. 108 of 25 cents per stock unit was declared.

Beatrix mine

(A division of Buffelsfontein Gold Mining Company Limited)

Sharp increase in profits

In terms of an agreement, 16 percent of the distributable income from the Beatrix mine is attributable to Buffelsfontein and 84 percent to Beatrix.			
	Quarter ended	Quarter ended	6 months ended
OPERATING RESULTS	31.12.1992	30.9.1992	31.12.1992
Mined (m)	125 204	121 241	518 000
Ore milled (t)	518 000	517 000	1 033 445
Yield (t)	51	50	5.1
Gold produced (kg)	3 152	3 102	8 254
Working revenue (R'000)	32 366	31 283	31 828
Working costs (R'000)	22 528	22 500	22 500
Working income (R'000)	158 38	140 14	138 26
Gold price received (R'000)	10 040	7 927	8 982
Gold price received (R'000)	32 366	31 024	31 117
Gold price received (R'000)	343	350	348
FINANCIAL RESULTS (R'000)			
Working revenue	102 018	97 041	199 059
Working costs	99 285	97 287	141 287
Working income - net	2 733	1 754	5 772
Sundry income - net	1 731	-	3 328
	31 645	24 591	50 236
Royalty payments - net	1 731	-	3 328
	15 203	14 556	29 859
Income before tax and lease	18 073	11 632	29 705
Tax and lease	5 238	3 702	9 930
Income after tax and lease	12 745	7 930	20 775
Capital expenditure.....	1 817	1 778	3 598
Dividends on preference shares.....	7 000	5 000	12 000
	1 051	1 051	1 051
DEVELOPMENT - Beatrix Reef			
Advanced (m)	2 274	8 799	18 073
Advanced on reef (m)	2 278	7 258	4 108
Sampled (m)	1 987	1 737	3 734
Channel width (cm)	165	160	152
Average value - gold (g/t)	16.3	16.0	17.1
Average value - gold (g/t)	975	421	1 188

REMARKS

- Estimated capital expenditure for the next six months - R1.0 million.

- Hedging profits of R187 000 from the forward sale of 3 884 ounces of gold are included in working revenue. As of 31 December 1992 - 26 800 ounces were hedged at an average price of R34 238 per kilogram. This position is managed on an ongoing basis.

- A new limit for the next fiscal year has been agreed to by the authorities without any limitation on dividends.

- Final dividend No. 108 of 25 cents per stock unit was declared.

ST. HELENA Gold Mines Limited

Company Registration No. 0520743/06

Yield improved by rationalisation

Issued capital - 9 625 000 ordinary shares of R1 each.			
	Quarter ended	Quarter ended	Year ended
OPERATING RESULTS	31.12.1992	30.9.1992	31.12.1992
Mined (m)	125 204	121 241	518 000
Ore milled (t)	518 000	517 000	1 033 445
Yield (t)	51	50	5.1
Gold produced (kg)	3 152	3 102	8 254
Working revenue (R'000)	32 366	31 283	31 828
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	31 645	24 591	50 236
Royalty payments - net	1 731	-	3 328
	15 203	14 556	29 859
Income before tax and lease	18 073	11 632	29 705
Tax and lease	5 238	3 702	9 930
Income after tax and lease	12 745	7 930	20 775
Capital expenditure.....	1 817	1 778	3 598
Dividends on preference shares.....	7 000	5 000	12 000
	1 051	1 051	1 051
DEVELOPMENT - Beatrix Reef			
Advanced (m)	2 274	8 799	18 073
Advanced on reef (m)	2 278	7 258	4 108
Sampled (m)	1 987	1 737	3 734
Channel width (cm)	165	160	152
Average value - gold (g/t)	16.3	16.0	17.1
Average value - gold (g/t)	975	421	1 188

REMARKS

- Estimated capital expenditure for the next six months - R1.0 million.

- Hedging profits of R200 000 from the forward sale of 11 173 ounces of gold are included in working revenue. As of 31 December 1992 - 50 278 ounces were hedged at an average price of R34 238 per kilogram. This position is managed on an ongoing basis.

- Treatment of allines by Free State Consolidated Gold Mines (Operational Limited) started at a profit of R34 238 per kilogram.

- Final dividend No. 76 of 20 cents per share was declared.

BRACKEN Mines Limited

Company Registration No. 0501126/06

Cost effective closure assured

Issued capital - 14 000 000 shares of 90 cents each.			
	Quarter ended	Quarter ended	Year ended
OPERATING RESULTS	31.12.1992	30.9.1992	31.12.1992
Mined			

COMPANY NEWS: UK

Matthew Clark rises 9% in difficult market

By Philip Rawstorne

MATTHEW CLARK, the British wines and mineral water producer, lifted first half pre-tax profits 9 per cent to £2.42m in "a recessionary trading environment."

Earnings per share for the six months to October 31 improved slightly from 16.4p to 16.5p and the interim dividend is raised from 6.5p to 6.75p.

Operating profit increased 21 per cent to £2.45m on turnover which declined 2 per cent from £27.60m to £26.06m.

Sales of Strathmore Spring water, which the company acquired in May last year, rose 23 per cent in a market which remained static during the latter part of 1992, said Mr Peter Aikens, chief executive.

"Whilst we are confident that the UK market for bottled water will resume growth as

the economy improves, competition in the sector will remain intense," Mr Aikens added. "We intend to build demand for Strathmore Spring Water with substantially increased levels of marketing expenditure."

Old England British sherry retained brand leadership in a market which grew 4 per cent compared with a 6 per cent decline in Spanish sherry sales.

The company increased market share in spite of the increase into brand sales by private label business, Stone's Original Ginger Wine performed well.

The company is investing £3m in its Barchester Wines, which should improve quality, increase efficiency and provide better facilities for product development, Mr Aikens said.

Cost reductions had been made in most areas of the business, particularly production

Wolverhampton warns of fall in beer sales

By Philip Rawstorne

A 3 PER CENT decline in overall beer consumption this year was forecast yesterday by Mr David Thompson, managing director of Wolverhampton & Dudley Breweries.

The fall in sales through pubs would be steeper, he said at the company's annual meeting - "that means there will continue to be many pub closures across the country."

Mr Thompson told shareholders that although the state of the economy was a drag on beer consumption, the main impact on the business was now coming from the decline in the numbers of 18 to 25 year-olds.

"Per head, this group spends both more money and more time in pubs than any other section of the population; thus the decline of this group will have a disproportionate effect on overall consumption and on drinking in pubs in particular."

National brewers, recovering from reorganisation, would pose a greater competitive threat. "Profit margins in the free trade and take-home sectors will be under pressure throughout the year," Mr Thompson said. "1993 will be tough."

CIA to sign Italian equity-linking deal

By Gary Mead, Marketing Correspondent

CIA GROUP, the USM-quoted London-based media buying and planning group, plans to sign by March an equity-linking deal with the privately-owned Italian media company Medianetwork, joining the two for the purposes of pan-European media buying.

CIA intends to issue shares to cover the deal. The initial consideration, worth about £3m, will give shareholders of Blufin, parent of Medianetwork, about 10 per cent of the enlarged share capital of CIA.

That stake could increase to a maximum of 18 per cent, depending on the future profitability of Blufin.

Under the agreed terms, Blufin shareholders must keep the shares for a minimum of 2 years; thereafter it will be

allowed to sell 20 per cent of its holdings a year.

CIA already works informally with other media-buying companies in Europe; this is its first equity-linking deal. CIA's subsidiary, CIA International, was specifically set up to handle accounts of multi-national clients, such as Nike, Shell, Dunhill and Wrigley's.

CIA International now does all Nike's pan-European media buying. Nike has increased its business with CIA to billings of £40m.

Blufin's pre-tax profits for the year ended December 31 1992 are expected to be in the region of £1.5m (£860,000). Analysts are forecasting a 22 per cent rise in CIA's 1992 pre-tax profits to £3.5m, with turnover increased 30 per cent. Earnings per share are expected to grow 13 per cent to 15.34p. CIA currently has cash reserves of about £10m.

Dumas placing proposals as losses increase

By Jean Marshall

DUMAS Group, the USM-quoted food manufacturer which requested the suspension of its shares last July pending financial clarification, has announced proposals for a placing to raise up to £2m and a reorganisation and reduction of capital.

The company also reported a pre-tax loss of £270,000 for the year to January 31 1992 against profits of £34,000 and further losses of £247,000 (£162,000) in the six months to July 1992.

The directors propose to subdivide each existing 10p ordinary share into one share of 2p and one deferred share of 8p. They propose to cancel the deferred shares and reduce the share premium account to eliminate the deficit on the profit and loss account.

The plans also include a pla-

cing of 938,750 cumulative redeemable 6 per cent preference shares of 1p each at par and of up to 22,22m new ordinary 2p shares at 5p.

A change of name to John Lusty Group will also be put to shareholders.

On completion of the share issues, Mr Arne Bergbrant will stand down as chief executive but will continue as non-executive chairman. A number of other management changes will also take place.

Mr Bergbrant said that despite the disappointing results he was convinced that following the proposed refinancing the company would be in a position to capitalise on its potential.

Losses per share for the year to January amounted to 15.34p (0.34p earnings) while for the six months period losses were 7.29p (3.71p).

COMPANY NEWS IN BRIEF

COOSEN GROUP, the industrial materials group in the midst of restructuring, has agreed in principle, to sell two US subsidiaries - Monmouth Plastics and Texapox Corporation - to MA Hanna Company, the international speciality polymers company. Combined net assets of the two companies were \$10.5m (£5.9m) at the end of 1991.

CUSSINS Property Group is to sell its interest in the Denmark Centre in South Shields, Tyne & Wear, for £2.8m cash. The proceeds will be used to reduce group borrowings.

GOODHEAD Group, via its subsidiary Goodhead Direct, has sold for £137,000 the Readers Offers business to Notaslow Forty-Four.

NO PROBE: Ecclesiastical Insurance Office's proposed acquisition of shares not already owned in St Andrew

Trust is not to be referred to the Monopolies and Mergers Commission.

PEER, the multinational traffic and field data systems concern, has sold Computer Instruments Corporation to its US management for a price equal to its net assets of \$1.21m (£775,000).

SHANKS & McEWAN, waste management company, has acquired Land Fill Gas for £480,000 in cash. LFG, through a joint venture with a Norwegian subsidiary, specialises in the generation of electricity from landfill gas.

SINCLAIR (William) Holdings has paid a deferred consideration of \$233,684 to the vendors of Seeto Company, which Sinclair acquired for an initial £5m in April 1992. A further £135,000 will be paid in September for the year to June. There is no further consideration.

Restructuring benefits push up Electron

By Paul Taylor

ELECTRON HOUSE, the Reigate-based distributor of electronic components which has undergone substantial restructuring in the last few years, yesterday reported a 44 per cent gain in interim pre-tax profits and is raising the dividend.

Helped by higher sales and operating profits from continuing operations, and lower interest costs, pre-tax profits rose from £295,000 to £544,000 in the six months ended November 30 1992.

Earnings per share grew to 1.68p (1.03p) and the interim dividend is being increased by 5 per cent to 1.05p (1p) per share.

Sales from continuing operations increased by 24 per cent to £35.9m

(£29m) and generated £1.42m (£815,000) of operating profits. Discontinued operations added sales of £10.6m (£31.1m) and operating profits of £162,000 (£548,000).

Mr Robert Leigh, chairman, said the results provided further evidence of the benefits of the restructuring and were "particularly encouraging" given the prolonged depressed economic conditions.

He said: "These results demonstrate that we continue to increase market share while maintaining tight control of overheads. Every sector of the group increased its sales and profits in local currency over the same period last year." He said six of the group's remaining eight companies improved their operating profit margins.

Although the UK market for electronic components grew by about 4 per cent in 1992, with flat demand for passive and electro-mechanical components and a 6 per cent increase in semiconductors, Electron captured market share as component sales grew by 18 per cent.

Component companies in Australia and New Zealand also performed well, although results in the first quarter were depressed in sterling terms by the weakness of the Australian dollar.

Electron's two remaining systems companies, which both hold strong positions in niche markets, also increased sales although profit growth lagged expectations.

The group completed the sale of its high volume, low margin Bytech com-

puter wholesaling business in August. The purchaser paid £5m for £4m of net assets and assumed over £5m of bank borrowings.

As a result, Mr Leigh said the group's borrowings had fallen to just under £4m and gearing had been cut from more than 110 per cent at the end of May to between 30 and 40 per cent. Interest costs in the first six months fell to £732,000 (£1.17m).

Under new accounting rules the group recorded a £149,000 extraordinary item in the first half. That reflected the difference between the £750,000 remaining goodwill previously written off to reserves on the acquisition of the computer wholesaling group and the £802,000 profit after costs and tax on its disposal.

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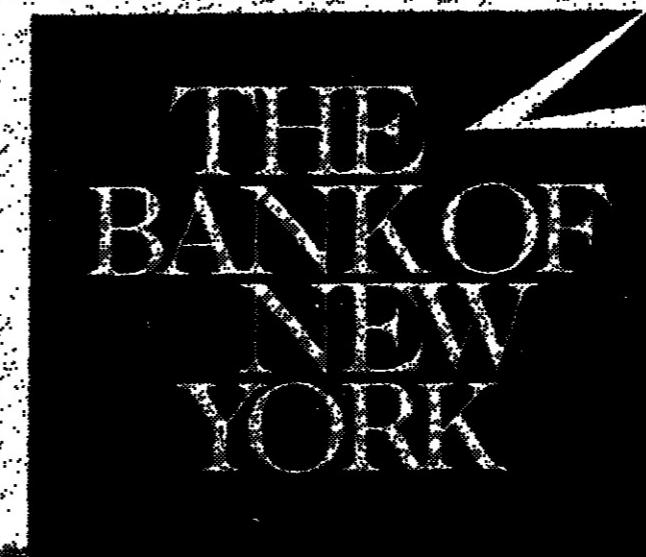
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COMMODITIES AND AGRICULTURE

North Sea oil dips below \$17

By Deborah Hargreaves

NORTH SEA oil prices dipped below \$17 per barrel for the first time in a week yesterday following a sharp drop in the New York market on Tuesday night. London and New York prices were depressed yesterday with North Sea Brent crude prices for March delivery touching \$16.95 a barrel.

The March futures contract on the New York Mercantile Exchange fell by 19 cents to \$18.51 per barrel in mid-day trading.

The fall of more than 50 cents a barrel in the New York futures market on Tuesday night followed the release of a weekly report on oil stocks by the American Petroleum Institute. The API reported a rise in crude stocks of 7.5m barrels in the previous week, with gasoline inventories increasing by 6m barrels.

The stock figures unnerved the market as they came out higher than analysts' expectations. Crude oil stocks rose as imports continued to build up at Gulf of Mexico terminals, but demand remained sluggish and US refineries cut their production runs to just under 85 per cent capacity utilisation.

Another factor that sent prices falling was the ceasefire

mooted by Saddam Hussein, Iraq's leader, on Tuesday. Crude prices have increased slightly on the back of tension in the Middle East even though Iraq does not export oil at present.

In the North Sea, the Sullom Voe loading terminal remained closed because of high winds.

Storage tanks at the terminal and at Chevron's Niniyan platform are almost full, meaning production could be cut. These problems have had little effect on the oil price.

The oil products market is still extremely weak as the weather remains mild in Europe and North America, depressing demand. Gas oil prices moved \$2 a tonne lower on the Rotterdam market yesterday to \$156 a tonne.

The crude market remains over-supplied with oil as demand is low and traders are still looking to the Organisation of Petroleum Exporting Countries for leadership in cutting output.

"Clearly for this market to turn around, we've got to get something out of Opec and not just pledges, but action," said Mr Andrew LeBow at E.D. & F. Man, the international trading house, in New York.

Industry urges CIS aluminium quota

By Kenneth Gooding,
Mining Correspondent

THE EUROPEAN aluminium industry is appealing to national governments for stringent quotas to be imposed on aluminium imports from the Commonwealth of Independent States. The industry says it operates at a loss and its viability is "seriously endangered".

Producers in France, Germany, Italy, Spain and the UK want their governments to press the European Commission to restrict CIS aluminium imports to the European Community to \$2,000 tonnes a year, compared with the estimated

600,000 tonnes that flooded the EC in 1992 and 450,000 tonnes the previous year.

"If this problem is not dealt with very quickly it will solve itself - all the European smelters will have closed down," said one industry official yesterday.

The producers say \$2,000 tonnes was the average annual tonnage imported to all western markets during the last three "normal" years before the dramatic and unexpected increase in aluminium exports from the former Soviet Union since 1990.

They want quotas to cover new and secondary (scrap) aluminium to close a loophole

being used by some traders who export new metal from the CIS but call it "scrap". Producers say this competes directly with new metal.

In documents presented to governments, they say that, because the EC is the closest large consuming area to the CIS, it is bearing the brunt of aluminium exports from that region. Those exports were recently estimated by the CIS industry to have reached more than 1.2m tonnes last year.

The European producers suggest CIS imports have depressed aluminium prices on the London Metal Exchange - the most widely-used guide to world prices - and forced the

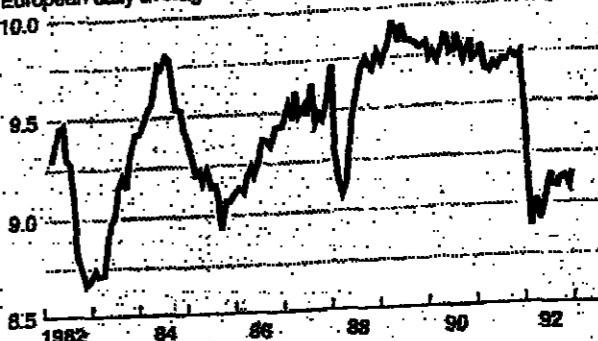
European industry to make costly production cuts.

Europe accounts for about 25 per cent of world aluminium supply but 80 per cent of the 1.1m tonnes of capacity has been shut down, either temporarily or permanently, because of low prices in the region. Earlier this week Alusuisse-Lonza announced the permanent closure of its smelter in the Valais canton of Switzerland, while Insepl said it was discussing with its unions substantial permanent output cuts at two smelters in Spain.

The European producers complain of "the total lack of official statistics or reliable information regarding the

Aluminium

European daily average output rate ('000 tonnes)



activities of the former Soviet aluminium industry" and say "the disorganisation of the CIS exporting structures is further aggravating the situation". They suggest quotas should

stay in place until the CIS stimulates a revival of its domestic market and/or adjusts its sales and pricing policies "to market economy rules and mechanisms".

SA platinum mine opens to chorus of dissent amid static prices

By Philip Gawith in Johannesburg

SOUTH AFRICA'S Northam platinum mine opens today against the background of a static platinum price and considerable dissension among local analysts as to the merits of the project.

"Clearly for this market to turn around, we've got to get something out of Opec and not just pledges, but action," said Mr Andrew LeBow at E.D. & F. Man, the international trading house, in New York.

Although the mine will not be a particularly large pro-

ducer - between 230,000 and 250,000 troy ounces a year at full production, about 6 per cent of world supply - its progress is being keenly watched. Not only does it represent the first venture into platinum for Gold Fields of South Africa, but recent attempts to expand platinum capacity in South Africa have met with mixed fortunes.

Although Rustenburg, Impala and Lonrho, the three main producers, have all increased capacity in recent years, the weak state of the

market has caused Impala to defer development of the Messina and Barplats projects, and Lebowa Platinum has also encountered problems with the expansion of its Atok mine.

Critics of Northam, like Mr Kevin Kartun of stockbrokers Frankel Pollak Vinterdinge, cite four main concerns: that the mine is unequivocally a high cost producer and therefore vulnerable in any price squeeze; that ore reserves below 2,000 metres may not be accessible because of heat problems, shortening the

mine's life; that considerable gambles are being taken with various new technologies; and that the grades claimed by the company are excessively optimistic.

Mr Dave Russell of brokers IRIS & Menell Rosenberg takes a more optimistic view. He argues that the planning and design of the mine has been methodical and well proven, and that the predicted grades make the mine a medium-cost rather than high-cost producer. He is also confident the company has the requisite techni-

cal expertise to deal with any mining problems that might arise.

Although a platinum price of \$360 an ounce is probably considerably lower than that envisaged when the mine was conceived in the mid-1980s, Mr Jeremy Coombes of Johnson Matthey says the rationale behind its development is still valid. Although much of the increased autocatalyst demand the mine sought to cash in on has already taken place, widespread and stringent emissions legislation should ensure this

Subsidy cut highlights the ups and downs of hill sheep farming

David Blackwell on how the phasing out of the Hill Livestock Compensatory Allowance will affect the Lake District

B RITAIN'S HILL sheep farmers are up in arms over the Ministry of Agriculture's decision to cut one of the mainstays of their income - the Hill Livestock Compensation Allowance.

The National Farmers' Union has described the £2.25 reduction in HLCA as for breeding ewes to £6.50 as an arbitrary step that will inflict a crippling blow on a hard-pressed sector of the agricultural industry.

The ministry has strongly defended the move, which is part of the switch towards a uniform system of subsidies within the European Communities within the single market. UK hill farm incomes were up 66 per cent in 1991-92 and were expected to rise further this year, said one official. The ministry is forecasting an average cash income of £18,600 for hill sheep farmers in 1992-93, compared with £10,900 in 1990-91.

At an angry meeting at the Newfield Inn, Seathwaite, in the Duddon Valley earlier this month, Lake District hill farmers argued that while incomes were up, they had risen from a very low base. "What's 66 per cent of nothing?" 1991 was

about the worst year - we have certainly not got back to 1994 figures," one said.

Hill sheep farms rely heavily on subsidies, and the HLCA system - funded 25 per cent by the EC and 75 per cent by the UK government - was designed specifically to keep people farming on the hills. Government statistics show that fewer people are leaving the hills than are leaving agriculture in other parts of the country - but hill farmers question whether this will remain the case.

Farmers are notoriously

tight-lipped about their accounts. But Mr Maurice Hall, who runs nearly 1,300 sheep at Stowgill Farm, near Kabe in Cumbria, was willing to open his books to show the effect of the cut. His total income per ewe in 1992 was £41.24, made up as follows: HLCA £2.75, sheep annual premium (the EC support) £18.79, sale of lambs £10 and sale of ewes £3.70. Both the last two payments are averaged out per ewe.

He does not include wool sales in the accounts, as the amount received merely covers the cost of shearing.

Increases in the sheep annual premium, but he felt that the Government action suggested that if the hill farmers reached profitability, the money would be cut.

"I have made no money for reinvestment in the last three years," he said. "I have not bought anything - not even second hand."

The ministry believes the hill farmers have not yet fully grasped the increased benefits that will be coming their way through the EC sheep annual premium, which one official said would give a gross margin of £30 per ewe. The increases after its withdrawal from the Exchange Rate Mechanism in September.

Before last September the sheep annual premium was £14.61, plus a £4.37 supplement for less favoured areas (LFAs) - a category which covers most of the upland farming land in the UK. Since the payments have risen to £17.25 and £5.78 respectively, a total increase of £4.05 - which more than offsets the cut in HLCA.

The cut in this year's HLCA will take nearly £3,000 off the budgeted income that he presented to his bank last September. He admitted that some of this would be made up by

kept on each farm in 1991.

Mr John Gummer, the agriculture minister, told Devon NFU earlier this month, that the higher annual premiums and increased LPA supplement, together with the rise in hill farm incomes last year, were worth an estimated £50m while the cut in HLCA would take back only

The increase in sheep annual premium has failed to impress the Lake District hill farmers, however. In the Penrith area a petition protesting against the HLCA cuts has been signed by nearly 800 local people and 30 farmers will be bringing it to the Houses of Parliament next week to join other NFU farmers from all over the country who want MPs to reverse the decision.

Mr David Ellwood, a National Trust tenant with 1,000 ewes in the Duddon valley, was one of 12 who tendered in 1988 for Bassenthwaite Farm, built in 1895, the type of farm a tourist would expect to find on National Trust property. He moved there with his wife and children from his father's farm Eskdale, where he was born

and brought up but which could no longer provide them with a living.

He is puzzled that the government income statistics show hill farm incomes rising, pointing out that his lambs were selling for £13 to £14 apiece in his first year, but made only £1 in 1992.

"Even before the cuts it was hard enough to make a living here," he said. "Gummer should come up and see how we actually live in the hills."

The Newfield Inn the farmers said it was their work that kept the Lake District attractive to tourists, who bring £250m a year into the local economy. The boost from tourists also kept the village shops going. They feared that any reduction in their income would start a vicious circle of decline with land reverting to scrub, dry stone walls going unrepaired, shops closing and villages becoming depopulated.

"What would be the cost of maintaining the countryside if the sheep were not there?" asked one.

MARKET REPORT

COFFEE Robusta COFFEE futures yesterday resumed the downturn that had been interrupted on Tuesday, with the March position closed at \$732 a tonne, down \$4. Trading remained quiet at the London Futures and Options Exchange ending the day \$53 down at \$910 a tonne. The trend was again set in the New York market, where investment fund selling pushed prices through successively lower support levels. "There's a lot of extra fund money out there... which is why we're getting the violent movements we haven't seen since the 1980s," one trader said. COFFEE prices were also

weaker, on trade profit-taking and light producer selling, and the May position closed at \$732 a tonne, down \$4. Trading remained quiet at the London Metal Exchange, where the strongest performance was the cash TIN price's \$49 rise to \$5,940 a tonne. This was the fifth successive daily gain and took the rise over the past week to more than \$110 a tonne.

Dealers attributed the continued rise chiefly to technical considerations. ALUMINIUM prices weakened further under speculative selling pressure.

Compiled from Reuters

LONDON MARKETS

SPOT MARKETS

Crude oil (per barrel FOB/Mer) + or -

Dubai \$10.40-\$10.50 -0.15

Brent Blend (dated) \$16.65-\$17.75 -0.25

Brent Blend (Mar) \$17.05-\$17.15 -0.15

W.T.I. (per m cu) \$18.80-\$18.90 -0.125

OIL products

(NME prompt delivery per tonne CIF) + or -

Premium Gasoline \$18.15-\$18.25 -2

Gas Oil \$10.50-\$10.65 -1.5

Heavy Fuel Oil \$6.90-\$7.00 -2

Naphtha \$17.65-\$17.75 -3

Petrofibre Argus Estimates

+ or -

Gold (per troy oz) \$302.65 +0.3

Silver (per troy oz) \$20.15 +0.05

Platinum (per troy oz) \$387.75 -0.9

Palladium (per troy oz) \$102.30 -1.25

Copper (US Producer) 105.6c +0.05

Lead (US Producer) 33.6c +0.05

Tin (Kuala Lumpur market) 13.6c +0.05

Zinc (per troy oz) 27.0c +2.5

Crude Oil - IPIE \$10.20

(NME prompt delivery per tonne CIF) + or -

Premium Gasoline \$18.15-\$18.25 -2

Gas Oil \$10.50-\$10.65 -1.5

Heavy Fuel Oil \$6.90-\$7.00 -2

Naphtha \$17.65-\$17.75 -3

Petrofibre Argus Estimates

+ or -

Rubber (Fob) \$42.5p -0.25

Rubber (Mar) \$47.75p -0.25

Rubber (KL RSS No 1 Feb) 238.5m +1.5

Coconut oil (\$/tonne) \$450.00y -5

Palm Oil (Malaysia) \$410.00y +2.5

Copra (Philippines) \$275 -1

Soybeans (US) \$173 -1

Cotton "A" Index 58.35c -1

Wool (Super) 38dp -

£ a tonne unless otherwise stated. p=per cent/cwt/lb, r=per mgf/kg, y=May/Apr u-Feb z=Avg Dec/Jan. * Bullock market close in Malaysia cents/kg. Sheep prices are now live weight prices - change from a week ago, provisional prices

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Ref	Price	Offr	+ or -	Yield	Ref	Price	Offr	+ or -	Yield	Ref	Price	Offr	+ or -	Yield	Ref	Price	Offr	+ or -	Yield	Ref	Price	Offr	+ or -	Yield
John Gorrell Management (Ireland) Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Norman Global Fund (a)	671.250	80.11	-	-	Austria-Hungary Fund Ltd	52.42	-	-	-	Oribitex Balances Ltd	51.00	-	-	-
60 Genet (UK) Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Exxon Value Fund (a)	59.91	-	+0.01	-	Orion Fund (Ireland)	52.02	-	-	-					
Paragon Side Net Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	BEA Associates	52.42	-	-	-	Orion Growth Fund	54.45	-	-	-					
Paragon Side Net Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Scottish Blue Port Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	GEA Associates	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Scottish Blue Port Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
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DDP-Globe Net Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
DDP-Globe Net Jun -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
100 Global Funds Limited	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
High Income Gilt -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Internal Bond Fund -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Starling Currency -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
R & H Fund Managers Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
87 Officers Fd Fund -	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
100% International Fund of Fund Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Retirees Money Wfds Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
JERSEY (ISB RECOGNISED)	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
AIB Fund Managers (IC) Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
PO Box 4463 St Helier Jersey	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
First Investors Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Managed Capital Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Starling Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Starling Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Sterling Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
E.T. Investments Management Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
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JERSEY (ISB RECOGNISED)	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
AIB Fund Managers (IC) Ltd	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
PO Box 4463 St Helier Jersey	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
First Investors Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Managed Capital Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Starling Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42	-	-	-	Orion Fund (Ireland)	52.02	-	-	-					
Starling Fund	51.73	-	-	-	Lloyds Bank Trust Co (Cayman) Ltd	2.561	-	-	-	Global Asset Management	52.42													

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Worries over Solidarity Pact

THE DOLLAR remained under pressure against the D-Marks yesterday, falling to DM1.60 in European trading, as the markets ruled out any chance of a policy easing by the Bundesbank today, writes James Blitz.

Speculation of a cut in official German rates at today's council meeting was all but killed after the Bundesbank conducted a neutral weekly intervention in the German money market.

The Bundesbank imperceptibly eased the lowest accepted tender for 14-day funds to 8.89 per cent, and drained liquidity from the market.

Prospects for a narrowing of the differential between short-term German and US rates were further damped as German trade unions criticised the Bonn government's "federal consolidation programme" launched yesterday.

The plan is one of the most ambitious attempts to rein back social spending and industrial subsidies in Germany since the war. But the German Trade Union, DGB, said yesterday that it would not support a solidarity pact which contained the government's proposals. Agreement on the pact is seen as a crucial precursor to aggressive inter-

est rate cuts by the Bundesbank.

A sign of the dollar's weakness was that it closed down nearly ½ a pfennig against the D-Mark in London, at DM1.605, despite the German currency's weakness against the Japanese yen in Asian trading the night before. The yen closed at Y77.6 against the D-Mark from a previous close of Y77.96.

In European exchange rate mechanism trading, the German currency continued to weaken against the French franc, which closed at FF31.8800 to the D-Mark, some 5 pfennigs above its ERM floor.

If any source of concern remains, it is the high level of money market rates, with three month money rising yesterday to 11½ per cent.

However, Mr Michael Gallagher, Director of Economic Research at IDEA, the business information group, said that

the Bank of France was deliberately keeping money market rates high as it sells French francs in an attempt to build up foreign currency reserves. A similar operation is thought to have been conducted for 3 weeks after the September French franc crisis.

Attempts by European central banks to replenish their reserves with D-Marks may even keep the German currency underpinned against the dollar for some time yet. According to Mr Gallagher, the Bundesbank's monthly report suggested that Frankfurt is still owed some DM60bn by European central banks in return for its interventions during the currency crisis.

Sterling lost exactly 2 pfennigs against the D-Mark, closing at DM2.4750, after the December retail sales figures in the UK dropped 0.7 per cent on the month, a figure that was far worse than expected.

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WORLD STOCK MARKETS

AUSTRIA										FRANCE (continued)										GERMANY (continued)										NETHERLANDS (continued)										SWEDEN (continued)										JANUARY 20 KRONER + or -									
January 20	Sch	+ or -	January 20	Frs.	+ or -	January 20	Brs.	+ or -	January 20	Frs.	+ or -	January 20	Brs.	+ or -	January 20	Frs.	+ or -	January 20	Brs.	+ or -	January 20	Frs.	+ or -	January 20	Brs.	+ or -	January 20	Frs.	+ or -	January 20	Brs.	+ or -	January 20	Frs.	+ or -	January 20	Kroner + or -																						
Austrian Airlines	1,490	-15	Bourges	600	-2.20	Deutsche Bawag	153	-5.80	AIKCO	137.40	-0.70	Incentive A	175	-17.15	138000 Corus Corp	\$17.50	-	18700 Lausen Gp	405	-0.5%	500 Scott Paper	50.00	-0.5%	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg	\$16.50	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%																								
Creditanstalt Pl	3,050	+10	Carrefour	1,119	-14	Dillinger Werke	105	-5.70	AMEV Dep Recs	62.40	+0.50	Incentive B	174	-2	121000 CoscoDev	115	-15	114000 Loven Mfg	405	-0.5%	5000 Scott Paper	50.00	-0.5%	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
E.ON	1,000	-1	Cesca	1,119	-14	Ditmar	105	-5.70	AMEV Dep Recs	62.40	+0.50	Investor B	127	-	587000 Cromwell A	270	-20	10000 Loblaw	519	-19	10000 Loblaw	519	-19	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Performer GmbH	1,085	-1	Carnaudaudelaine	191.80	-1.80	Dresdner Brs	325	-1	AMEV Dep Recs	107.00	-0.50	Mo Oto Dom B	245	-	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Reitano Hause Brue	240	+20	Cochlear	2,310	-37	Dreher Brs	325	-1	AMEV Dep Recs	107.00	-0.50	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Reitano Dalmier	208	+20	Chargers	1,223	-1.20	Dortmunder Pz	78.70	-12	DSM	78.70	-12	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Vorland Verfert.	2,981	+3	Dufour Hermann	400	-1	Dortmunder Pz	78.70	-12	Dortmunder Pz	132.50	-0.80	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Vivens Int Aigues	1,449.50	-2.30	Cooper Ind.	1,180	-1.20	Dortmunder Pz	78.70	-12	Dortmunder Pz	132.50	-0.80	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
Z-Landerbank	1,000	+12	COP	218.80	-1.20	Dortmunder Pz	78.70	-12	Dortmunder Pz	132.50	-0.80	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
BEIJING/LUXEMBOURG			COP	218.80	-1.20	Dortmunder Pz	78.70	-12	Dortmunder Pz	132.50	-0.80	Procordia A	193	-1	111000 Air Corp	115	-15	100000 Macmillan	515	-5	122000 Mackenzie	55.00	-5	113000 Scotts Mfg	\$16.50	-0.5%	10000 Scotts Mfg Co	\$22.00	-0.5%	113000 Scotts Mfg Co	\$22.00	-0.5%																											
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3:15 pm January 20

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AMERICA

US markets steady after inauguration

Wall Street

US stock prices moved in a narrow trading range yesterday morning, with blue chip issues holding their ground and secondary stocks posting modest gains, writes *Patrick Harren in New York*.

At 1pm, the Dow Jones Industrial Average was up 2.17 at 3,258.16. The more broadly based Standard & Poor's 500 was 0.66 firmer at 435.79, while the Amex composite was up 1.50 at 405.44, and the Nasdaq composite 1.75 higher at 698.57. Trading volume on the NYSE was 165m shares by 1pm, and rises outnumbered declines by 896 to 766.

There were no new economic statistics released yesterday, which meant that the market's attention was primarily focused on the inauguration of President Bill Clinton.

Some analysts had been nervous that the market might react negatively if the new president referred to substantial economic stimuli in his speech; but, in the event, Mr Clinton avoided specific references to economic policy and the speech passed with no significant reaction from investors.

The news that the Iraqi government had made conciliatory offers to the incoming administration aided market sentiment, primarily because it led to a drop in crude oil prices on world commodity markets.

Drag stocks, which have languished lately, were in strong demand. US Surgical was the highlight, rising 55¢ to \$74.74 in volume of 1m shares as investors reacted positively to the news, released late on Tuesday, that the company earned a profit of 64 cents a share in the fourth quarter, up from 48 cents a share a year ago.

Also notably firmer were Merck, up \$1 at \$41.94; Pfizer, \$2.24 higher at \$63.34; Schering-Plough, up \$1.2% at \$58, and

Johnson & Johnson, up 8¢ at \$46.74.

Tenneco fell \$1.4 to \$40.45 in busy trading on the news that Mr Michael Walsh, the conglomerate's chairman and chief executive, has been diagnosed as having a brain tumour. Mr Walsh said that he would continue to work while being treated with radiation and chemotherapy.

Among computer stocks, Unisys climbed \$3 to \$12.12 after the company unveiled fourth quarter income before extraordinary items of \$101.2m, up sharply from the \$80.5m earned at the same stage of 1991. Also firmer was Digital Equipment, up \$1 at \$41.45. IBM, however, remained under selling pressure following the announcement on Tuesday of a record annual loss, and fell another \$3 to \$47.74.

AMR, parent group of American Airlines, fell 8¢ to \$87.45 after announcing a fourth quarter net loss of \$200m, an indication that US carriers continue to struggle in a highly competitive domestic market.

On the Nasdaq market, National Community Banks jumped \$3 to \$42 on the news that the company has entered into talks with an unidentified prospective buyer.

Canada

TORONTO was mixed in featureless trading which took the 300-stock composite index up 2.58 to 3,290.66 at 1pm on volume of 27.1m shares.

Trading in Royal Trustco was halted after announcing it is seeking an alliance with another financial institution.

SOUTH AFRICA

SHARES prices fell back with the overall index closing down 22 at 3,360 as De Beers and Anglos both shed R1 to R65.75 and R93.50 respectively. The industrial index fell 19 to 4,521 and the gold index slipped 6 to 771.

FRANKFURT pondered the Bonn government's tax proposals, including the resumption and doubling of the solidarity tax surcharge, as well as a

BOURSES saw mixed performances yesterday.

PARIS featured Lyonnaise-Dumez which was suspended after the shares had fallen more than 5 per cent, down FFr25.30 at FFr33.50, before forecasting disappointing 1992 earnings. The group, which was meeting analysts last night, also said that it would be setting aside large provisions.

The CAC-40 index closed 18.30 lower at 1,918.82 in good turnover of FFr1.38.

Sanofi and YSL, which both resumed trading having been suspended since Monday, reacted to the announcement that Sanofi was to absorb the latter in a share exchange of five of its shares to every four of YSL. Sanofi lost FFr1.17 or 10.7 per cent to FFr970 while YSL rose FFr133 or 21 per cent to FFr763.

Saint-Gobain declined FFr1.20 to FFr489 ahead of its 1992 earnings today.

FRANKFURT pondered the Bonn government's tax proposals, including the resumption and doubling of the solidarity tax surcharge, as well as a

DM10bn increase in the forecast German budget deficit for 1993. It was a measure of the recent strength in equities, said dealers, that the DAX index fell only 3.85 to 3,674.88.

Turnover eased from DM6.3bn to DM6.2bn. Waning hopes of an interest rate cut from the Bundesbank today had little effect on equities, as the rumours came from the UK and were not accompanied by significant buying orders.

Individual shares were

reduced. Deutsche Bank closed down DM6.80 at DM645, under pressure from a large sell order, but Roehst extended its relative strength against BASF and Bayer with a DM3.70 gain to DM35.90.

MADRID was boosted by a cut in yields on three-month and six-month Treasury bills and the general index closed 4.50, or 2 per cent higher at 234.07 in heavy turnover of around Pta280.

The cuts encouraged expectations of an imminent easing in Spanish interest rates and fuelled buying in interest rate-sensitive stocks: in utilities, Iberdrola II led with a gain of

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MADRID was higher with the composite index 26.69 ahead at 1,309.68. Philippine Long Distance Telephone added 35 pesos to 860 pesos in an active trading.

AMONG other actives, Chemi-Kong gained 30 cents to HK\$0.20, while HSBC Holdings was unchanged at HK\$0.80.

SINGAPORE shrugged off

overnight losses to end higher in thin volume.

The Straits Times Industrial index rose 5.14 to 1,578.16 in thin volume of 45.5m shares against Tuesday's 67.11m. Falls led gains by 92 to 104. Inchcape rose 30 cents to \$86.85 and Singapore Press Foreign rose 30 cents to \$81.60.

KUALA LUMPUR closed mixed with the market lacking a clear direction.

Investors also remained cautious about building up positions due to the constitutional crisis over efforts to strip the country's hereditary rulers of their legal immunity.

The composite index closed down 1.51 at 622.61 in volume of 64.5m shares compared with Tuesday's 66.8m.

BANGKOK investors turned

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